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# EMERGING MARKETS FORUM

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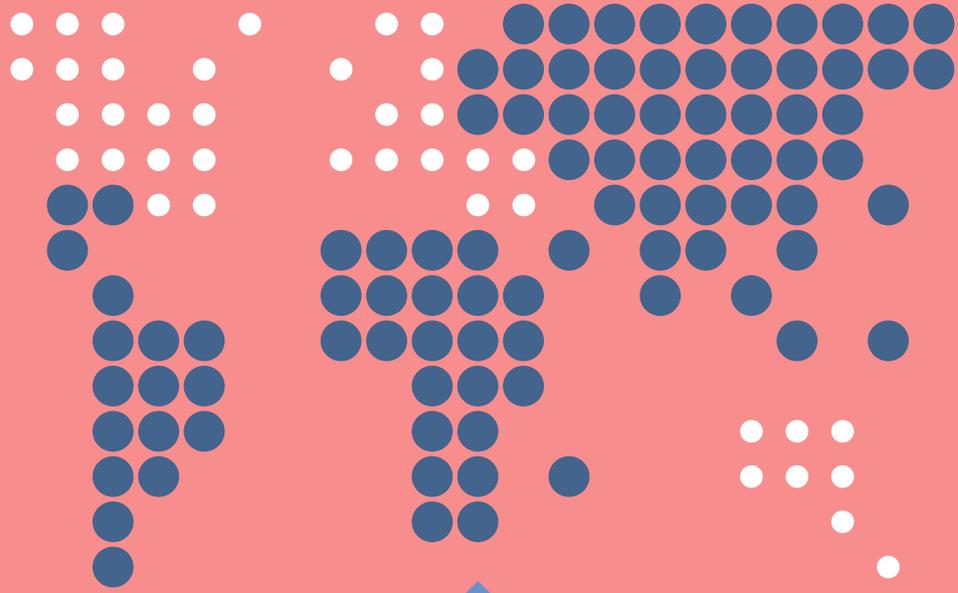
## FORUM FOR EMERGING LEADERS OF EMERGING MARKETS

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### Participants' Profiles

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OCTOBER 3-5, 2012 SENTOSA RESORT AND SPA, SINGAPORE



**Emerging  
Markets  
Forum**

A nonprofit initiative of the Centennial Group

Bringing people together to  
accelerate growth and  
well-being in emerging markets





# **Inaugural Meeting of the Forum for Emerging Leaders of Emerging Markets**

**October 3–5, 2012**

**Sentosa Resort and Spa, Singapore**

## **Participants' Profiles**



**Manu Bhaskaran**  
**Chief Executive,**  
**Centennial Asia Advisors PTE LTD**  
*Singapore*



Mr Bhaskaran is a Partner of the Centennial Group, a strategic advisory firm headquartered in Washington DC. Based in Singapore, he co-ordinates the Asian business of the group and as Head of its Economic Research Practice, provides in-depth analysis of macro trends in Asia for investment institutions, government agencies and companies with interests in Asia.

Prior to this, Mr Bhaskaran supervised Asian economic and investment strategy analysis for Societe Generale's Asian investment banking division. He was a member of the Executive Committee, in charge of Asian equity research. In 12 years with the firm, Mr Bhaskaran helped to establish the firm's business presence in Southeast Asia and in South Asia as well as contributing to the development of the firm's highly-rated equity research. Prior to that, Mr Bhaskaran supervised a team preparing strategic political and economic assessments of Asia for senior Singapore government officials.

Mr Bhaskaran is also Member of the Competition Appeals Board, Singapore; Member of the Board of Advisors, School of Economics, Singapore Management University; and Adjunct Senior Research Fellow, Institute of Policy Studies Singapore. In addition, Mr Bhaskaran is also a Council Member, Singapore Institute of International Affairs (SIIA); and Vice-President, Economics Society of Singapore. Mr Bhaskaran also serves as a director of several companies including one that is listed on the Singapore stock exchange.

Mr Bhaskaran was educated at Magdalene College, Cambridge University where he earned an MA (Cantab) and at the John F Kennedy School of Government at Harvard University where he obtained a Masters in Public Administration.



**Heng Chee Chan**  
**Ambassador-at-Large,**  
**Ministry of Foreign Affairs**  
*Singapore*



Ambassador Chan Heng Chee is currently Ambassador-at-Large with the Singapore Foreign Ministry and Chairman of the Lee Kuan Yew Centre for Innovative Cities in the Singapore University of Technology and Design (SUTD). She is a Member of the Presidential Council for Minority Rights.

She has served as Singapore's Ambassador to the United States from July 1996 to 14 July 2012. She was Singapore's Permanent Representative to the United Nations from 1989 to 1991 and was concurrently High Commissioner to Canada and Ambassador to Mexico. Previously, she was Executive Director of the Singapore International Foundation (which created a Singapore version of the Peace Corps) and Director of the Institute of Southeast Asian Studies. She was the founding Director of the Institute of Policy Studies and Head of the Department of Political Science, National University of Singapore.

Ambassador Chan received a number of awards including The Public Administration Medal (Gold) in 1999; The Meritorious Service Medal in 2005; The Distinguished Service Order in 2011; Honorary Degrees of Doctor of Letters in 1994 from the University of Newcastle, Australia; and the University of Buckingham (United Kingdom) in 1998. She was named Singapore's first "Woman of the Year" in 1991, and was twice awarded the National Book Awards in 1986 for "A Sensation of Independence: A Political Biography of David Marshall" and in 1978 for "The Dynamics of One Party Dominance: The PAP at the Grassroots".

Ambassador Chan has been a Member of the International Advisory Board of the Council on Foreign Relations, New York and a Council Member of the International Institute for Strategic Studies (IISS), London.

Ambassador Chan holds a B.Soc.Sc (Hons) First Class from the National University of Singapore, a M.A. from Cornell University and a Ph.D from the University of Singapore.

**Roberto de Ocampo**  
**Chairman of the Board of Advisors, RFO**  
**Center for Public Finance and Regional**  
**Economic Cooperation; Former President,**  
**Asian Institute of Management; Former**  
**Secretary of Finance of the Philippines**  
*Philippines*



Dr. Roberto F. de Ocampo former Secretary of Finance of the Philippines, became the first and thus far only Filipino to receive the most internationally prestigious award to Finance Ministers, the “Global Finance Minister of the Year” award from Euromoney in 1995. In 1996, Euromoney again recognized him as Asian Finance Minister of the Year. In 1997, he was again recognized as Asian Finance Minister of the year, this time by Asiamoney. He is recognized nationally and internationally for public and international finance, having been Chairman of the APEC and ASEAN Finance Ministers (at the onset of the Asian Financial Crisis whose meetings he chaired that resulted in the landmark Manila Framework that prescribed the steps to exit the crisis) as well as member of the Boards of Governors of World Bank, IMF, and the ADB. He was Secretary of Finance (1994-1998) during the presidency of Fidel V. Ramos, and was widely recognized as the principal architect of the resurgence of the Philippine economy whose achievement was hailed by the international finance community. Prior to these posts, he also served as Chairman and CEO of the Development Bank of the Philippines and led its rehabilitation such that it was recognized by the prestigious international Banker Magazine during his tenure as one of the “world’s soundest banks.”

He is the past president of the Asian Institute of Management having retired from that position in May 2006. He was subsequently elected and presently is a member of the AIM Board of Trustees. He is also presently Chairman of the Board of Advisors of the RFO Center for Public Finance & Regional Economic Cooperation, which had been designated by ADB as one of its Regional Knowledge Hubs.

Dr. de Ocampo is a recipient of many international and national honors. He was recently conferred by Her Majesty Queen Elizabeth II the Most Excellent Order of the British Empire (OBE) for his outstanding efforts in promoting Philippine-UK relations during his years in public service and more recently in his capacity as Chairman of the British Alumni Association. He has also been awarded the Philippine Legion of Honor, the highest honor conferred on Filipino civilians by the Republic of the Philippines in 1998 for his outstanding contributions to the country and in September 2001, he was named to the Ordre National de la Legion d’Honneur by the Republic of France with the rank of Chevalier. He is one of the first ASEAN members of the Trilateral Commission, an international think-tank of distinguished global leaders and was also the first recipient of the Man of the Year Award from the Association of Development Finance Institutions of Asia Pacific (ADFIAP). He is a founding Partner of a Global Advisory Group (Centennial Group) based in Washington D.C. and is a Founding Director of a recently established Global Economic Forum: The Emerging Markets Forum. Dr. de Ocampo, who was the 1975 Ten Outstanding Young Men (TOYM) awardee in the field of National Economic Development for pioneering the Philippine rural electrification program, had been cited as one of the 500 Great Asians in 2001 and a recipient of several Baron’s Who’s Who awards. In 2004, he was elected to the Board of Advisors of the Conference Board, one of the world’s leading authorities in international business economics (based in New York). In 2006, Dr. de Ocampo was conferred with the Asian Human Resources Development Award by the Asia HRD Congress.

