

NOVEMBER 3-5, 2015 TOKYO, JAPAN

EMERGING
MARKETS
FORUM

2015
GLOBAL
MEETING

Program



**Emerging
Markets
Forum**

A nonprofit initiative of the Centennial Group

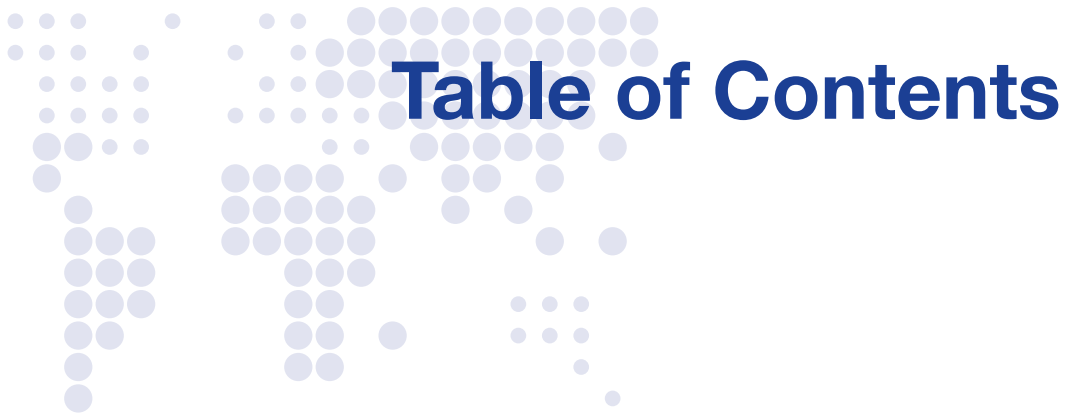


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2015 Global Meeting of the Emerging Markets Forum
November 3-5, 2015

Hotel Metropolitan Edmont, Tokyo, Japan



Co-Chairs:

Horst Koehler, Former President of the Federal Republic of Germany

Fidel V. Ramos, Former President of the Republic of Philippines

Michel Camdessus, Governor Emeritus, Banque de France and Former Managing Director of the International Monetary Fund (IMF)

L. Enrique Garcia, President and Chief Executive Officer of CAF - Development Bank of Latin America

Takehiko Nakao, President of the Asian Development Bank (ADB)

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Welcome

Time moves so fast. This is the 10 year anniversary of our Forum. And yet, it seems that our inaugural meeting at Oxford in December 2005 happened only yesterday. I would like to thank our old friends for making our past meetings so successful and satisfying, and for encouraging us to keep moving ahead. And, to our new friends who will be attending an EMF event for the first time, my sincere thanks for taking time away from your busy agendas to join the Forum.



I hope all of you will enjoy this year's Global Forum meeting, in the beautiful and very civilized city of Tokyo, that has so much to teach other big cities around the world who are trying to become "smart" and cut their carbon footprint. Tokyo is also one of the safest cities in the world despite being one of the world's largest metropolitan areas. I hope in planning your trip you will set aside some time to explore Tokyo as well as many historic and charming places in Japan.

Our meeting this year will be special in three other respects:

- The meeting will celebrate our tenth birthday. This will also be the Forum's 22nd meeting overall—including global and regional forums.
- At the Forum we will unveil the findings of the most ambitious study undertaken by the Forum to date: Global Emerging Markets in 2050. The findings and draft papers to be distributed before you arrive in Tokyo will be culmination of about fifteen months of work by a star-studded team of 15 leading figures from around the world, including papers by three of our co-chairs and two philosophers from three continents. The initial drafts are pathbreaking. I am confident that you will find the papers and their discussions both stimulating and thought-provoking.
- Our meeting in Tokyo is most appropriate both because Japanese economy appears to be growing again after a long period of stagnation and because our study, the main topic of discussion, will cover issues of concern not only to emerging markets economies (as we have done in the past) but also many issues that are of equal relevance to the advanced economies.

The 10th Global Meeting of the Emerging Markets Forum will take place at Hotel Metropolitan Edmond in Tokyo from November 3–5, 2015. This Preliminary Program for the 2015 Global Meeting of the Emerging Markets Forum provides the tentative agenda that you may find useful as you prepare for the Forum. Mr. Hiroshi Watanabe, President of JBIC will be our host.

