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# 2017 AFRICA EMERGING MARKETS FORUM

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## Preliminary Program

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March 26-27, 2017

Abidjan, Cote d'Ivoire

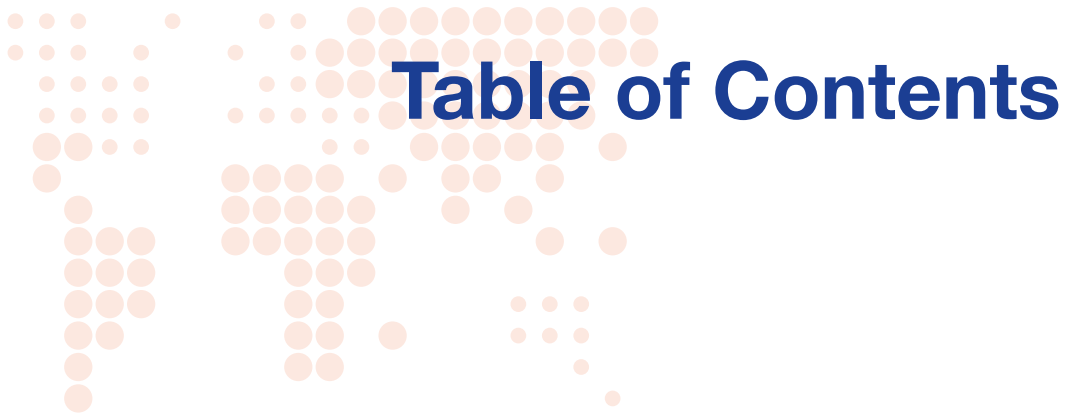


**Emerging  
Markets  
Forum**

A nonprofit initiative of the Centennial Group







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## 2017 Africa Meeting of the Emerging Markets Forum

March 26-27, 2017

Sofitel Abidjan Hotel Ivoire  
Abidjan, Cote d'Ivoire



### Co-Chairs:

**Alassane Ouattara**, President of Cote d'Ivoire

**Michel Camdessus**, Governor Emeritus, Banque de France and Former Managing Director of the International Monetary Fund (IMF)

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# Welcome



We are delighted to announce that the Government of Cote d'Ivoire and the Emerging Markets Forum will co-host the Fifth Africa Emerging Markets Forum. It is our great pleasure to invite you to participate in the Forum to be held in Abidjan, Cote d'Ivoire from March 26 to 27, 2017, at the Sofitel Hotel Ivoire in Abidjan. The Co-Chairs of the Africa Emerging Markets Forum, President Alassane Ouattara of Cote d'Ivoire and Michel Camdessus, Former Managing Director, International Monetary Fund (IMF), Honorary Chairman, Banque de France will be with us and will lead the major sessions.

The Forum will be attended by leading statesmen and policymakers, business leaders, academics and opinion makers from throughout Africa and other regions. A major report commissioned by JICA "Imagining Africa 40 Years from Now", which is likely to be published by Oxford University Press after the Forum meeting, will serve as the basis for our discussions and debate on the long term social and economic development of continental Africa.

The agenda will be structured around the following themes:

- Imagining Africa 40 Years from Now
- Economic Diversification to Reduce Reliance on Commodities
- Building African Human Capital—Improving Education Quality
- Demographics and Urbanization—the Jobs Challenge
- Transforming Rural Africa - Creating Quality Jobs
- Addressing Africa's Infrastructure Deficit
- A Private Initiative to Help Curb a Silent Epidemic

We encourage you to complete as soon as possible the online registration form with the details of your travel plans and personal needs. We do want to ensure that you will have a productive and pleasant stay in Abidjan.

We look forward to welcoming you personally.

Yours Sincerely,

A handwritten signature in black ink, appearing to read "Harinder Kohli".

Harinder Kohli  
Chief Executive  
Emerging Markets Forum

An official circular stamp of the Ministry of Planning and Development of Cote d'Ivoire, with a handwritten signature in blue ink over it.

Niale Kaba  
Minister of Planning and Development  
of Cote d'Ivoire



# Preliminary Agenda

as of March 21, 2017

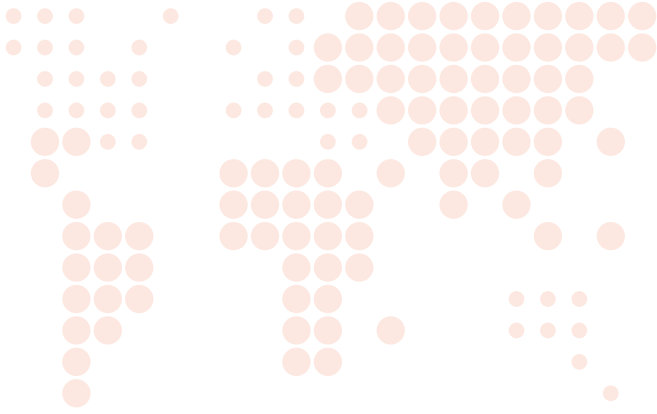
**All sessions and meals will take place in Sofitel Abidjan Hotel Ivoire. The sessions will take place in the Auditorium.**