Dr. de Ocampo is a product of both De La Salle (grade school and high school) and Ateneo Universities. He received his MBA from the University of Michigan, a post-graduate diploma from the London School of Economics and has been conferred four Doctorates (Honoris Causa) by the De La Salle University in Business Administration, by the University of Angeles City in Public Administration, by the Philippine Women’s University in Laws, and by the San Beda College in Humane Letters.

Dr. de Ocampo had been and is Chairman and/or Board Member of several private companies both in the Philippines and abroad including, among others, the Centennial Group (Washington, D.C.), Centennial Asia Advisors Pte. Ltd. (Singapore), Investment & Capital Corporation of the Philippines (ICCP) Group of Companies, Alaska Milk Corporation, United Overseas Bank, ABS-CBN Broadcasting Corporation, Philippine Airlines, Meralco, Globe Telecom Inc., Philam Asset Management Inc., Metrobank, Seaboard Eastern Insurance Co., House of Investments, Rizal Commercial Banking Corporation, Robinson’s Land Corporation, EEI Corporation, AES Corporation (Philippines) and Phinma Corporation, etc.

He is married to Maria Carolina la O’, with whom he has two sons and two daughters. Dr. de Ocampo is a Taekwondo black-belt, an avid golfer, and a classical guitar player.



**Alejandro Foxley**  
**Former Minister of Foreign Affairs of**  
**Chile; President, Cieplan**  
*Chile*



Foxley was minister of foreign affairs of the Republic of Chile (2006–2009). Between 1998 and 2006, he was a senator of Chile, serving as chairman of the Finance Committee and the Permanent Joint Budget Committee. Previously, he was also Chile’s minister of finance and concurrently served as a governor of the Inter-American Development Bank and the World Bank (1990–1994). From 1982 to 1989 he was Helen Kellogg Professor of Economics and International Development at the University of Notre Dame, and between 1973 and 1985 he was a visiting professor at the University of California, San Diego; MIT; Berkeley; Oxford; and the University of Sussex.

He is the president of Cieplan, a think tank based in Santiago, Chile, and is the author or editor of 15 books on economics, economic development, and democracy.

**L. Enrique Garcia**  
**President & Chief Executive Officer,**  
**CAF - Development Bank of Latin**  
**America; Co-Chairman,**  
**Emerging Markets Forum**  
*Venezuela*



Enrique García is President and CEO of CAF since December 1991. CAF is a multilateral financial institution with 18 member countries, committed to sustainable development and regional integration of Latin America and the Caribbean.

Previous positions include: Minister of Planning and Coordination and head of the Economic and Social Cabinet of Bolivia (1989-1991). In this capacity, Governor at the World Bank and the Inter-American Development Bank, as well as member of the IMF-IBRD Development Committee. Also, he occupied senior positions at the Inter-American Development Bank during 17 years, including Treasurer of the Institution.

He is Vice President of Canning House, member of the Board of Directors of the Inter-American Dialogue, the Advisory Board of the Latin American Program at the Woodrow Wilson International Center for Scholars, the board of the Doña Maria de las Mercedes Foundation in Seville, member of Harvard Kennedy School Dean's Council, member of the Advisory Board of the Center for Latin American Studies at Georgetown University, among others.

Mr. García holds a B.S. and an M.A. in Economics and Finance from St. Louis University and doctoral studies at American University.

**S Iswaran**  
**Minister, Prime Minister's Office**  
**& Second Minister, Ministry of Home**  
**Affairs & Ministry of**  
**Trade and Industry**  
*Singapore*



Mr S Iswaran read Economics at the University of Adelaide and graduated with First Class Honours. Mr Iswaran also holds a Masters in Public Administration from Harvard University. Mr Iswaran joined the Singapore Administrative Service in 1987, and held appointments in the Ministry of Home Affairs and Ministry of Education. In 1991, he was seconded to the National Trades Union Congress. Subsequently, he was seconded to the Singapore Indian Development Association as its Chief Executive Officer.

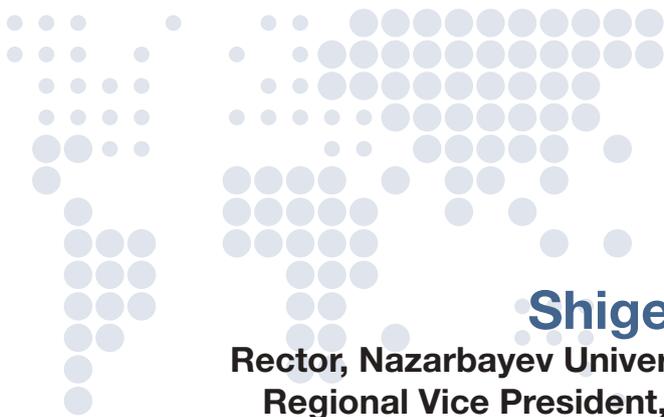
In 1995, Mr Iswaran assumed the post of Director for International Trade at the Ministry of Trade and Industry. He then moved on to the private sector, joining Singapore Technologies Pte Ltd as its Director for Strategic Development. In 1998, Mr Iswaran was appointed Senior VicePresident/Managing Director at Temasek Holdings Pte Ltd where he undertook investments in the pharmaceuticals, biotech, hi-tech manufacturing, transport and logistics sectors and several takeover, buy-out and merger transactions.

Mr Iswaran has been elected as a Member of Parliament in four General Elections since 2 January 1997. From September 2004 till June 2006, he was also the Deputy Speaker of Parliament.

Mr Iswaran was first appointed Minister of State for Trade and Industry on 1 July 2006, and was subsequently appointed Senior Minister of State for Trade and Industry on 1 April 2008. A year later, Mr Iswaran was also appointed Senior Minister of State for Education, in addition to his appointment at the Trade and Industry Ministry. On 21 May 2011, Mr Iswaran was appointed Minister in the Prime Minister's Office and Second Minister for Home Affairs and Trade & Industry.

Mr Iswaran was a member of the India-Singapore Closer Economic Cooperation Agreement Joint Study Group, the Government Parliamentary Committees for National Development & Environment as well as for Community Development & Sports, the Remaking Singapore Committee, the Supervisory Panel of the Feedback Unit and the Network India Steering Committee.

Mr Iswaran is married to homemaker Kay Mary Taylor. They have a daughter and two sons.



**Shigeo Katsu**  
**Rector, Nazarbayev University; Former**  
**Regional Vice President, World Bank**  
*Kazakhstan*



Mr. Katsu began his career in the World Bank in 1979 under the institution's Young Professional program, quickly moving to the Western Africa Projects Department as an economist, first in the Energy, Water & Telecom Division, and then later in the Water Supply & Urban Division. His activities in this sector included work on water supply and sanitation, as well as slum upgrading and power projects.

In 1985, Mr. Katsu was appointed the Bank's first fulltime Resident Representative in Benin, where he served until the fall of 1989. Between then and the end of 1991, he was seconded to the Export-Import Bank of Japan as Deputy Director, Country Economic Policy Analysis Department, where he was responsible for introducing appraisal procedures for adjustment operations.

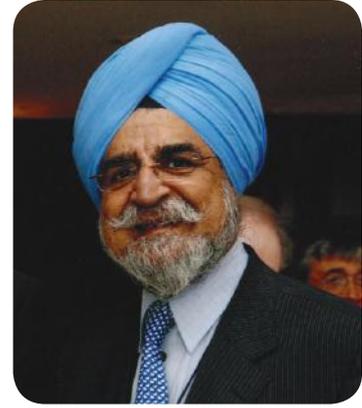
Between 1992 and 1995, Mr. Katsu served as the Principal Operations Officer for the Industry & Energy Operations Division in the China Department of the East Asia & Pacific Region, working primarily on enterprise reform and financial sector reform. He was subsequently appointed Chief, and then Country Director, of the Bank's Regional Mission in Abidjan, Cote d'Ivoire. In Abidjan, under his leadership, the Bank's assistance program included work on governance issues, privatization, and reform of the cocoa sector.