I am truly looking forward to welcoming you personally in Tokyo this November.

Yours Sincerely,

Harinder Kohli

Founding Director and Chief Executive



Preliminary Agenda

as of Oct 20, 2015

Dinner on November 4 will take place at the International House of Japan. All the other events will take place at Metropolitan Hotel Edmont Tokyo.

Tuesday, November 3

11:00 – 17:30 Registration
18:30 – 21:30 Opening Reception and Dinner

Welcome:

Hiroshi Watanabe, Governor and Chief Executive Officer, Japan Bank for International Cooperation

Michel Camdessus, Governor, Emeritus, Banque de France; Former Managing Director, International Monetary Fund (IMF); Co-Chair, Emerging Markets Forum

Takehiko Nakao, President, Asian Development Bank; Co-Chair, Emerging Markets Forum

Fidel V. Ramos, Former President of the Republic of Philippines; Co-Chair, Emerging Markets Forum

Wednesday, November 4

07:30 – 08:15 Networking Breakfast

08:15 – 09:15 **Session I: Asia and the Global Economy - Current Outlook and Long Term Prospects**

Chair: **Hiroshi Watanabe**, Governor and Chief Executive Officer, Japan Bank for International Cooperation

Speaker: **Takehiko Nakao**, President, Asian Development Bank; Co-Chair, Emerging Markets Forum

Discussants: **Biliang Hu**, President, Emerging Markets & International Development Institute; **Anoop Singh**, Head, Global Financial Markets and Banking Practice, Centennial Group; Former Director, Asia and Pacific Department, International Monetary Fund (IMF)

09:15 – 10:00

Session II: Global Emerging Markets in 2050 - Overview of EMF Study

Chair: **Luis Enrique Berrizbeitia**, Executive Vice-President, CAF - Development Bank for Latin America

Speaker: **Harinder Kohli**, Study Leader and Chief Executive, Emerging Markets Forum

Commentator: **Luis Miguel Castilla**, Ambassador of Peru to the United States; Former Minister of Economy and Finance of Peru



10:00 – 10:30

Networking Break

10:30 – 12:00

Session III: Global Financial Architecture and Financial Markets in Emerging Markets

Chair: **Michel Camdessus**, Governor, Emeritus, Banque de France; Former Managing Director, International Monetary Fund (IMF); Co-Chair, Emerging Markets Forum

Speakers: **Jack Boorman**, Senior Fellow, Emerging Markets Forum; Former Counselor and Former Director of Policy Development and Review Department, International Monetary Fund (IMF); **Andrew Sheng**, Chief Advisor, China Banking Regulatory Commission; Former Chairman, Hong Kong Securities and Futures Exchange Commission

Discussants: **Dmitry Pankin**, Chairman of the Management Board, Eurasian Development Bank; **Joaquin Vial**, Board Member, Central Bank of Chile

12:15 – 13:45

Luncheon

Introduction and vote of thanks: **Michel Camdessus**, Governor, Emeritus, Banque de France; Former Managing Director, International Monetary Fund (IMF); Co-Chair, Emerging Markets Forum

Speaker: **Haruhiko Kuroda**, Governor, Bank of Japan

13:45 – 15:15

Session IV: Urbanization

Chair: **Akihiko Tanaka**, Professor, Institute for Advanced Studies on Asia, the University of Tokyo

Speakers: **Gregory Ingram**, Former President, Lincoln Institute of Land Policy

Discussants: **Isher Ahluwalia**, Chairperson and Board of Governors, Indian Council for Research on International Economic Relations; **Roberto de Ocampo**, Chairman of the Board of Advisors, RFO Center for Public Finance and Regional Economic Cooperation; Former President, Asian Institute of Management; Former Minister of Finance; **Guillermo Perry Rubio**, Professor, University of Los Andes; Former Minister of Finance and Public Credit of Colombia

15:15 – 16:30

Session V: Climate Change

Chair: **Shigeo Katsu**, President, Nazarbayev University; Former Regional Vice President, World Bank

Speakers: **Cameron Hepburn**, Professor of Environmental Economics, Smith School and INET, University of Oxford