## Sunday, 26 March

- 13:30-15:00 Registration and coffee (Kossou room and Foyer 1)
- 15:00-15:15 Opening Address by President **Alassane Ouattara** of Cote d'Ivoire and Co-Chair, Africa Emerging Markets Forum
- 15:15-15:30 Group Photo
- 15:30-17:15 **Imagining Africa 40 Years from Now**
- Chair: **Michel Camdessus**, Former Managing Director, International Monetary Fund (IMF) and Co-Chair, Africa Emerging Markets Forum
- Presentation: **K. Y. Amoako**, President, African Center for Economic Transformation
- Panelists: **Alassane Ouattara**, President of Cote d'Ivoire; **Patrice Talon**, President of Benin; **Akinwumi Adesina**, President, African Development Bank Group (AFDB)
- 17:15-18:30 **Economic Diversification to Reduce Reliance on Commodities**
- Chair: **Alassane Ouattara**, President of Cote d'Ivoire
- Discussants: **Mohamed Boussaid**, Minister of Economy and Finance of Morocco; **Manuel Marfan**, Former Minister of Finance; **Claudio Loser**, Director, Centennial Group; **Linah Mohohlo**, Former Governor Central Bank of Botswana
- 19:00-19:45 Cocktail (Foyer 1)
- 20:00- 22:00 Gala Dinner (Salle des Fêtes)

## Monday, 27 March

- 08:30-10:00 **Demographics and Urbanization - the Jobs Challenge**
- Chair: **Niale Kaba**, Minister of Planning and Development of Cote d'Ivoire
- Presentation: **Hedi Larbi**, Former Minister of Economic Infrastructure and Sustainable Development of Tunisia
- Discussants: **Abdoulaye Bio Tchane**, Senior Minister of Planning and Development of Benin; **Ingrid Ebouka-Babackas**, Minister of Planning, Statistics and Regional Integration of Democratic Republic of Congo (TBC); **Patrick Guillaumont**, President, Foundation for Studies and Research for International Development (FERDI); **Mamadou Lamine Loum**, Former Prime Minister of Senegal
- 10:00-10:30 Coffee Break



10:30-12:00

### **Building African Human Capital - Improving Education Quality**

Chair: **Sidi Toure**, Minister of Youth Promotion, Employment and Civic Service of Cote d'Ivoire

Presentation: **Ritva Reinikka**, Former Director of the Human Development Group, World Bank Africa Region

Discussants: **Jennifer Blanke**, Vice President, Agriculture, Human and Social Development, African Development Bank Group (AfDB) (TBC); **Masahiro Hara**, Senior Consultant, Japan International Cooperation Agency (JICA); **Jean-Louis Sarbib**, Chief Executive Officer, Development Gateway; Former Senior Vice President World Bank; **Tertius Zongo**, Former Prime Minister of Burkina Faso

12:00-13:30

### **Transforming Rural Africa - Creating Quality Jobs**

Chair: **Abdoulie Janneh**, President, African Governance Institute; Former Executive Secretary, UN Economic Commission for Africa

Presentation: **Kevin Cleaver**, Former Associate Vice-President, International Fund for Agricultural Development (IFAD)

Discussants: **Jean-Marie Ackah**, President, General Confederation of Enterprises of Cote d'Ivoire (CGECI); President, Sipra - Ivoirian Animal Production Company; **Cellou Dalein Diallo**, Former Prime Minister of Republic of Guinea; **Aichatou Boulama Kane**, Minister of Planning of Niger

13:30-15:00

Luncheon (Foyer 2)

Introduction: **Harinder Kohli**, Chief Executive, Emerging Markets Forum

Keynote speech: **Akinwumi Adesina**, President, African Development Bank

15:00-16:30

### **Addressing Africa's Infrastructure Deficit – Increasing Quantity, Improving Quality, Ensuring Sustainability**

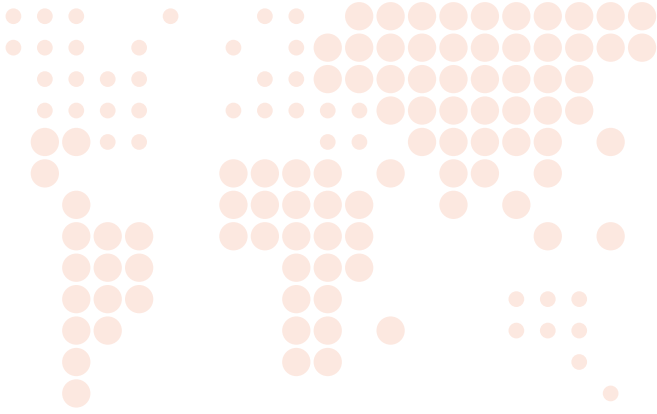
Chair: **Hiroshi Kato**, Senior Vice President, Japan International Cooperation Agency (JICA)

Presentation: **James Bond**, Former Chief Operating Officer, Multilateral Investment Guarantee Agency (MIGA)

Discussants: **Alain Ebobisse**, Chief Executive Officer, Africa50; **Adama Kone**, Minister of Economy and Finance of Cote d'Ivoire; **Tiemoko Meyliet Kone**, Governor, Central Bank of West African States (BCEAO); **Mustapha Nabli**, Former Governor, Central Bank of Tunisia

16:30-17:00

Coffee Break



- 17:00-18:00     **A Private Initiative to Help Curb a Silent Epidemic: Orthopedic Trauma in Africa**
- Chair: **Rolf Jeker**, CEO and Vice-Chair, AO Alliance Foundation
- Presentation: **Jim Harrison**, Director for Africa, AO Alliance Foundation
- Discussants: **Raymonde Goudou Coffie**, Minister of Health and Public Hygiene of Cote d'Ivoire (TBC); **Abdoulie Janneh**, President, African Governance Institute; Former Executive Secretary, UN Economic Commission for Africa; **Manjul Joshipura**, Consultant Orthopaedic and Trauma Surgeon and Director, Academy of Traumatology; **Samba Kone**, Trauma Orthopedic Surgeon, CHU Cocody - University Hospital Center; **Jacob Plange-Rhule**, Rector, Ghana College of Physicians and Surgeons
- 18:00-19:00     Closing Panel Discussion
- Panelists: **Daniel Kablan Duncan**, Vice President of Cote d'Ivoire; **Michel Camdessus**, **Akinwumi Adesina**, **Abdoulie Janneh**, **Hiroshi Kato**, and **Harinder Kohli**
- 19:30- 20:15     Cocktail (Foyer 1)
- 20:30- 22:30     Dinner with cultural performance (Sales des Fêtes)