In mid-1999, Mr. Katsu moved to the Bank's Europe and Central Asia Region as Operations Director in the Office of the Regional Vice President to assist the Regional Vice President in the management of the region.

Prior to taking his first position at the World Bank, he worked for the United Nations Industrial Development Association (UNIDO) as a development advisor to the Ministry of Planning in Grenada.

Mr. Katsu received his BA in International Relations/Economics from the Tokyo University for International Studies and pursued graduate studies at the Tokyo University. He also received a Diploma in International Economics/ International Relations from the Diplomatic Academy of Vienna, Austria. He speaks Japanese, English, French, and German fluently and also has a working knowledge of Chinese and Russian.

**Harinder Kohli**  
**Founding Director and Chief  
 Executive, Emerging Markets Forum;  
 President and Chief Executive Officer,  
 Centennial Group  
 United States**



Born in 1945, Harinder Kohli studied Mechanical Engineering at the Punjab University (India) and graduated with high distinction from the Harvard University in 1972, with a Masters in Business Administration.

Mr. Kohli started his career as a production engineer at Prestolite, an automobiles components manufacturer, before joining Union Carbide India where worked in its chemicals and metals division between 1967-70. In 1970, he came to the US to study management and finance.

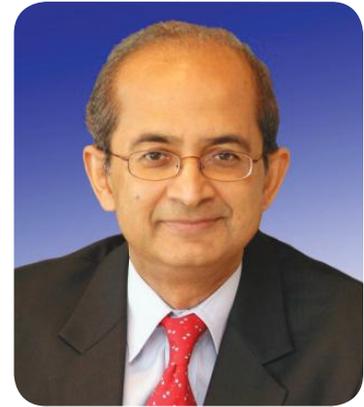
After graduating from Harvard, he joined the World Bank at its Washington DC headquarters as a Young Professional. During his 26-year career at the Bank, he held a series of senior managerial positions involving technical, strategic and country relations responsibilities and worked in over 50 countries in all continents of the world. These positions included leading: the Division responsible for the Bank's worldwide operations in Chemicals, Fertilizers, Refining and Petrochemicals industries; the Group responsible for formulating and overseeing the Bank's policy and strategy on Industrial and Financial Sectors Development; and the Information, Technology and Facilities Department—as one of the Bank's youngest directors.

While in this latter position, the Bank created one of the first global corporate communications networks, pioneered the concept of universal access to personal computers for all staff, became the largest corporate user of electronic mail amongst non-technology companies, and built an award winning new headquarters building. In 1990, he went on to become the Director of the Technical Department that housed senior technical experts who advised all Bank borrowers in Europe and the Middle East. In 1993, he became the Director responsible for country strategy and all lending decisions for Maghreb countries and Iran. Between 1994 and 1998, he was Senior Advisor, East Asia and Pacific, when he led the Bank's work in private participation in infrastructure. Harinder Kohli started the Centennial Group in 1998, a strategic advisory company based in Washington, D.C., specializing in emerging markets.

He has been a major shareholder, President and CEO of the parent company since its inception. The group now consists of five companies, including subsidiaries in Asia and Latin America. Its work is focused on: Economic and Political Research; Corporate Strategy for Emerging Markets; Financial Sector, Energy, Infrastructure and Urban Development; and Procurement Systems and Governance Reforms. Its clients include major international corporations, governments, and multilateral and bilateral development institutions. Mr. Kohli is a Founding Director and the Chief Executive of the Emerging Markets Forum.



**Rajat M. Nag**  
**Managing Director General,**  
**Asian Development Bank (ADB)**  
*Philippines*



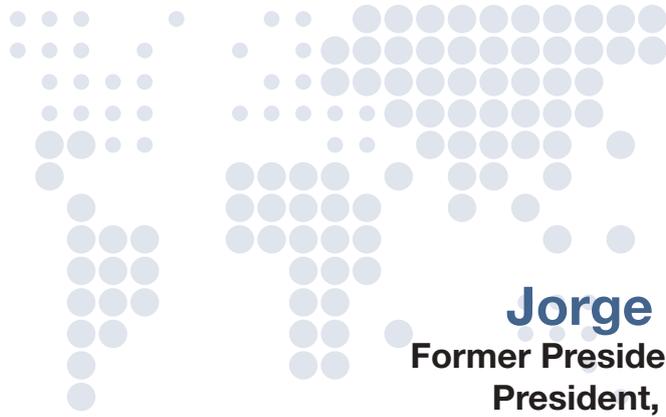
Mr. Rajat M. Nag is the Managing Director General of the Asian Development Bank (ADB). He has been with the institution for more than two decades and assumed his current position in December 2006.

With broad experience across Asia, Mr. Nag plays a critical role in providing strategic and operational direction to ADB, so that it achieves its mission of helping its developing member countries reduce poverty and improve the quality of life of their people. He also oversees the risk management operations of ADB.

Mr. Nag's work has given him wide-ranging insight into several issues and challenges relevant to Asia, including infrastructure financing, public-private partnerships and regional economic integration. His particular interest is in working to enhance regional cooperation and integration in Asia and bridge the gap between the region's thriving economies and the millions of poor people being left behind.

He has held several top positions in ADB. Prior to his current post, he was head of ADB's Southeast Asia Department and Special Advisor to the President on Regional Economic Cooperation and Integration.

Mr. Nag began his professional career at the Bank of Canada and held senior positions in a leading international consulting firm before joining ADB. He holds engineering degrees from the Indian Institute of Technology, Delhi and the University of Saskatchewan (Canada). He also obtained Masters degrees in Business Administration from the University of Saskatchewan and in Economics from The London School of Economics.



**Jorge Quiroga**  
**Former President of Bolivia;**  
**President, FUNDEMOS**  
*Bolivia*



Jorge Quiroga's public sector experience includes: Leader of Opposition 2006-10, President of Bolivia 2001-02, Vice-President and President of Congress 1997-01, Minister of Finance 1992, Vice-minister of Public Investment and International Cooperation 1990-92. In the private sector he has worked as a Systems Engineer with IBM in Texas (1981-88), Vice-President of Banco Mercantil in La Paz (1993-97), with Mintec in the mining sector in Bolivia, and several others.

He is currently active in the private sector and many international organizations, among them: as Vice-President of "Club de Madrid" with over 80 former heads of state and government; on the boards of the "Interamerican Dialogue" and "Results for Development-R4D"; and in different capacities on the "Global Adaptation Institute", the "Foro Iberoamericano" and many others. He also heads FUNDEMOS, a Bolivian public policy institution.

Jorge Quiroga holds a Summa Cum Laude B.S. in Industrial Engineering from Texas A&M University and an MBA from St. Edwards's University. He is married with 4 children.

**Fidel V. Ramos**  
**Former President of the Republic**  
**of the Philippines; Chairman,**  
**Ramos Peace and Development**  
**Foundation; Co-Chairman,**  
**Emerging Markets Forum**  
*Philippines*



At Present: Private Citizen; Chairman, Ramos Peace and Development (RPDEV) Foundation; former Chairman, Boao Forum for Asia (2002–2010); Trustee, International Crisis Group (ICG); Member, Advisory Group, UN University for Peace; Honorary Director, General Douglas MacArthur Foundation; Founding Member, Policy Advisory Commission, World Intellectual Property Organization (PAC-WIPO); Chairman Emeritus, Maritime League; Member, Global Leadership Forum; Member, Club of Madrid; Patron, Opportunity International (Philippines); Global Advisor, University of Winnipeg; Honorary Chairman, Yuchengco Center for East Asia, De La Salle University; Eminent Person, The Forum for Family Planning and Development; Member, Advisory Board, Metro Bank; Honorary President, Human Development Network (HDN) Philippines; Chairman Emeritus, Federation of Golf Clubs Phils., Inc.; Lifetime Honorary President, Centrist Democrats International (CDI); Chairman Emeritus, Lakas-Christian Muslim Democrats (CMD) Party

FIDEL V. RAMOS, THE 12TH PRESIDENT OF THE REPUBLIC OF THE PHILIPPINES, is remembered for his ability to lead and his willingness to be led—not by astute advisors and political strategists, but by the people whom he served, and served well, for six years. Steadfastly and faithfully, he promoted the principles of people empowerment and global competitiveness during his term as President from 30 June 1992 to 30 June 1998. He will be remembered as the leader who quickly led the nation out of darkness, putting an end to the power crisis that crippled our homes and industries. He is remembered as a leader who always looked toward the future and whose thumbs-up optimism—captured in descriptive phrases like “Caring, Sharing and Daring,” “Philippines 2000” and “Pole-vaulting”—propelled the economy. He is remembered for his positive energy that seemed to burst from his cool and at times steely demeanor. He pursued, focused and converged programs to fight poverty in accordance with the will of the Filipino people expressed by 229 structural/reform laws enacted by Congress from 1992 to 1998.