Discussants: **Hiroto Arakawa**, Advisor, Sumitomo Corporation; **Bindu Lohani**, Senior Fellow, Emerging Markets Forum; Former Vice President, Knowledge Management and Sustainable Development, Asian Development Bank (ADB)



16:30 – 17:30

Session VI: Changing Roles of Japanese Multinationals in Emerging Markets

Chair: **Hidehiro Konno**, Member of the Board, Mitsubishi Corporation; Former Vice Minister of Trade and Industry of Japan

Speakers: **Tateaki Ishida**, President and Chief Executive Officer, Tokai Tokyo Financial Holdings, Inc.; Chairman and Chief Executive Officer, Tokai Tokyo Securities Co., Ltd.; **Seiji Shiraki**, Executive Vice President and Regional Chief Executive Officer for Latin America, Mitsubishi Corporation; **Masao Tabuchi**, Member of the Board, Managing Executive Officer, Chief Strategy Officer & Responsible for Chubu Region, Sumitomo Corporation

17:30 – 17:45

Group Photo

18:00

Departure of Buses from Metropolitan Hotel Edmont to International House of Japan

19:00 – 19:30

Reception

19:30 – 20:00

Traditional Japanese Music Performance

20:00 – 21:30

Dinner

Dinner Speech (when dessert is served)

Introduction: **Makoto Utsumi**, Chairman of the Global Advisory Board, Tokai Tokyo Financial Holdings, Inc.; Former President and Chief Executive Officer, Japan Credit Rating Agency Ltd.

Dinner Speaker: **Tatsuo Yamasaki**, Advisor, Mitsubishi Corporation; Former Vice Minister of Finance, International Affairs

Thursday, November 5

07:30 – 08:15

Networking Breakfast

08:15 – 09:30

Session VII: Food Productivity and Security

Chair: **Donald Kaberuka**, Former President, African Development Bank (TBC)

Speaker: **Marco Ferroni**, Executive Director, Syngenta Foundation for Sustainable Agriculture

Discussants: **Hiroshi Kato**, Vice President, Japan International Cooperation Agency (JICA); **Albert Toikeusse Mabri**, Minister of Planning and Development of Côte d'Ivoire; **Rajat Nag**, Senior Fellow, Emerging Markets Forum; Former Managing Director-General, Asian Development Bank (ADB); **Beatriz Nofal**, President, Eco-Axis; Professor, Technological Institute of Buenos Aires (ITBA)



09:30 – 11:00

Session VIII: Alternative Scenarios of Emerging Markets Economies in 2050 - Prospects and Risks

Chair: **Gautam Kaji**, Chair of the Advisory Board, Emerging Markets Forum; Chair, Centennial Group; Former Managing Director, World Bank

Speaker: **Claudio Loser**, Director, Centennial Group; Chief Executive Officer, Centennial Group Latin America

Discussants: **Taotao Chen**, Professor, School of Economics and Management; Director, Center for China-Latin America Management Studies, Tsinghua University; **Mustapha Nabli**, Former Governor, Central Bank of Tunisia; **C. M. Vasudev**, Chairman, National Stock Exchange Securities Clearing Corporation; Head, Centennial Group India

11:00 – 11:15

Networking Break

11:15 – 12:30

Session IX: Global Economic Governance

Chair: **Toyoo Gyohten**, President, Institute for International Monetary Affairs; Former Vice Minister of Finance

Speakers: **Montek Ahluwalia**, Former Deputy Chairman, the Planning Commission of India

Discussants: **Abdoulie Janneh**, Executive Director and Board Member, Mo Ibrahim Foundation; Former Executive Secretary, UN Economic Commission for Africa; **Djoomart Otorbaev**, Former Prime Minister of the Kyrgyz Republic; **Alejandro Toledo**, Former President of Peru; President, Global Center for Development and Democracy

12:30 – 13:30

Closing Round Table

Moderator: **Hiroshi Watanabe**, Governor and Chief Executive Officer, Japan Bank for International Cooperation

Panelists: **To be announced**

13:30 – 15:00

Closing Lunch



List of Participants

as of Oct 20, 2015

Theodore Ahlers

Senior Associate, Centennial Group
United States

Isher Ahluwalia

Chairperson and Board of Governors, Indian Council
for Research on International Economic Relations
India