# List of Participants

as of March 21, 2017

**Patrick Achi**

Minister, Secretary General of the Presidency  
Cote d'Ivoire

**Jean-Marie Ackah**

President, General Confederation of Enterprises of  
Cote d'Ivoire (CGECI); President, Sipra - Ivoirian Animal  
Production Company  
Cote d'Ivoire

**Akinwumi Adesina**

President, African Development Bank Group (AfDB)  
International Organization

**Paul Adoh**

Member, Stand Up Africa 2050  
Cote d'Ivoire

**Theodore Ahlers**

Senior Associate, Centennial Group  
United States

**Ylias Akbaraly**

Chairman, Sipromad Group  
Madagascar

**K.Y. Amoako**

President, African Center for Economic Transformation  
(ACET)  
Ghana

**Marcel Amon-Tanoh**

Minister of Foreign Affairs  
Cote d'Ivoire

**Sihame Arbib**

Managing Director and Partner, Victory Capital &  
Advisory  
France

**Thierry Badou**

Head, Investment Attraction Department, CEPICI -  
Center of Investment Promotion

**Cyrille Bale**

Projects Director, AFRIQOIL  
Cote d'Ivoire

**Ramata Bakayoko-Ly**

Minister of Higher Education, Scientific Research and  
Technological Innovation  
Cote d'Ivoire

**Williams Bella**

Founder and Principal, Alleb Group  
Cote d'Ivoire

**Pierre Olivier Bensahel**

Senior Advisor, SICPA Holding  
Switzerland

**Hugues Gbale Beugre**

Student, International University of Grand-Bassam  
Cote d'Ivoire

**Abdoulaye Bio Tchane**

Senior Minister of Planning and Development  
Benin

**Jennifer Blanke**

Vice President, Agriculture, Human and Social  
Development, African Development Bank Group (AfDB)  
International Organization

**Charles Boamah**

Finance Vice President, African Development Bank  
Group (AfDB)  
International Organization

**James Bond**

Former Chief Operating Officer, Multilateral Investment  
Guarantee Agency (MIGA)  
France

**Ouendeba Botorou**

High Commissioner for the 3 N Initiative, Presidency of  
Niger  
Niger

**Aichatou Boulama Kane**

Minister of Planning  
Niger

**Mohamed Boussaid**

Minister of Economy and Finance  
Morocco

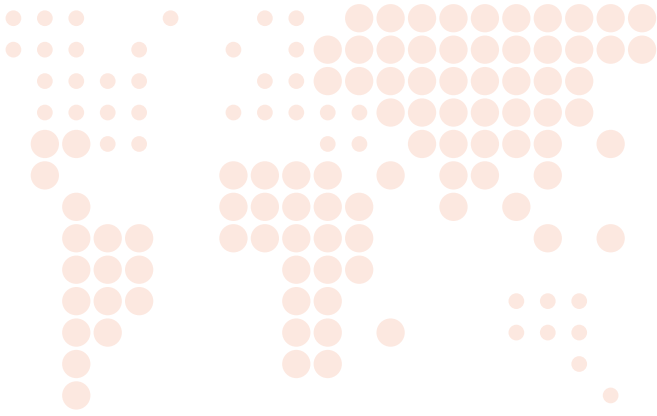
**Jean-Claude Brou**

Minister of Industry and Mining  
Cote d'Ivoire

**Kandia Kamissoko Camara**

Minister of Education, Technical and Vocational Training  
Cote d'Ivoire





**Michel Camdessus**

Co-Chairman, Emerging Markets Forum; Governor Emeritus, Banque de France; Former Managing Director, International Monetary Fund (IMF)  
France

**Berenice Abodou Chiaka**

Student, International University of Grand-Bassam  
Cote d'Ivoire

**Abdourahmane Cisse**

Minister of the Budget and State Portfolio  
Cote d'Ivoire

**Babacar Cisse**

Resident Representative in Cote d'Ivoire, United Nations Development Program (UNDP)  
International Organization

**Soumaila Cisse**

Former President, UEMOA - West African Economic and Monetary Union; President, URD - Union for the Republic and Democracy Party  
Mali

**Kevin Cleaver**

Former Associate Vice-President, International Fund for Agricultural Development (IFAD)  
United States

**Raymonde Goudou Coffie**

Minister of Health and Public Hygiene  
Cote d'Ivoire

**Ally Coulibaly**

Minister of African Integration and Ivorian Abroad  
Cote d'Ivoire

**Amadou Gon Coulibaly**

Prime Minister  
Cote d'Ivoire

**Chalouho Coulibaly**

National Director, Central Bank of West African States (BCEAO)  
Cote d'Ivoire

**Daouda Coulibaly**

Managing Director, Societe Ivoirienne de Banque (SIB)  
Cote d'Ivoire

**Issa Coulibaly**

Minister of Water and Forests  
Cote d'Ivoire

**Kinapara Coulibaly**

Managing Director, BNETD - National Bureau of Technical Studies and Development  
Cote d'Ivoire