During the years 1993–1997, the Philippine economy recovered dramatically and a comprehensive Social Reform Agenda (SRA) was implemented that addressed long-standing problems regarding poverty, health, education and skills training, housing, environmental protection, children and the youth, the elderly and the handicapped, jobs and livelihood, agrarian reform and access to equal opportunity. Gross National Product averaged 5 percent annually. The total inflow of foreign exchange into the country outpaced forex inflows of the combined periods of rule of both Presidents Marcos and Aquino. Average income of the Filipino family grew more during his administration than in the preceding two decades. He pushed for the deregulation of key industries and the liberalization of the economy. He encouraged the privatization of public entities, to include the modernization of public infrastructure through the expanded Build-Operate-Transfer (BOT) law. While communist insurgency dwindled to historic lows, he achieved a peace agreement with military rebels and the MNLF southern secessionists which won for him (together with Chairman Nur Misuari) and the Philippines the coveted 1997 UNESCO Peace Prize—the first for Asians. His public service spanned a total period of 51 years.

He also served as Secretary of National Defense (1988–1991) and Chief of Staff of the Armed Forces of the Philippines (1986–1988) with the rank of General.

In retirement, he seems to be always on the go throughout the Philippines, mobilizing the citizenry and pushing Unity of Purpose, Solidarity in Values and Teamwork in Nation-building at every opportunity. Ever the international diplomat and Philippine cheerleader, he personally interacts with many leaders in various strategic and intellectual fora around the world.

**Kazu Sakai**  
**Director General, Strategy and Policy**  
**Department, Asian Development Bank**  
**(ADB)**  
*Philippines*



Mr. Kazu Sakai is the Director General of the Strategy and Policy Department of the Asian Development Bank (ADB). He assumed the position in November 2004.

As Director General, Mr. Sakai heads the team that provides ADB with a strategic planning perspective and direction, ensures policy and operations coordination, and maintains institutional relations with the international development community, especially on matters relating to resource mobilization.

Prior to this, Mr. Sakai was the Deputy Director General of the Mekong Department. He assisted the Director General in implementing the strategic agenda of ADB in Cambodia, Lao People's Democratic Republic, Myanmar, Thailand, Viet Nam and the Greater Mekong Subregion (GMS).

Mr. Sakai began his career in ADB in 1987, and has since worked in various capacities in different subregions in Asia. Prior to the ADB reorganization in 2002, he worked in the Programs Department (West) as Head, GMS Unit, and as Programs Manager for the individual GMS countries and GMS program. He was also Programs Manager for Bangladesh, Bhutan, India, and the South Asia Subregional Economic Cooperation Program.

Earlier, Mr. Sakai was involved in developing various ADB-wide strategies and policies. He also acted as team leader for the processing of power projects in the PRC and Indonesia. During his stint in the Central Projects Services Office (now called the Central Operations Services Office), Mr. Sakai was responsible for country portfolio reviews in the Philippines and Sri Lanka.

Prior to ADB, Mr. Sakai worked for 11 years in the Overseas Economic Cooperation Fund (presently the Japan Bank for International Cooperation).

Mr. Sakai holds a BA in International Relations from the Tokyo University of Foreign Affairs.



**Martin Torrijos**  
**Former President of Panama**  
*Panama*



Martin Torrijos Espino was the 42nd President of the Constitutional Republic of Panama, serving from September 1, 2004, to June 30, 2009. He holds degrees in economics and political science from the prestigious Texas A & M University. For over two decades Torrijos has been an economic advisor to international companies in the communication, construction, agricultural-exports and maritime industries.

In the 1990s Torrijos assumed the leadership of the Youth of the Democratic Revolutionary Party (PRD); between 1994 and 1999, he served as Deputy Minister of Government and Justice. In 1999, Torrijos 35, won the PRD's nomination as candidate for the Presidency of the Republic. Even though he did not win the presidency, he emerged as a strong leader and became the Secretary General of the party, a position that he held for three consecutive terms, until 2009.

During the 2004 general elections, his PRD party built, in conjunction with other political forces, the New Nation Alliance, which achieved an electoral victory with the support of 47 percent of voters.

As President, his administration oversaw the country's economic growth with social stability, significant foreign investment, the implementation of the Canal expansion project, the modernization of the state, a vigorous program of public investment in infrastructure, an increase in the tourism sector, and social-policy action on multiple fronts, with more than eighty programs that focused on poverty reduction, social inclusion, and community participation. His administration is also remembered for having made progress in assisting the disabled.

At the end of Torrijos's term, six out of ten people assessed his government as excellent or good.

President Torrijos has developed his vision and commitment to his country with a clear commitment to the fundamental ideas of social democracy. He is currently President of the Socialist International for Latin America and the Caribbean, and Panama's Deputy in the Central American Parliament. President Torrijos is Vice-President of the Permanent Conference of Political Parties of Latin America (COPPPAL) (More than 60 political parties participate in this Conference, which is the largest political organization in Latin America and the Caribbean). Torrijos is a member of the board of directors of the Inter-American Dialogue, the main U.S. center for policy analysis and communication on matters related to the Western Hemisphere. He is also a member of the Advisory Commission of the National Executive Committee, and chairs the PRD's Board of Directors for the Omar Torrijos Foundation. He is a member of the Advisory Board of the Esquipulas Foundation for Central American Integration, as well as a member of the International Advisory Board of the Global Center for Development and Democracy.

Most recently he has been appointed direct consultant for the General Secretary of the Organization of American States (OAS) in Washington DC concerning political issues for Latin America.

Torrijos led the OAS special mission to observe first election of judicial and constitutional authorities that took place in Bolivia on October, 2011.

Shortly after Haiti's devastating earthquake in 2010, Torrijos became actively involved in the reconstruction effort with NGOs and as a member of the Presidential Economic Advisory Board, a position he still holds.

He also advises Multilateral Banks and Businesses in the region as well as opening new markets in other continents.

President Torrijos is the son of the late General Omar Torrijos Herrera.

**Hiroshi Watanabe**  
**Chief Executive Officer, Executive  
 Managing Director, Japan Bank for  
 International Cooperation**  
*Japan*



Present Occupation:	CEO, Executive Managing Director
Education:	Bachelor of Law, the University of Tokyo Master of Art (Economics), Brown University Bar Examination passed
Professional Experiences:	
2012-Present	CEO, Executive Managing Director, Japan Bank for International Cooperation
2008	President & CEO, JBIC
2008	Professor, Graduate School of Commerce and Management, Hitotsubashi University
2007	Special Advisor to the President of Japan Center for International Finance
2007	Special Advisor to the Minister of Finance
2004	Vice Minister of Finance for International Affairs, MOF
2003	Director-General, International Bureau, MOF
2001	Deputy Director-General, International Bureau (MOF) (in charge of Asian monetary co-operation, bilateral assistance etc.)
1998	Personal Secretary to the Minister of Finance
1995	Director, Secretarial Division, Minister's Secretariat, MOF
1994	Director, Second Tax Division, Tax Bureau, MOF (in charge of VAT and other indirect taxes)
1992	Director, Third Tax Division, Tax Bureau, MOF (in charge of property taxes and local taxes)
1989	Chief Economist & Director-General of Administration Department, Japan Center for International Finance
1987	Special Officer for Research and Planning, Tax Bureau, MOF
1972	Joined the Ministry of Finance (Secretarial Division, Minister's Secretariat)