Montek Ahluwalia

Former Deputy Chairman, Planning Commission of
India
India

Aktoty Aitzhanova

Chairperson, National Analytical Center
Kazakhstan

Alex Aleksishvili

Chairman, Policy and Management Consulting Group
(PMCG); Former Minister of Finance
Georgia

Nurzhan Algashov

Director, Department of International Cooperation,
National Analytical Center
Kazakhstan

Julio Cesar Angel-Mejia

Deputy, Asia Office of Outreach and Partnerships,
Inter-American Development Bank (IDB)
International Organization

Katsumasa Arai

General Manager, Global Strategy Department, Tokai
Tokyo Financial Holdings, Inc
Japan

Hiroto Arakawa

Advisor, Sumitomo Corporation
Japan

Adriana Arreaza

Director of Macroeconomic Studies, CAF -
Development Bank of Latin America
International Organization

Luis Enrique Berrizbeitia

Executive Vice-President, CAF - Development Bank of
Latin America
International Organization

Jack Boorman

Senior Fellow, Emerging Markets Forum; Former
Counselor and Former Director of Policy Development
and Review Department, International Monetary Fund
(IMF)
United States

Michel Camdessus

Co-Chair, Emerging Markets Forum; Governor
Emeritus, Banque de France; Former Managing
Director, International Monetary Fund (IMF)
France

Luis Miguel Castilla

Ambassador of Peru to the United States; Former
Minister of Economy and Finance
Peru

Taotao Chen

Professor, School of Economics and Management;
Director, Center for China-Latin America Management
Studies, Tsinghua University
China

Jose Augusto Correa

President, Crival Holdings Ltd.
Brazil

Gonzalo de Benito

Ambassador of Spain to Japan
Spain

Thierry de Longuemar

Vice President, Finance and Risk Management, Asian
Development Bank (ADB)
International Organization

Roberto de Ocampo

Chairman of the Board of Advisors, RFO Center for
Public Finance and Regional Economic Cooperation;
Former President, Asian Institute of Management;
Former Minister of Finance
Philippines

Masatoshi Deguchi

Corporate Officer, General Manager, Global Strategy
and Coordination Department, Sumitomo Corporation
Japan

** interested



Tadashi Endo

Professor, Yamanashi Eiwa College; External Expert of Monetary and Capital Markets, International Monetary Fund (IMF)
Japan

Guy Escarfail

Managing Director, SGS - Société Générale de Surveillance
Indonesia

Laura Esquivel

Ambassador of Costa Rica to Japan
Costa Rica

Esmel Emmanuel Essis

Chief Executive Officer, CEPICI - Center for Promotion of Investments
Côte d'Ivoire

Marco Ferroni

Executive Director, Syngenta Foundation for Sustainable Agriculture
Switzerland

Cesar Fragozo

Minister for Asia, ProMexico Hong Kong
Mexico

Toyoo Gyohten

President, Institute for International Monetary Affairs;
Former Vice Minister of Finance
Japan

Cameron Hepburn

Professor of Environmental Economics, Smith School and INET, University of Oxford
United Kingdom

Marco Herrera

President, Grupo Public
Mexico

Biliang Hu

President, Emerging Markets & International Development Institute
China

Ishrat Husain

Director, Institute of Business Administration;
Former Governor, State Bank of Pakistan
Pakistan

Gregory Ingram

Former President, Lincoln Institute of Land Policy
United States

Tateaki Ishida

President and Chief Executive Officer, Tokai Tokyo Financial Holdings, Inc.; Chairman and Chief Executive Officer, Tokai Tokyo Securities Co., Ltd.
Japan

Oraz Jandosov

Director, RAKURS Center for Economic Analysis;
Former Minister of Finance; Former Governor, National Bank of Kazakhstan
Kazakhstan

Abdoulie Janneh

Executive Director and Board Member, Mo Ibrahim Foundation; Former Executive Secretary, UN Economic Commission for Africa
Senegal

Naoya Jinda

Chief Advisor to the President, Asian Development Bank (ADB)
International Organization

Donald Kaberuka

Former President, African Development Bank
Rwanda

Gautam Kaji

Chair of the Advisory Board, Emerging Markets Forum;
Chair, Centennial Group; Former Managing Director, World Bank
United States

Yasushi Kanzaki

Vice President, Japan International Cooperation Agency (JICA)
International Organization