**Mamadou Sangafowa Coulibaly**

Minister of Agriculture and Rural Development  
Cote d'Ivoire

**Fabrice de Creisquer**

President, CFAO Motors  
Cote d'Ivoire

**Jean-Louis Dattie**

Associate Director General Grant, Thornton Tax & Legal  
Cote d'Ivoire

**Claude Isaac De**

Minister of Construction, Housing, Sanitation and Urban Planning  
Cote d'Ivoire

**Ismaila Dem**

Director General, Economy and Finance, Central Bank of West African States (BCEAO)  
Senegal

**Cellou Dalein Diallo**

Former Prime Minister  
Republic of Guinea

**Cheick Modibo Diarra**

Former Prime Minister  
Mali

**Souleymane Diarrassouba**

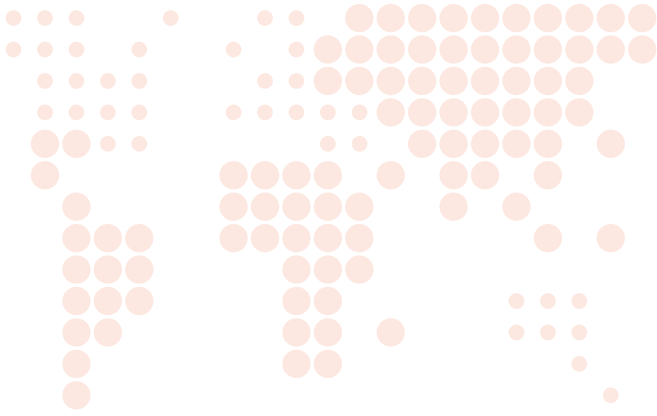
Minister of Trade, Crafts and SMEs Promotion  
Cote d'Ivoire

**Johann Djedje**

Chief Executive Officer, Elioz Consulting and Oria Pictures International  
Cote d'Ivoire

**Alain-Richard Donwahi**

Minister of Defense  
Cote d'Ivoire



**Ousmane Doukoure**

Advisor to the Chief Executive Officer, CEPICI - Center for Promotion of Investments  
Cote d'Ivoire

**Daniel Kablan Duncan**

Vice President  
Cote d'Ivoire

**Alain Ebobisse**

Chief Executive Officer, Africa50  
Cameroon

**Ingrid Ebouka-Babackas**

Minister of Planning, Statistics and Regional Integration  
Democratic Republic of Congo

**Esmel Emmanuel Essis**

Chief Executive Officer, CEPICI - Center for Promotion of Investments  
Cote d'Ivoire

**Djibril Fadiga**

Deputy Managing Director, Coffee and Cocoa Board (CCC)  
Cote d'Ivoire

**Douty Fadiga**

Partner, PricewaterhouseCoopers SA  
Cote d'Ivoire

**Armand Fandohan**

Managing Partner, Mazars  
Cote d'Ivoire

**Caleb Fundanga**

Former Governor, Bank of Zambia; Executive Director for Eastern and Southern Africa, Macroeconomic and Financial Management Institute (MEFMI)  
Zimbabwe

**Mariam Dao Gabala**

Regional Representative, OikoCredit  
Cote d'Ivoire

**Luc Joel Gregoire**

Country Director, United Nations Development Program (UNDP)  
International Organization

**Parker Griffin**

Federal Advisory Consultant, Deloitte  
United States

**Armelle Bybich Guewo**

Student, National School of Statistics and Applied Economics (ENSEA)  
Cote d'Ivoire

**Patrick Guillaumont**

President, Foundation for Studies and Research for International Development (FERDI)  
France

**Sylviane Guillaumont-Jeanneney**

Emeritus Professor, Center for Studies and Research for International Development (CERDI)  
France

**Pierre Guislain**

Vice President, Private Sector, Infrastructure and Industrialization, African Development Bank Group (AfDB)  
International Organization

**Masahiro Hara**

Senior Consultant, Japan International Cooperation Agency (JICA)  
Japan

**Jim Harrison**

Director for Africa, AO Alliance Foundation  
United Kingdom

**Tsutomu Iimura**

Resident Representative, Office in Abidjan, Japan International Cooperation Agency (JICA)  
Japan

**Abdoulie Janneh**

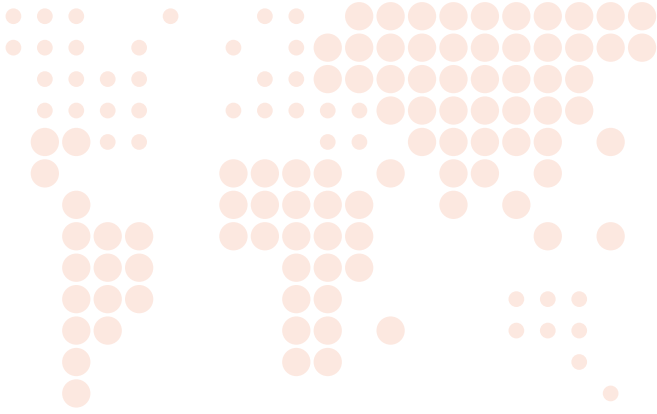
Executive Director and Board Member, Mo Ibrahim Foundation; President, African Governance Institute; Former Executive Secretary, UN Economic Commission for Africa (UNECA)  
Senegal

**Rolf Jeker**

Chairman, Emerging Market Services Ltd; CEO and Vice-Chair, AO Foundation; Former Senior Executive VP, SGS S.A.  
Switzerland

**Roger Boa Johnson**

Chief Executive Officer, AXA; President, Association of Insurance Companies (ASACI)  
Cote d'Ivoire



**Manjul Joshipura**

Consultant Orthopaedic and Trauma Surgeon and  
Director, Academy of Traumatology  
India