**Sebastián Acha**  
**Deputy, Patria Querida Party**  
*Paraguay*



**EDUCATION AND LEARNING:**

- 1997-2002 National University of Asuncion  
 Law and Social Sciences  
 Title: Lawyer
- 1982-1995 Colegio San José. Asuncion. Paraguay  
 Bachelor in Science and Letters  
 Golden medal for best bachelor

**PROFESSIONAL EXPERIENCES:**

- 2010-2013 Second Vice President of the party Patria Querida
- 2008-2013 Reelected as deputy for Patria Querida (PPQ)
- President of commissions of: Constitutional Affairs, Legislation and Codification
  - Member of commission of Accounts and Budget Execution Control
- 2002-2013 Member of directive team of Patria Querida (PPQ)
- 2008 Representative of the Chamber of Deputies for the Council Impeller National Integrity System (CISNI)
- 2003-2008 Elected as deputy for Patria Querida (PPQ)
- Considered the “Youngest in the history of Paraguay”
  - Member of commissions of: Constitutional Affairs, Legislation and Codification, Accounts and Budget Execution Control
- 2007 Member of the commission of Criminal Code Reform
- 2006 Member of International Election Observer Corps State of Brazil - Paraná Regional Electoral Tribunal
- 2003-2004 Special Commission for the study of the Law on Administrative Reorganization and Fiscal Adjustment
- 1997-2002 Founder and Executive Director of the non-profit organization “Tierra Nueva”
- 1999 Member of the Coordinating Board of the Civic Movement “Poder Ciudadano”

**CURRENT CHARGES**

- National Deputy for Asuncion for the period of 2008-2013 for Patria Querida (PPQ)
- Leader of the Parliamentary Front for Education and Health
- Member of the Parliamentary Front for Childhood and Disability
- Member of the Commissions of Constitutional Affairs, Legislation and Codification and Accounts and Budget Execution Control (2012-2013)
- Second VicePresident of the party Patria Querida (2012-2013)
- General Attorney of the party Patria Querida for the Superior Court of Electoral Justice (TSJE)
- Professor of Introduction to Political Science, Social and Political Thoughts and Political Analysis at the University of Integration of America (UNIDA) – Asuncion



**Ken Adachi**  
**Manager, Economic Research**  
**Team, Global Strategy & Business**  
**Development Dept., Mitsubishi Corp.**  
*Japan*



#### Experience

Mr. Adachi is a manager in the economic research team of Mitsubishi Corporation's Global Strategy & Business Development Department. He has held several assignments since joining Mitsubishi Corporation in 2006 and currently specializes in research and forecasting of the world economy (particularly China), financial markets and commodity markets. A recent highlight was his research into the Turkish economy and business markets, which took him to Turkey for three months of 2011.

Mr. Adachi is also engaged in developing policy proposals as a CSIS-NIKKEI Virtual think-tank fellow. As fellow, he co-authored "Exchange Policy Proposal" (Nov., 2011) and "Trade Policy Proposal" (May, 2012). In addition, he was a research fellow of the Japan Foreign Trade Council where he focuses on the history and business of general trading companies (including Mitsubishi Corporation), recently cooperating on writing the book, "Research on General Trading Companies" (published in Apr. 2012).

Before joining the Global Strategy & Business Development Dept. in 2007, Mr. Adachi was in the Industrial Finance, Logistics & Development Group's Administration Dept., Mitsubishi Corporation, specializing in accounting.

#### Education

Mr. Adachi received his B.S. in 2004 from the Department of Applied Chemistry, School of Science and Engineering of Waseda University and received his master's degree in engineering, majoring in nano-science and nano-engineering from the Graduate School of Science and Engineering at Waseda University in 2006. He won an award from The Surface Finishing Society of Japan on his academic research in 2005. He also studied at Texas Christian University in the U.S. from 2002 to 2003.

#### Other Interests

Mr. Adachi is interested in global governance in the changing world, in how the world and Japan can be improved for the future, and in the long-term forecasts of emerging countries.



**Chander Agarwal**  
**Executive Director, Transport**  
**Corporation of India Limited**  
*India*



Chander Agarwal is currently spearheading group TCI's international expansion across South East Asia, South America & Africa. TCI is one of India's, and Asia's largest integrated logistics solutions provider. Preceding this he was heading the New Ventures for the TCI Group from 2003 to 2005.

Chander is a graduate in Business Administration, with Major specialization in Management and Minor in Political Science and Economics from Bryant College, Rhode Island USA in 2001

His hands on experience with Transfreight USA, a 3PL specializing in "lean logistics" and "JIT", has given him unmatched knowledge of the Supply Chain management business. Having worked in other group companies like TCI Seaways, XPS, etc., he set benchmarks not only for the Company but in the industry as well.

With a strong knowledge base and understanding in logistics sector over the years, he has been instrumental in initiating new ventures for the company. Heading TCI's current international operations, his vision to steer TCI Group as Asia's largest remains clear and focused.



**Jennifer Arencibia**  
**Principal Economist, Vice Presidency**  
**of Development Strategies and Public**  
**Policies, CAF - Development Bank of**  
• **Latin America**  
*Venezuela*



Jennifer Arencibia is an economist of the Vice-presidency for Development Strategies and Public Policy at the Corporación Andina de Fomento (CAF). Her currently role is to analyze the international economy. Previously, she served as a research assistant at CAF.

She holds a Master of Public Policy degree (2008) from the Institute for Administrative Studies (IESA) and graduated from Universidad Católica Andrés Bello (Venezuela) with an undergraduate degree in Economics.



**Christian Asinelli**  
**Deputy Chief, Cabinet of the**  
**Presidency of Argentina**  
*Argentina*



Christian Asinelli is Undersecretary of Evaluation of Externally Funded Projects at the Chief of Ministers of the Cabinet's Office. He holds a BA in Political Science from the UCA (1999), and a Special Studies Degree in Urban Planning from the Massachusetts Institute of Technology (MIT), as Hubert Humphrey – Fulbright Fellow (2009-2010). He also carried out graduate studies at UTDT, UDESA and FLACSO. He was city of Buenos Aires 's legislator (2007-2009) and National Director for State Modernization (2006-2007). He has had an intense social and political activity along his life, reaching the vice-presidency of the Peronist Party in the city of Buenos Aires (2007-2012). Throughout his professional career, he has received distinctive awards, participated in numerous national and international congresses and seminars, and published articles in magazines on public management.



**Christopher Aung**  
**Business Development Director,**  
**Dagon Group**  
*Myanmar*



Educated in United Kingdom with BA (Hons) in Business Information Management in Finance.

Joined Dagon group of Companies 10 years ago. Dagon Group of Companies is one of the leading local conglomerate in emerging Myanmar with its diversified businesses, covering from property development and construction, hospitality, timber, agriculture, commodity trading, plantation, retail and distribution, petroleum, automobile and food processing.

Responsible for Business strategies and expansion plans for all of Dagon Group's businesses. Specialize for identifying new business area to expand into which is in line with the Group's vision. Experience in new company set ups and negotiating new joint ventures. Actively leading and working on feasibility of expansion into new industries in Myanmar through privatization and acquisition.



**Sabrina Bacal**  
**Former Director,**  
**National Television News**  
**Panama**



**WORK EXPERIENCE:**

Universidad Santa María La Antigua (USMA).

Professor of Journalism and Public Opinion. 05/2011 – to date.

Ongoing direction and teaching of an innovative university project whose objective is to recruit the participation of talent from diverse educational fields to improve the quality of mass media communications. Courses taught today in Journalism and Public Opinion are part of the core curricula of the undergraduate Social Studies and Communications programs.

Corporación Andina de Fomento (CAF).

Consultant. 04/2011 – to date.

Consultant on issues of Social Development, Communications and Political Analysis. Responsible for writing the Executive Reviews and recommendations for the adoption of new policies for the Multilateral Financial Institution.

Televisora Nacional, S.A. (TVN Canal 2).

Executive Producer – “Héroes por Panamá”. 04/2011 – to date.

Responsible for the investigation and production of the television special program “Héroes por Panamá”, that highlights and prizes the work of exemplary Panamanians whose efforts significantly impact the social needs of society. Oversee the editorial, creative, administrative and commercial details of the program.

Corprensa :: Casa Editorial La Prensa S.A.

Member of the Board of Directors. 07/2011 – to date.

Participate in the editorial decision making and financial stewardship of the “La Prensa” and “Mi Diario” newspapers.