Eliane Karp-Toledo

Visiting Scholar, Center for Latin American Studies, Stanford University; Director, Projects and Policies of Social Inclusion, Global Center for Development and Democracy
Peru

** interested



Hiroshi Kato

Vice President, Japan International Cooperation Agency (JICA)
International Organization

Takatoshi Kato

President, Japan Center for International Finance
Japan

Shigeo Katsu

President, Nazarbayev University; Former Regional Vice President, World Bank
Kazakhstan

Naohiro Kitano

Deputy Director, JICA Research Institute, Japan International Cooperation Agency (JICA)
International Organization

Yuichiro Kitayama

Assistant to General Manager, International Economic Cooperation & Public-Private-Partnership Promotion Department, Sumitomo Corporation
Japan

Couzette Kleynhans

Head, International Government and Public Affairs, Novartis AG
Switzerland

Yuki Kobayashi

Assistant to General Manager, Global Strategy and Coordination Department, Sumitomo Corporation
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Kiyoshi Kodera

Advisor to the President, Japan International Cooperation Agency (JICA)
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Harinder Kohli

Founding Director and Chief Executive, Emerging Markets Forum
United States

Hidehiro Konno

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Manmohan Kumar

Chief Economist, Growth Markets, CDP Capital
United States

Haruhiko Kuroda

Governor, Bank of Japan
Japan

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Senior Fellow, Emerging Markets Forum; Former Vice President, Knowledge Management and Sustainable Development, Asian Development Bank (ADB)
Nepal

Claudio Loser

Director, Centennial Group; Chief Executive Officer, Centennial Group Latin America
Argentina

Albert Toikeusse Mabri

Minister of Planning and Development
Côte d'Ivoire

Aziz Mlima

High Commissioner of Tanzania to Malaysia
Tanzania

Daikichi Momma

Director General of International Bureau
Ministry of Foreign Affairs
Japan

Alexis Mozarovski

President, Argenoil
Argentina

Hironobu Murakami

Division Chief, Research Program Division, JICA Research Institute, Japan International Cooperation Agency (JICA)
International Organization

Mustapha Nabli

Former Governor, Central Bank of Tunisia
Tunisia

Rajat Nag

Senior Fellow, Emerging Markets Forum; Former Managing Director-General, Asian Development Bank (ADB)
India

** interested



Masatsugu Nagato

President, CEO and Representative Executive Officer,
Japan Post Bank Co., Ltd.
Japan

Takehiko Nakao

President, Asian Development Bank (ADB); Co-Chair,
Emerging Markets Forum
International Organization

Sylvie Naville

Director, Emerging Markets Forum
France

Tu Anh Nguyen

Director, Department for Macroeconomic Policy,
Central Institute for Economic Management
Vietnam

Toshiro Nishizawa

Project Professor, Graduate School of Public Policy
(GraSPP), The University of Tokyo
Japan

Beatriz Nofal

President, Eco-Axis; Professor, Technological Institute
of Buenos Aires (ITBA)
Argentina

Sumio Ohtsuji

President, Institute for International Economic Studies
Japan

Ichiro Oishi

Representative, Office in Asia, Inter-American
Development Bank (IDB)
International Organization

Masumi Okamoto

Research Officer, Research Program Division, JICA
Research Institute, Japan International Cooperation
Agency (JICA)
International Organization

Yerbol Orynbayev**

Aide of the President of Kazakhstan, Presidential
Administration
Kazakhstan

Djoomart Otorbaev

Former Prime Minister
Kyrgyz Republic

Dmitry Pankin

Chairman, Eurasia Development Bank; Former Deputy
Minister of Finance of Russia
International Organization

Guillermo Perry Rubio

Professor, University of Los Andes; Former Minister of
Finance and Public Credit
Colombia

Fidel V. Ramos

Chairman, Ramos Peace and Development
Foundation; Co-Chair, Emerging Markets Forum;
Former President
Philippines

Kazu Sakai

Former Director General, Strategy and Policy
Department, Asian Development Bank (ADB)
Japan

Yu Serizawa

President and CEO, Forma Corporation; Director
General of International Affairs, Science and
Technology for Society Forum; Advisor to the
President, Mori Building Company
Japan