**Niale Kaba**

Minister of Planning and Development  
Cote d'Ivoire

**François Kabore**

Director, CERAP University Institute  
Cote d'Ivoire

**Aichatou Boulama Kane**

Minister of Planning  
Niger

**Cheick Mohamed Karamoko**

President and Chief Executive Officer, Swindevco  
Cote d'Ivoire

**Hiroshi Kato**

Senior Vice President, Japan International Cooperation  
Agency (JICA)  
Japan

**Abdelmalek Kettani**

Ambassador of Morocco to Cote d'Ivoire  
Morocco

**Joseph Khoury**

President, Lebanese Chamber of Commerce in Cote  
d'Ivoire  
Lebanon

**Akihiko Koenuma**

General Manager, Marubeni Corporation Abidjan Office  
Japan

**Harinder Kohli**

Chief Executive, Emerging Markets Forum; President  
and Chief Executive Officer, Centennial Group  
United States

**Lambert Kouassi Konan**

Chairman, Coffee and Cocoa Board (CCC)  
Cote d'Ivoire

**Pascal Kouakou Abinan**

Minister for Public Service  
Cote d'Ivoire

**Adama Kone**

Minister of Economy and Finance  
Cote d'Ivoire

**Bruno Nagbane Kone**

Minister of Communication, Digital Economy and Post  
Cote d'Ivoire

**Samba Kone**

Trauma Orthopedic Surgeon, CHU Cocody - University  
Hospital Center  
Cote d'Ivoire

**Tiemoko Meyliet Kone**

Governor, Central Bank of West African States  
(BCEAO)  
Senegal

**Hugues Kouassi Kouadio**

Director, National School of Statistics and Applied  
Economics (ENSEA)  
Cote d'Ivoire

**Amede Koffi Kouakou**

Minister of Economic Infrastructure  
Cote d'Ivoire

**Mamadou Lamine Loum**

Former Prime Minister  
Senegal

**Hedi Larbi**

Former Minister of Economic Infrastructure and  
Sustainable Development  
Tunisia

**Ahmed Legrouri**

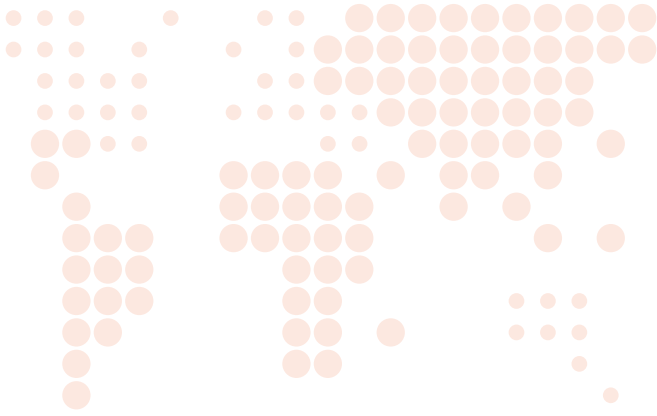
Vice-President for Academic Affairs, International  
University of Grand-Bassam  
Cote d'Ivoire

**Claudio Loser**

Director, Centennial Group; President, Centennial  
Group Latin America  
Argentina

**Coulette Lou**

President, National Federation of Food Crops  
Cooperatives (FENACOVICI)  
Cote d'Ivoire

**Celine Mansuy**

Director, Communication, Public Relations and Sustainable Development, LafargeHolcim  
Cote d'Ivoire

**Manuel Marfan**

Former Minister of Finance  
Chile

**Claude Martin**

Managing Director, AO Alliance Foundation  
Canada

**Aboubacar Meite**

Managing Director, SOMACI SA-Cote d'Ivoire Shipping Company  
Cote d'Ivoire

**Mamoudou Meite**

Secretary General, International Federation for the Cashew Sector – Filcajou  
Cote d'Ivoire

**Vaflahi Meite**

Executive Director, General Confederation of Enterprises of Cote d'Ivoire (CGECI)  
Cote d'Ivoire

**Serge Michailof**

Associate Research Fellow, The French Institute for International and Strategic Affairs (IRIS)  
France

**Joel-Eric Missainhoun**

Managing Partner, AfricSearch  
Cote d'Ivoire

**Linah Mohohlo**

Former Governor, Bank of Botswana  
Botswana

**Manal Abdel Moneim**

Chairperson & Chief Executive Officer, SOBEK - Trade & Development Ltd  
Egypt

**Mustapha Nabli**

Former Governor, Central Bank of Tunisia  
Tunisia

**Sylvie Naville**

Director, Emerging Markets Forum  
France

**Edouard Kouassi N'Guessan**

Deputy Managing Director, Coffee and Cocoa Board (CCC)  
Cote d'Ivoire

**Koffi N'Guessan**

Director General, National Polytechnic Institute Felix Houphouet-Boigny (INP-HB)  
Cote d'Ivoire

**Kako Nubukpo**

Economic and Digital Director, International Organisation of Francophony (OIF); Former Minister of Long term Strategy and Public Policy Evaluation  
Togo

**Hiroharu Okamoto**

General Manager, Abidjan Liaison Office, Mitsubishi Corporation  
Japan

**Alassane Ouattara**

President of Cote d'Ivoire  
Cote d'Ivoire

**Dominique Ouattara**

First Lady; Chairwoman and Founder, Children of Africa Foundation  
Cote d'Ivoire