Televisora Nacional, S.A. (TVN Canal 2)

News Director. 06/2004 - 12/2010.

Responsible for the editorial supervision of the 75 journalists that comprised the News Department. Oversaw the production of 7 hours of daily live broadcast television news.

Led the team at TVN News to become the undisputed leading source of local television news in Panamá. This leadership brought significant audience and advertising growth which was invested in the hiring, training and equipping of the finest television journalism team for the continuous improvement of the television broadcast product.

Conceived, designed and implemented new and innovative television broadcast formats which today are leaders and staples of the local news offering, such as: “Noticias AM”, “TVN Noticias Fin de Semana”, “TVN Investiga”, “Al Descubierto” and “La Última Hora”. For each broadcast product this included the hiring, training and coordinating of talent and equipment resources.

Incorporated the membership of TVN Noticias to the Alianza Informativa Latinoamericana (AIL), whose membership includes the primary and leading television broadcast channels in over 20 Latin American countries.

Corporación La Prensa, S.A.

Political Editor and Columnist. 03/1998 – 05/2004.

Responsible for the electoral coverage of 2004 and the publication of important political analysis and public opinion supplements and polls such as “El Pulso de la Nación”.

Weekly columnist and contributor on the subjects of national, regional and international politics having authored over 250 editorials and public opinion articles.

**ACADEMIC STUDIES:**

Bachelor of Science (B.S.) in Political Science with specialization in History. Universidad de los Andes. Bogotá, Colombia. (1997).

Coursework of International Relations.

London School of Economics. London, England. (1996-1997).

Diploma of Creative Writing.

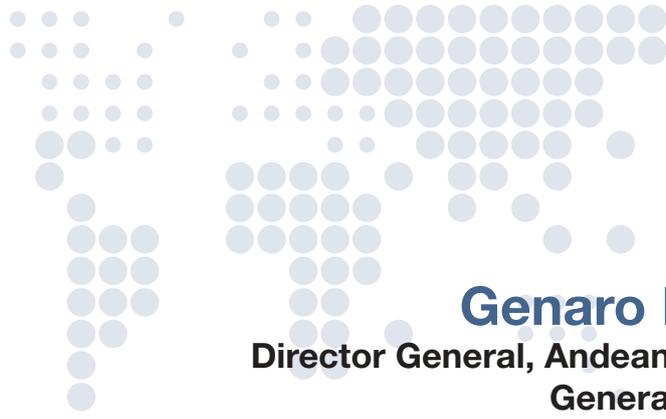
Universidad Tecnológica de Panamá. (2001).

Seminar of Regional Leadership.

CALI (Central American Leadership Initiative). Program sponsored by the Aspen Institute in partnership with INCAE. (2008-2009).

**COMMUNITY PARTICIPATION:**

- Member – Board of Directors, Consejo Nacional de Periodismo (CNP).
- Member - Fórum de Periodistas.
- Member - Comité de Comunicaciones del BIOMUSEO de Panamá.
- Member - Amigos de Yad Vashem (Museo del Holocausto) en Panamá.
- Member - Consejo Ciudadano Asesor de la Defensoría del Pueblo (2000-2006).



**Genaro Baldeón**  
**Director General, Andean Community**  
**General Secretariat**  
*Ecuador*



Genaro Baldeón is a Senior Manager of the General Secretariat of the Andean Community (CAN) since 2008. CAN is a regional organization that promotes economic, social and political integration and cooperation among of four South American Countries: Bolivia, Colombia, Ecuador and Perú.

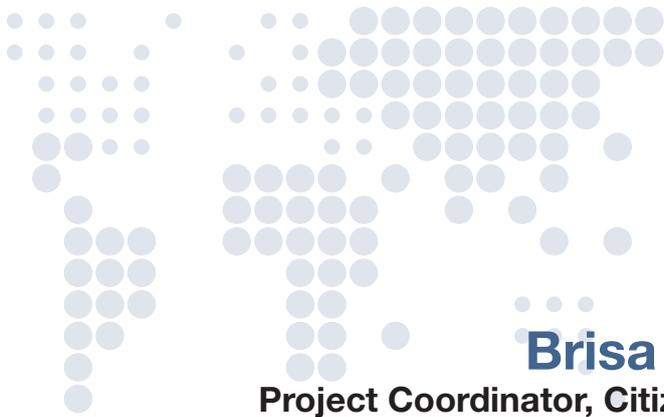
He joined CAN in 2008 as Chief Legal Counsel and since 2010 is in addition Director-General in charge of social, cultural and home affairs, including immigration, food safety, rural development, gender equality, indigenous and African descent people, drug policy, international development cooperation.

Formerly, Undersecretary of Trade and Investment of the Ministry of Industries of Ecuador (2007-2008). In this capacity, Secretary of Trade and Investment Council of Ecuador, board member of National Customs Service (SENAE), Civil Aviation National Council, Merchant Marine and Ports National Council.

Other previous positions include: Advisor to the Minister of Trade and Industries (2005-2006) and Legal Counsel of the Andean Court of Justice and General Secretariat of the Andean Community (2000-2005).

Mr. Baldeón has been involved in regional and international trade negotiations. He led access market negotiations between Ecuador and the European Union and participated in different free trade agreements, including Ecuador-Chile, Free Trade Agreements of Americas (FTAA) and Mercosur-Andean Community trade agreement. In addition, he has taught at the Pontificia Universidad Católica del Perú (in Perú) and Universidad San Francisco de Quito (in Ecuador).

He was graduated from the law school at the Pontificia Universidad Católica del Ecuador. He obtained a Master Degree in European Union Studies from the Universidade A Coruña in Spain.



**Brisa Ceccon**  
Project Coordinator, Citizen Initiative  
*Mexico*



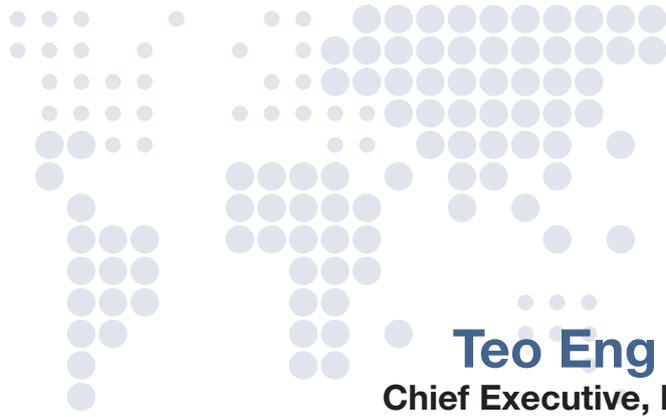
Brisa Ceccon Rocha was born in Brazil in 1982 and has been living in Mexico for seventeen years, having then the two nationalities.

She studied International Relations at National Autonomous University of Mexico and is currently doing a master in International Studies at the same university, where she is developing a research on Mexicans NGO's civic diplomacy.

She also did an advanced professional training on *Managing Global Governance* at the German Development Institute and attended the Training for International Diplomats "International Futures" of the German Foreign Office.

Brisa Ceccon has worked as a consultant, researcher and project coordinator on different topics like Mexican international cooperation for development agenda; Fair Trade in Latin America; consensus building and conflict resolution processes; Mexico-USA migration agenda and empowerment of young Latino migrant leaders, among others.

She is currently working at the NGO Citizens Initiative for the Promotion of Dialogue Culture (Iniciativa Ciudadana para la Promoción de la Cultura del Diálogo A.C.) where she coordinates the Project "Migration, Culture and Youth" and participates in different projects related to governance promotion and NGO's advocacy in Mexico and United States.



**Teo Eng Cheong**  
Chief Executive, IE Singapore  
*Singapore*



Mr Teo Eng Cheong was appointed Chief Executive Officer of International Enterprise (IE) Singapore with effect from 1 January 2011.

As the government agency driving Singapore's external economy, IE Singapore spearheads the overseas growth of Singapore-based enterprises and promotes international trade. The agency also has a global network in more than 35 locations, with presence in many emerging markets.

Prior to joining IE Singapore, Mr Teo was the Chief Executive of the Competition Commission of Singapore (CCS) from 2008 to 2010. During his tenure, Mr Teo oversaw several landmark decisions and strengthened CCS' enforcement capabilities and track record as a young competition agency.