Andrew Sheng

Chief Advisor, China Banking Regulatory Commission;
Former Chairman, Hong Kong Securities and Futures
Exchange Commission
Malaysia

Seiji Shiraki

Senior Executive Vice President and Regional Chief
Executive Officer for Latin America, Mitsubishi
Corporation
Japan

Anoop Singh

Head, Global Financial Markets and Banking Practice,
Centennial Group; Former Director, Asia and Pacific
Department, International Monetary Fund (IMF)
United States

M. K. Sinha

Managing Partner and Chief Executive Officer, IDFC
Alternatives Limited
India

** interested



Antonio Smania

Managing Director, Brazil-South East Asia Chamber of Commerce (“BSEA”)
Singapore

Anil Sood

Director, Emerging Markets Forum; Chief Operating Officer, Centennial Group
United States

Shigemitsu Sugisaki

Vice Chairman, Goldman Sachs Japan Co. Ltd.
Japan

Masao Tabuchi

Member of the Board, Managing Executive Officer, Chief Strategy Officer Responsible for Chubu Region, Sumitomo Corporation
Japan

Toshikazu Takatori

General Manager, International Economic Cooperation & Public-Private-Partnership Promotion Department, Sumitomo Corporation
Japan

Ichiro Tambo

Director, JICA Research Institute, Japan International Cooperation Agency (JICA)
International Organization

Akihiko Tanaka

Professor, Institute for Advanced Studies on Asia, University of Tokyo
Japan

Alejandro Toledo

Former President of Peru; President, Global Center for Development and Democracy
Peru

Makoto Utsumi

Chairman of the Global Advisory Board, Tokai Tokyo Financial Holdings, Inc.; Former President and Chief Executive Officer, Japan Credit Rating Agency Ltd.
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C. M. Vasudev

Chairman, National Stock Exchange Securities Clearing Corporation; Head, Centennial Group India
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Carole Versteeg

Head, Investment Attraction Department, CEPICI - Center of Investment Promotion
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Joaquin Vial

Board Member, Central Bank of Chile
Chile

Hiroshi Wago Rojas

Executive Representative, Procolombia
Colombia

Hiroshi Watanabe

Governor and Chief Executive Officer, Japan Bank for International Cooperation (JBIC)
International Organization

Taimei Watanabe

Deputy General Manager, Global Strategy & Business Development Department, Mitsubishi Corporation
Japan

Tatsuo Yamasaki

Advisor, Mitsubishi Corporation; Former Vice Minister of Finance, International Affairs
Japan

** interested

Helpful Information

Accommodation and Meeting Location

International House of Japan (dinner on November 4)

Tel: +81-3-3470-4611

Address: 5-11-16 Roppongi, Minato-ku, Tokyo

Website: <https://www.i-house.or.jp/eng/>

Hotel Metropolitan Edmont Tokyo

Tel: +81-3-3237-1111

E-mail: front@edmont.co.jp

Address: 3-10-8 Iidabashi, Chiyoda-ku, Tokyo, Japan

ホテルメトロポリタンエドモント

〒102-8130 東京都千代田区飯田橋3-10-8

Website: <http://www.edmont.jp/>



Hotel Metropolitan Edmont Tokyo boasts a superb location in the business district of central Tokyo, just a 5-minute walking distance from 2 stations and 6 lines. The hotel is also within walking distance to the Tokyo Dome and the Imperial Palace.

A block reservation with special rates has been made with the hotel for participants' accommodations. We kindly ask you to indicate as soon as possible your arrival and departure dates by completing the online registration form as indicated in the invitation letter so that we can confirm your room reservation. The nightly rate at Hotel Metropolitan Edmont Tokyo is \$150/night.

Registration

Upon arrival at the hotel, participants will be able to register at the Emerging Markets Forum desk on November 3. Participants will receive the final program, the participants' profiles and printed copies of the background papers as well as their badge.



Program

The program has been designed to allow maximum interaction among participants. Each session will be run by a chair who will ensure that the debate remains focused and integrates as many comments and reactions as possible from participants. To stimulate the discussions, participants will receive via e-mail background papers for each session at least a week before the start of the Forum.



Background Papers

The papers that are being prepared for the sessions have been put together by a team of experts in their respective fields. These papers will be distributed online at least a week before the forum and will form the basis of the discussion that will take place during the sessions.