**Stephane Ouedraogo**

Special Advisor to the President of Burkina Faso  
Burkina Faso

**Jacob Plange-Rhule**

Rector, Ghana College of Physicians and Surgeons  
Ghana

**Ritva Reinikka**

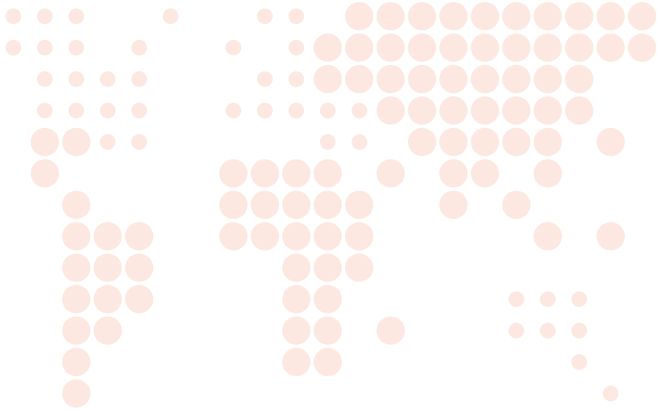
Chairperson, Research on Improving Systems of Education (RISE) Delivery Board  
Finland

**Jan Rielaender**

Head, Multidimensional Country Reviews Unit, Development Centre, Organisation for Economic Co-operation and Development (OECD)  
International Organization

**Xisto Salema**

Industrial Director, Amendoas do Brasil – Cashew Nuts Company  
Brazil



**El Hadji Adam Mahaman Salissou**

Director in Charge of Prospective, Ministry of Planning  
Niger

**Narcisse Sandwidi Tene**

Student, National School of Statistics and Applied  
Economics (ENSEA)  
Cote d'Ivoire

**Jean-Louis Sarbib**

Chief Executive Officer, Development Gateway; Former  
Senior Vice President World Bank  
France

**Georges Serre**

Ambassador of France to Cote d'Ivoire  
France

**Khaled Sherif**

Vice President, Regional Development, Integration and  
Business Delivery, African Development Bank Group  
(AfDB)  
International Organization

**Hien Yacouba Sie**

Managing Director, Autonomous Port of Abidjan (PAA)  
Cote d'Ivoire

**Patrice Talon**

President of Benin  
Benin

**Partheeban Theodore**

Managing Director, Olam Ivoire SA  
Cote d'Ivoire

**Ichiro Tomino**

General Manager Accra Liaison Office, Sumitomo  
Corporation  
Japan

**Bernard Toukoulou**

Director of Strategic Planning, Ministry of Planning,  
Statistics and Regional Integration  
Democratic Republic of Congo

**Sidi Toure**

Minister of Youth Promotion, Employment and Civic  
Service  
Cote d'Ivoire

**Massandje Toure-Litse**

Managing Director, Coffee and Cocoa Board (CCC)  
Cote d'Ivoire

**Carole Versteeg**

Director, Investment Attraction Department, CEPICI -  
Center of Investment Promotion  
Cote d'Ivoire

**Marc Wabi**

Managing Partner, Deloitte  
Cote d'Ivoire

**Madeleine Yao**

Lead Director and Technical Counsellor, Ministry of  
Economy and Finance  
Cote d'Ivoire

**Armand Zehouri**

Lawyer, Paris-Village Lawyer's Office  
Cote d'Ivoire

**Patricia Zoundi Yao**

General Manager, QuickCash  
Cote d'Ivoire

**Tertius Zongo**

Former Prime Minister  
Burkina Faso

# Helpful Information

## Accommodation and Meeting Location

Sofitel Abidjan Hotel Ivoire  
Boulevard Hassan II, Cocody, Abidjan 08,  
Cote d'Ivoire  
Tel.: +225 224 826 26, Fax: +225 224 465 18

A block reservation has been made with the hotel for participants' accommodation. We kindly ask you to indicate as soon as possible your arrival and departure dates by completing the online registration form as indicated in the invitation letter so that we can confirm your room reservation. You can also send your flight itinerary to Ms. Hanzhi Jiang ([judy@centennial-group.com](mailto:judy@centennial-group.com)).



The Forum will also take place in the conference facilities of the Sofitel Abidjan Hotel Ivoire.

## Registration

Participants will be able to register at the Emerging Markets Forum desk outside the Kossou room. All the sessions will take place in the Auditorium. Participants will receive the final program, the participants' profiles and printed copies of the background papers as well as their badge.



## Program

The program has been designed to allow maximum interaction among participants. Each session will be run by a chair who will ensure that the debate remains focused and integrates as many comments and reactions as possible from participants. To stimulate the discussions, participants will receive via e-mail background papers for each session at least a week before the start of the Forum.

## Background Papers

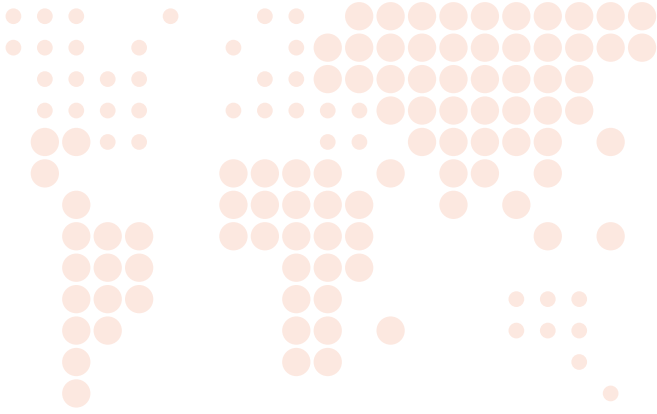
The papers that are being prepared for the sessions have been put together by a team of experts in their respective fields. These papers will be distributed online at least a week before the forum and will form the basis of the discussion that will take place during the sessions.

## Participants

The final list of participants and profiles with photos will also be available during registration.

## Badges

At registration all participants will receive a badge with their name, company and country of residence. To access all activities and for security reasons, participants are asked to wear their badges throughout the meeting. This will also help participants get to know each other.