As the Director-General of Singapore Customs from 2004 to 2007, Mr Teo launched several initiatives to maintain Singapore's position as a trusted trade hub. These included strengthening and safe-guarding the security of supply chain operations as well as facilitating companies' legitimate trade in dual-use strategic goods and technology. During the course of his career, Mr Teo also served at the Economic Development Board, Monetary Authority of Singapore, and the then Ministry of Community Development and Sports.

He also sits on the boards of IE Singapore Holdings Pte Ltd, Agri-Food & Veterinary Authority, Ascendas Funds Management (S) Limited, ASEAN Infrastructure Fund (AIF) and Council for Private Education.

Mr Teo graduated from the National University of Singapore with an Honours degree in Economics and holds a Master of Science degree from the London School of Economics and Political Science. In 2006, he was awarded the Public Administration Medal (Silver).

Married with a son and a pair of twin daughters, Mr Teo enjoys reading, travelling and running in his free time.



**Cesar Dargam**  
**Deputy Minister for Economic Affairs  
and Trade, Ministry of Foreign Affairs**  
*Dominican Republic*



He holds an A-Level in Physics and Mathematics from the Bilingual College New Horizon in 1995. He studied law at the University Pontificia Católica Madre y Maestra where he earned his Degree in Law (1999). Then, he studied a Master in French, European and International Law (LLM) at the University Pantheon – Assas, Paris 2 (200-2001). In addition, he studied French and French Civilization at the University of Sorbonne in Paris, France (2000); then Marketing and Management, in BARNA – EADA School in Santo Domingo (2001-2002) and Political Management at George Washington University, Washington DC (2007).

He speaks fluently English, French and Spanish. He is a professor of Economic Legislation and Commercial Law at the University Pontificia Católica Madre y Maestra and for the Diploma of International Trade of FINJUS since 2005. He started his professional career in 1996 as an assistant in the Human Resources Department of the Secretariat of Agriculture. He works afterwards at the Sales Center of Agricultural Materials where he held several positions. In 1998, he joined the Law Firm Abogados Pellerano & Herrera as paralegal in Intellectual Property and Migration and after obtaining his degree, became Associate Lawyer in the Department of Foreign Investment. In September of 2005, he co-founded Seibel, Dargam, Henríquez & Herrera, a local firm with a global concept which is developing his practice in diverse law specializations. Still today he is the Managing Partner in International Business and Foreign Investment of this firm. From October 2008 to 22 March of 2011, he was Executive Secretary of the National Commission of Trade Negotiations, with the rank of Ambassador. He is now Vice Minister of Foreign Affairs for Economic Affairs and Trade Negotiations. He is a politician, former President of the Youth National Front, Member of the Political Commission, Executive Director of the Joaquín Balaguer Congress, and Vice-President of the Latin American Christian Democrat's Organization (ODCA).



**Aparajita Dhar**  
Country Director  
Restless Development  
*India*



Restless Development is the youth-led development agency – everything we do is led by and through young people. Working in 9 countries and with a footprint in over 30 countries, we reach over 400,000 young people each week and continue to prove what young people can achieve when given the skills, support and responsibility. We are who we serve, and we are proud to carry the banner for youth-led development.

Aparajita Dhar is an experienced development professional and current Country Director of Restless Development India. Ms Dhar has a Masters in Sociology and possesses more than 11 years senior programme and strategic management experience in development focused on creating a generation of youth leadership in India.

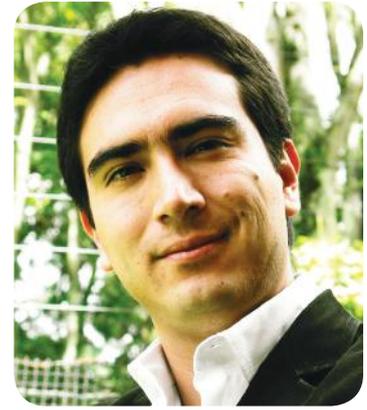
Her expertise includes partnership and project cycle management, advocacy, fundraising, capacity building, qualitative research methodologies and participatory project formulation. Working in the sector of HIV among adolescents and youth for more than 10 years, she has expertise of the issues around HIV and AIDS, sexual and reproductive health, life skills development, social behavioural change, gender, youth empowerment, education and livelihoods issues. She is a trained documentary film maker with wide-ranging experience in Social Communication and Branding.

Restless Development in India is committed to mobilize young people as an effective human resource in development efforts, empowering and including young people living in poor rural communities and directly influencing government strategies. Working with young people between the age of 10-30 years around Sexual Reproductive Health, Livelihoods and Employment and Civic Participation, we have reached over 90,000 young people in the last year alone in 4 states – Tamil Nadu, Bihar, Jharkhand and Orissa.

Restless Development India is a strategic partner with the Ministry of Youth Affairs and Sports, Government of India and is leading the pilot of Youth Resource Centres in 4 states of India. This important pilot is enabling us to test and evaluate approaches in youth employment & livelihoods, sharing lessons with government, corporate partners and the wider development sector.



**Andrés Gómez**  
**Communication Advisor of the**  
**Minister of the Interior,**  
**Ministry of the Interior**  
*Colombia*



Andrés Gómez Osorio is a writer in progress. His journey began in his early twenties, when he was hired to work as a journalist in “El Tiempo”, the most influential newspaper in his country, Colombia. He was responsible of the political and justice sections, covering high profile sources –the Presidency and Vicepresidency, among others–and key political events such as presidential and Congress elections. During those five years he wrote every day –and even every Friday night until sunrise preparing his articles for the Sunday edition–.

Between November 2009 and March 2010, he was an editor in the Press Office of the Presidential campaign of the only woman running for President at the time in Colombia, Noemí Sanín. His role in the campaign was cut short due to a restructuring of the Press Office. Two weeks later he was offered a job in the opposite Presidential campaign, writing press releases and answering interviews for newspapers and magazines in behalf of the candidate –and now President of Colombia- Juan Manuel Santos.

There was a period of time, between the election in June 2010, and the inaugural ceremony of President Santos as the Head of State in August, where there was not much for him to do. So, Andrés started a blog in “eltiempo.com” (the online webpage of “El Tiempo”). It was not about politics or justice issues. It was about the things that –most of the time– really matter for regular people: “How dare mi ex-girlfriend get married?” or “To seduce a girl you need more than just attitude; prepare an impressive CV”. Those were some of the first posts in the blog, named “It can happen to you”. After 82 posts, almost 5.000 comments, 2 million clicks, and one published book –a selection of the best articles of the blog and some new ones–, Andrés stopped writing the blog. That was the second key step of his journey.

In the meantime, he worked as speechwriter for President Santos, from August 2010 until July 2012, contributing to the construction of political messages for the public opinion. Today, Andrés is working for the Minister of the Interior, as his speechwriter and communications advisor. He also has a new project, the blog-novel “Unemployed family man”, his next step towards becoming a writer.



**Marco Herrera**  
**Executive Director, FUNGLODE**  
*Dominican Republic*



- Executive Director, Global Foundation for Democracy and Development, Dominican Republic
- Adviser to the President of the Dominican Republic in Foreign Investment (with rank of Secretary of State);
- Chairman of Regents Board, Global Institute for Higher Studies in Social Science;

Education

- 1999, Juris Doctor, Iberoamerican University, Santo Domingo;
- 2000, Master in Banking and Financial Laws, Boston University;

Professional Activities

- Professor, Faculty of Judicial Sciences, Pontific University Madre y Maestra;
- Vice President, Young Lawyers Division, Interamerican Bar Association;
- Admitted for practice as an attorney in the Dominican Republic and The State of New York;
- Partner, Seibel Dargam Henriquez & Herrera, Dominican Republic;



**Luis Miguel Hincapié**  
**Senior Associate, Morgan & Morgan**  
*Panama*



Luis Miguel Hincapie is a Senior Associate in the Panamanian Law firm Morgan & Morgan. He joined the firm in 2003 becoming part of the International Unit, now Fiduciary Services Unit. He specializes in the incorporation of Offshore Structures, in Panama, Belize, BVI and other jurisdictions; He also advises clients in the areas of Trusts, Private Foundations and general contracts.

Mr. Hincapie obtained his BS in Marketing from Saint Joseph University in Philadelphia, Pensilvania, USA and his LLB at the Universidad Santa Maria LA Antigua in the Republic of Panama. In 2004 he obtained his Master in Science of Professional Management from the University of Miami in the USA.