Participants

The final list of participants and profiles with photos will also be available during registration.

Badges

At registration all participants will receive a badge with their name, company and country of residence. To access all activities and for security reasons, participants are asked to wear their badges throughout the meeting. This will also help participants get to know each other.

Language

English is the official language of the Forum.

Meals

Dinner on November 4 will be held at the International House of Japan. Shuttle bus will be provided to all participants. For logistical reasons, we ask participants and spouses to confirm their participation in official meals by completing the online registration form.

Dress Code

We suggest business casual wear for all sessions. Participants are welcome to wear more formal or national dress in the evening for dinner.

Transportation

Hotel Metropolitan Edmont Tokyo is approximately 80 minutes by Narita Express and taxi from Narita Airport and 50 minutes from Haneda Airport by monorail and JR line.

Spouse Program

There will be a five-hour tour on November 4. Spouses will be visiting the Imperial Palace, Asakusa Nakamise Shopping Arcade and Edo-Tokyo Museum. Detailed information will be available at the registration desk on November 3.

Visa Information

Participants are requested to make their own arrangements if a visa is required to travel to Japan.



Transportation to and from Hotel Metropolitan Edmont

Estimated time to Hotel Metropolitan Edmont

From Haneda Airport	50 minutes
From Narita Airport	85 minutes

FROM HANEDA AIRPORT

Option 1: Airport Limousine and Taxi

Limousine bus departs for Tokyo City Air Terminal every 15 minutes. (20-50 minutes, JPY 820/US\$7)
From Tokyo City Air Terminal, it takes 20 minutes by taxi to get to the hotel (approx. JPY 2,000/US\$17)
<http://www.limousinebus.co.jp/en/>

Option 2: Public Transportation (Bus)

Depart: Haneda Airport to Hamamatsu-cho by Tokyo Monoral
Transfer: Hamamatsu-cho to Akihabara by JR Yamanote Line Arc
Transfer: Akihabara to Iidabashi East Exit by JR Sobu Line
(50 minutes, approx. JPY 660/US\$5)

Option 3: Taxi

20-40 minutes, approx. JPY 8,000 (US\$65)

FROM NARITA AIRPORT

Option 1: Airport Limousine and Taxi

Airport limousine bus departs for Tokyo City Air Terminal every 15 minutes. (60-90 minutes, JPY 1,900/US\$16)
From Tokyo City Air Terminal, it takes 20 minutes by taxi to get to the hotel (approx. JPY 2,000/US\$17)
<http://www.limousinebus.co.jp/en/>

Limousine bus departs for Hotel Grand Palace at 8am, 3pm, 4pm, 5pm, 6pm, 7pm, 8pm and 9pm. From Hotel Grand Palace, it is 5 minutes' walk to Hotel Metropolitan Edmont (100-120 minutes, JPY 3,100/US\$25 one way, JPY 4,500 return trip)

Option 2: Public Transportation (Bus)

Depart: Narita Airport to Tokyo Station by N'Ex train (every 30 minutes)
Transfer: Tokyo Station to Ochanomizu by JR Chuo Line
Transfer: Ochanomizu to Iidabashi East Exit by JR Sobu Line
(80 minutes, approx. JPY 3,190/US\$26)

Option 3: Taxi

60-90 minutes, approx. JPY 25,000 (US\$200)

About the Emerging Markets Forum



Background

The Emerging Markets Forum (EMF) is a not-for-profit initiative that brings together high-level government and corporate leaders from around the world to engage in dialogue on the key economic, financial and social issues facing emerging market countries. The Forum is committed to bridging the gaps across countries through knowledge sharing, policy debate and private-sector engagement to facilitate their common goal of sustainable growth and development.

Many countries are implementing strategies that will lead to faster economic growth and social progress through prudent macroeconomic management, economic liberalization, openness to global markets and support for a dynamic domestic private sector. EMF aims to enable leaders from these countries to engage in a candid exchange of views with their peers in a private and intimate setting. The Forum focuses on substantive discussions of common issues and on reaching actionable solutions and conclusions which can then be disseminated and applied by the participants in their respective countries and organizations.