### **Airport transportation**

Participants' transfers will be organized between the airport and the Sofitel hotel Ivoire. We request participants to send to Ms Judy Jiang (judy@centennial-group.com) their flight information in order to facilitate the process.

### **Language**

English and French are the official language of the Forum.

### **Meals**

All the meals will take place at the Sofitel.

### **Dress Code**

We suggest business casual wear for all sessions. Participants are welcome to wear more formal or national dress in the evening for dinner.

### **Visa Information**

We advise participants to contact the embassy or consulate of Cote d'Ivoire in their country to check whether they will need a visa.

The online e-visa application system can be found at <http://www.snedai.com/en/>. Please print and bring all the attachments in the approval e-mail with you.





# About the Emerging Markets Forum



## Background

The Emerging Markets Forum (EMF) is a not-for-profit initiative that brings together high-level government and corporate leaders from around the world to engage in dialogue on the key economic, financial and social issues facing emerging market countries. The Forum is committed to bridging the gaps across countries through knowledge sharing, policy debate and private-sector engagement to facilitate their common goal of sustainable growth and development.

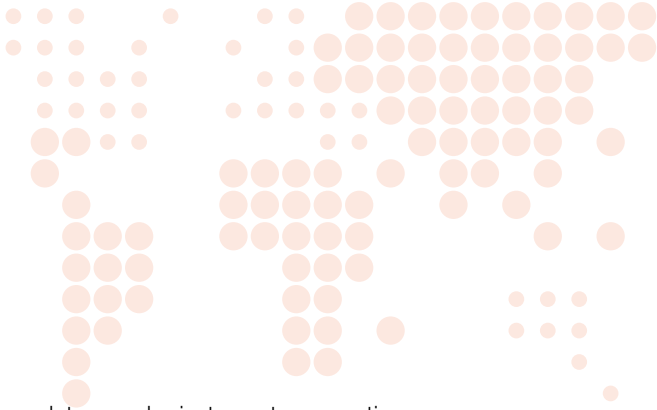
Many countries are implementing strategies that will lead to faster economic growth and social progress through prudent macroeconomic management, economic liberalization, openness to global markets and support for a dynamic domestic private sector. EMF aims to enable leaders from these countries to engage in a candid exchange of views with their peers in a private and intimate setting. The Forum focuses on substantive discussions of common issues and on reaching actionable solutions and conclusions which can then be disseminated and applied by the participants in their respective countries and organizations.

Major themes of recent meetings include: the impact of the global financial crisis on different groups of emerging market economies, trade and investment, international financial flows; private sector participation in infrastructure development and climate change. The Swiss government provided seed funding for its first meeting, and EMF is now funded by various international institutions and private corporations from both developing and developed nations. EMF differs from seemingly similar forums as it:

- Has an agenda driven by the priorities of emerging market countries;
- Is predicated on the belief that sustainable development, job creation and poverty alleviation ultimately depend mainly, although not exclusively, on long-term growth and joint efforts of the private and public sectors;
- Draws together participants with first-hand experience: top political leaders, policy formu-







lators and private sector executives;

- Holds meetings small enough (70–90 participants) to permit candor and intense dialogue and yet large enough to incorporate diverse viewpoints;
- Grounds its deliberations in substantive papers written by field experts with first-hand experience in policy formulation; and
- Focuses on practical actions designed to resolve priority issues.

The permanent Co-Chairs of the Global Forum are Fidel Ramos, former Philippine President; Horst Koehler, former President of the Federal Republic of Germany; Michel Camdessus, former Managing Director of the International Monetary Fund (IMF); Enrique Garcia, President and Chief Executive Officer of the Development Bank of Latin America (CAF); and Takehiko Nakao, President of the Asian Development Bank (ADB).

EMF has hosted twenty six meetings, eleven global and fifteen regional, to date. Past Forum gatherings have attracted current heads of governments from a number of nations, including Indonesia, Colombia, Kazakhstan, Vietnam and Cote d'Ivoire, and former heads of state from Bangladesh, Bolivia, Burkina Faso, Canada, Ecuador, Mexico, Mozambique, Pakistan, Philippines, Tanzania and Switzerland.

In addition, economic policy makers, current and former Ministers of Finance, Economy, Industry and Trade as well as Central Bank Governors of some 40 countries in Asia, Europe, Africa and Latin America have participated in the Forum. Top officials of international organizations including the International Monetary Fund (IMF), World Bank, Asian Development Bank (ADB), African Development Bank Group (AfDB), Development Bank of Latin America (CAF), European Bank for Reconstruction and Development (EBRD), Japan Bank for International Cooperation (JBIC), Japan International Cooperation Agency (JICA), Inter-American Development Bank (IDB), UNDP and UN Economic Commissions for Latin America and Africa have also joined the dialogue. Typically about one-third of the participants are CEOs or Directors of major companies and banks from developed and developing nations. Finally, a select group of heads of independent think-tanks and research institutions, leading journalists and opinion-makers are invited.

For more information on EMF activities, please see our brochure at: <http://www.emergingmarketsforum.org/>.



# A Note about Candor, Confidentiality and Communications

We hold this Forum in the hopes of generating lively exploration and exchange of ideas on tough issues among peers, concluding with action-oriented outcomes. We realize that achieving this level of candor and openness is impossible without complete confidence in the security and confidentiality of the meeting environment. We want to stress that nothing said in any discussion will be attributed to any individual. We will do our part to facilitate openness and ask you to do the same.

The structure of this Forum is unique. The design is informal, with much of the time allocated for free-flowing debate. Opening speeches and PowerPoint presentations in the Sessions will be kept brief; Authors will be present to respond to but not dominate the conversation; Session Chairs will be brief in their remarks; and the Chairs and Discussants together will give just enough input to stimulate subsequent debate. The guidelines are simple: minimize prepared remarks, observe the Camdessus Code of “Conversation not Monologue,” and voice your thoughts, your concerns and your solutions.