Major themes of recent meetings include: the impact of the global financial crisis on different groups of emerging market economies, trade and investment, international financial flows; private sector participation in infrastructure development and climate change. The Swiss government provided seed funding for its first meeting, and EMF is now funded by various international institutions and private corporations from both developing and developed nations. EMF differs from seemingly similar forums as it:

- Has an agenda driven by the priorities of emerging market countries;
- Is predicated on the belief that sustainable development, job creation and poverty alleviation ultimately depend mainly, although not exclusively, on long-term growth and joint efforts of the private and public sectors;
- Draws together participants with first-hand experience: top political leaders, policy formulators and private sector executives;
- Holds meetings small enough (70–90 participants) to permit candor and intense dialogue and yet large enough to incorporate diverse viewpoints;
- Grounds its deliberations in substantive papers written by field experts with first-hand experience in policy formulation; and
- Focuses on practical actions designed to resolve priority issues.





The permanent Co-Chairs of the Global Forum are Fidel Ramos, former Philippine President; Horst Koehler, former President of the Federal Republic of Germany; Michel Camdessus, former Managing Director of the International Monetary Fund (IMF); Enrique Garcia, President and Chief Executive Officer of the Development Bank of Latin America (CAF); and Takehiko Nakao, President of the Asian Development Bank (ADB).

EMF has hosted twenty two meetings, ten global and twelve regional, to date. Past Forum gatherings have attracted current heads of governments from a number of nations, including Indonesia, Colombia, Kazakhstan, Vietnam and Côte d'Ivoire, and former heads of state from Bangladesh, Bolivia, Burkina Faso, Canada, Ecuador, Mexico, Mozambique, Pakistan, Philippines, Tanzania and Switzerland.

In addition, economic policy makers, current and former Ministers of Finance, Economy, Industry and Trade as well as Central Bank Governors of some 40 countries in Asia, Europe, Africa and Latin America have participated in the Forum. Top officials of international organizations including the International Monetary Fund (IMF), World Bank, Asian Development Bank (ADB), African Development Bank (AfDB), Development Bank of Latin America (CAF), European Bank for Reconstruction and Development (EBRD), Japan Bank for International Cooperation (JBIC), Japan International Cooperation Agency (JICA), Inter-American Development Bank (IDB), UNDP and UN Economic Commissions for Latin America and Africa have also joined the dialogue. Typically about one-third of the participants are CEOs or Directors of major companies and banks from developed and developing nations. Finally, a select group of heads of independent think-tanks and research institutions, leading journalists and opinion-makers are invited.

For more information on EMF activities, please see our brochure at: <http://www.emergingmarketsforum.org/>.



A Note about Candor, Confidentiality and Communications

We hold this Forum in the hopes of generating lively exploration and exchange of ideas on tough issues among peers, concluding with action-oriented outcomes. We realize that achieving this level of candor and openness is impossible without complete confidence in the security and confidentiality of the meeting environment. We want to stress that nothing said in any discussion will be attributed to any individual. We will do our part to facilitate openness and ask you to do the same.

The structure of this Forum is unique. The design is informal, with much of the time allocated for free-flowing debate. Opening speeches and PowerPoint presentations in the Sessions will be kept brief; Authors will be present to respond to but not dominate the conversation; Session Chairs will be brief in their remarks; and the Chairs and Discussants together will give just enough input to stimulate subsequent debate. The guidelines are simple: minimize prepared remarks, observe the Camdessus Code of “Conversation not Monologue,” and voice your thoughts, your concerns and your solutions.

We shall at the same time want to share the conclusions reached and ideas generated at the Forum with larger audiences. We intend to publish an account of our proceedings on the EMF website in a summarized report, which will form the basis for a press release about the Forum. To ensure the accuracy of the account, we will make an audio recording of the proceedings. However, the recording will not be used for any other purpose. Nothing said on the website or in the press release will be attributed to any individual.

Participants' Photo: We will organize a Forum group photograph, which will be distributed to all participants as a memento for personal use. We have also arranged for a photographer to take pictures throughout the Forum. We may use these pictures in future EMF brochures.





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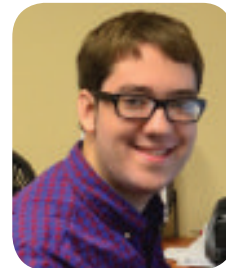
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