We shall at the same time want to share the conclusions reached and ideas generated at the Forum with larger audiences. We intend to publish an account of our proceedings on the EMF website in a summarized report, which will form the basis for a press release about the Forum. To ensure the accuracy of the account, we will make an audio recording of the proceedings. However, the recording will not be used for any other purpose. Nothing said on the website or in the press release will be attributed to any individual.

Participants' Photo: We will organize a Forum group photograph, which will be distributed to all participants as a memento for personal use. We have also arranged for a photographer to take pictures throughout the Forum. We may use these pictures in future EMF brochures.



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AO Alliance  
Foundation

Japan International Cooperation Agency (JICA) was established in 2003 with headquarter in Tokyo. JICA aims to contribute to the promotion of international cooperation as well as the sound development of Japanese and global economy by supporting the socioeconomic development, recovery or economic stability of developing regions.

The AO Alliance Foundation was officially inaugurated in 2015 as a separate legal entity independent of the AO Foundation. It is a developmental non-profit organization dedicated to improve fracture care for patients in low income countries through local capacity building which includes education and professional development of healthcare personnel, research and clinical services support.



The Coffee and Cocoa Board (CCC) was created in December 2011 to set the regulations related to the commercialization of coffee and cocoa in Cote d'Ivoire. It is managed jointly by the state and organizations from the sector through an executive board, and is under the supervision of the Ministry of Agriculture for technical issues and of the Ministry of Economy and Finance for financial issues. Its main objective is to develop a sustainable coffee and cocoa industry by reorganizing the production and by guaranteeing a minimum price to secure producers' income.



AFRICAN DEVELOPMENT BANK GROUP  
GROUPE DE LA BANQUE AFRICAINE  
DE DEVELOPPEMENT

The overarching objective of the African Development Bank (AfDB) Group is to spur sustainable economic development and social progress in its regional member countries (RMCs), thus contributing to poverty reduction. The Bank Group achieves this objective by mobilizing and allocating resources for investment in RMCs and providing policy advice and technical assistance to support development efforts.



Fédération Internationale pour la filière du Cajou

International Federation for the cashew sector – Filcajou was founded as a union on January 15, 2007, in Abidjan. It was created in response to structural, organizational, commercial and industrial concerns and problems in the cashew sector. It is composed of several producers, cooperatives, non-governmental organizations, women's organizations and hundreds of thousands of tree producers. It has a network of several partners on five continents and in several countries of the world.



CGECI  
CONFEDERATION GENERALE DES  
ENTREPRISES DE CÔTE D'IVOIRE

"Le Patronat Ivoirien"

From its status from May 9, 2005, the General Confederation of Enterprises of Cote d'Ivoire (CGECI) is the link between professional groups, unions and industry, trade, services, and agriculture associations regulated by the labor code. Its role consists mainly of:

- Promoting entrepreneurial freedom and the market economy;
- Ensuring members' cohesion;
- Advising on any economic and social issue;
- Strengthening the dialogue among social and development partners and the state;
- Representing and defending member enterprises;
- Communicating on all information aiming at developing private sector.



Established in 1951 and regarded as the heart of the Ivorian economy, Abidjan port handles 80% of commercial exchanges between Cote d'Ivoire and the outside world, which accounts for 70% of gross domestic product and more than 80% of customs' revenues. Most of Cote d'Ivoire's industrial units are located in the Port's Area which provides for 55000 direct and indirect jobs. Abidjan Port is able to play a leading role on the West Atlantic Coast of Africa. Most of its facilities are in compliance with ISPS Code. The port is certified ISO 9001/2008 and also 14001/2004.



# The Organization Team



**Sylvie Naville**  
Forum Director  
Emerging Markets Forum, France  
Tel: 0033 6 81 56 90 30  
sylvie@emergingmarketsforum.org



**Hanzhi Jiang**  
Forum Manager  
Centennial Group International, USA  
Tel: 001 202 393 6663  
judy@centennial-group.com



**Yanbei Yao**  
Business and Finance Manager  
Centennial Group International, USA  
Tel: 001 202 393 6663  
yanbei@centennial-group.com



**Ieva Vilkelyte**  
Senior Research Associate  
Centennial Group International, USA  
Tel: 001 202 393 6663  
ieva@centennial-group.com



**Michael Whelan**  
Project Associate  
Centennial Group International, USA  
Tel: 001 202 393 6663  
michael@centennial-group.com



**Alden LeClair**  
Project Associate  
Centennial Group International, USA  
Tel: 001 202 393 6663  
alden@centennial-group.com



**Harpaul Kohli**  
Manager, Information Analytics  
Centennial Group International, USA  
Tel: 001 202 393 6663  
harpaul@centennial-group.com

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The Emerging Markets Forum was created by the Centennial Group as a not-for-profit initiative to bring together high-level government and corporate leaders from around the world to engage in dialogue on the key economic, financial and social issues facing emerging market countries.

The Forum is focused on some 100 market economies in East and South Asia, Eurasia, Latin America and Africa that share prospects of superior economic performance, already have or seek to create a conducive business environment and are of near-term interest to private investors, both domestic and international.

Further details on the Forum and its meetings may be seen on our website at <http://www.emergingmarketsforum.org>

The Watergate Office Building, 2600 Virginia Avenue, NW, Suite 201

Washington, DC 20037, USA. Tel:(1) 202 393 6663 Fax: (1) 202 393 6556

Email: [info@emergingmarketsforum.org](mailto:info@emergingmarketsforum.org)