In 2010 Mr. Hincapie was appointed by the President of the Republic of Panama as Deputy Minister of the Interior. He later served as Deputy Minister of Labor. During this period Mr. Hincapie took a leave from the firm.



**Satoshi Hondo**  
**Assistant Manager,**  
**Overseas External Affairs Division,**  
**Toyota Motor Corporation**  
*Japan*



Satoshi Hondo is in responsible for external affairs at Toyota Motor Corporation, concentrating on the U.S. and Europe. His main interests relate to researching new emerging businesses: smart grid, ITS and energy industry business. Prior to his current assignment, he was in charge of developing production planning strategies of next generation vehicles such as hybrid vehicles, plug-in hybrid vehicles, electric vehicles and fuel cell vehicles. He received a bachelor's degree (2002) and a master's degree (2005) in mechanical engineering from the University of Tokyo, Tokyo, Japan, and finished a specialized master's course in management from Ecole Centrale Paris, Paris, France in 2003. He can be reached at "satoshi\_hondo@mail.toyota.co.jp".



**Biliang Hu**  
**President, Emerging Markets &  
International Development Institute**  
*China*



Biliang Hu is now a Professor of Economics at Beijing Normal University and the Dean of School of Economics and Resource Management of the University in China. Before his professorship, he co-founded a Delaware-based IT offshore outsourcing company—DoubleBridge Technologies Inc.; before that, he was the chief China economist of SG Securities Asia, as well as the chief representative of the company in Beijing for four years; Before his investment bank experience, he worked with the World Bank Beijing Office as an economist for three years. He also taught Economics of Development in the Chinese Academy of Social Sciences for some years.

His latest publications include *Informal Institutions and Rural Development in China*, London and New York: Routledge, 2007 and *A Village Economy in Central Thailand: Testing Chayanov's Model*, Bangkok: Thai Watana Panich Press, 2007. His works won twice *Sun Yefang Economic Prize* which is the highest economics research award in China, and he also won *Zhang Peigang Development Economics Award* in 2009.

He received his Doctorate of Economics from the School of Economics and Management, Witten/Herdecke University in Germany, and he conducted a two and half year post-doc research program in Harvard Kennedy School. His main academic interests are development economics, institutional economics and Chinese macroeconomic analysis.



**Dhritiman Hui**  
Investment Director,  
BW Ventures  
Singapore



Dhritiman Hui currently works with BW Ventures, an energy focused investment firm headquartered in Singapore. He has been with them since 2010. As Investment Director, his responsibility is to develop, close and manage BW Ventures' investments and projects in the Oil & Gas, Power and Green Innovation sectors in Latin America and the Indian sub-continent.

Prior to joining BW, he spent two years with Tuscan Ventures, a private equity firm based in Mumbai, India. Tuscan Ventures focused primarily on investments in the transportation and infrastructure sectors in India. Dhritiman joined Tuscan as one of the 5 founding members and subsequently went on to help them close 3 growth capital, all-equity investments in India.

Before joining Tuscan Ventures, Dhritiman spent 7 years with the largest integrated shipping, logistics and ports company in the world, AP Moller Maersk. Dhritiman's tenure with Maersk took him across the world to Denmark, where he was trained as part of Maersk's global management training program, to the Philippines, where he focused primarily on starting new businesses for Maersk Philippines. His last tenure with Maersk was at its India headquarters in Mumbai, where he held the twin portfolios of Head of Marketing for Maersk Line, India (a US\$ 2Bn business) as well as Executive Assistant to the Business Head of the same company.

Dhritiman started his career as far from the energy, infrastructure and investments sector as possible: he began as a sports reporter covering cricket and tennis, a profession he passionately dedicated himself to for the first two years of his professional life.

While Dhritiman is currently based out of Singapore, he relocates to Panama City as of October 2013 where he will spend most of his time accelerating the firm's presence in the energy sector in the Latin American market.

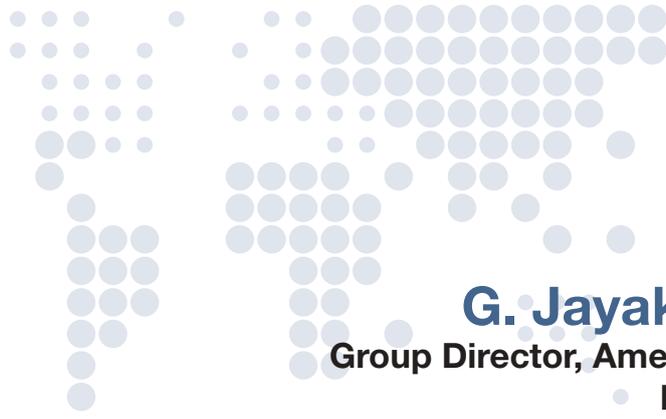
Dhritiman holds an MBA from one of India's premier MBA institutions, The Indian School of Business, Hyderabad (FT11) and a Bachelor of Arts in Economics from St. Xavier's College, Mumbai.



**Grace Jaramillo**  
Columnist, *El Comercio*  
*Ecuador*



Ph.D. (c) in Political Science, Queen's University, Canada and Master in Public and International Affairs and Latin American Public Policy, University of Pittsburgh. Professor at the Latin American Faculty for Social Sciences –FLACSO– since 2007. She has a Sunday regular column at one of the most prestigious newspapers in Ecuador, EL COMERCIO, since 2001. Former member of the Ecuadorian Council of Foreign Relations. Member of the board of various NGO's like ESQUEL Foundation, Citizen's Participation, Foreign Trade Observatory and the Ecuadorian Centre for Environmental Law. In 2005, she received the National Award for Women's Rights Advocacy, from the National Council for Women, then the state institution in charge of gender policies. She was member of the Carter Center's initiative "The Bi-National Group for Dialogue" to promote peace and mutual understanding between Ecuador and Colombia. Among her most recent publications in Spanish are: "Ecuador vs. the World": Ten years of Foreign Policy Analysis"; "Building Bridges between Ecuador and Colombia" (2009) and "New Approaches to Regional Integration: New Regionalism and Beyond" (2008).



**G. Jayakrishnan**  
**Group Director, Americas Group,**  
**IE Singapore**  
*Singapore*



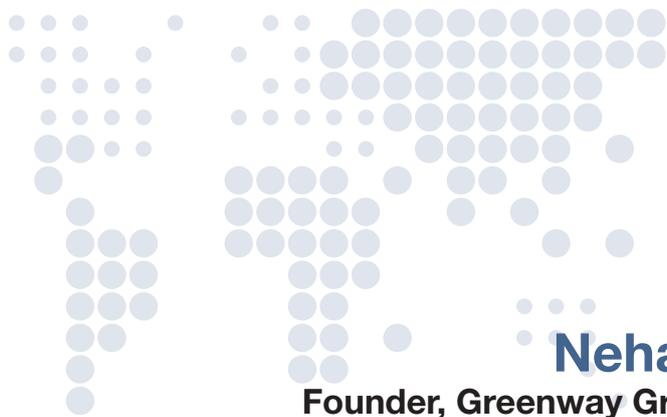
Mr G. Jayakrishnan was appointed Group Director for International Enterprise (IE) Singapore's Americas Group with effect from 11 July 2010.

As the government agency driving Singapore's external economy, IE Singapore spearheads the overseas growth of Singapore-based enterprises and promotes international trade. The agency also has a global network in more than 35 locations, with presence in many emerging markets.

As the Group Director for the Americas Group, Mr Jayakrishnan directs IE Singapore's strategy to develop and strengthen Singapore's trade and investment linkages with North America and Latin America. Based in New York, he leads the Group's operations in Singapore, New York, Los Angeles, Mexico City and São Paulo.

In his career with IE Singapore, Mr Jayakrishnan has contributed across multiple functions including client management, capability development, customer research, international operations, multilateral organizations, knowledge management and information technology. In 2000 – 2003, he was the Center Director of IE Singapore's London office overseeing Singapore's trade and investment activities in the United Kingdom, Ireland and Scandinavia.

Mr Jayakrishnan holds a Master's degree in International Public Policy from the School of Advanced International Studies at the Johns Hopkins University and a Bachelor of Arts degree with Honors from the National University of Singapore.



**Neha Juneja**  
**Founder, Greenway Grameen Infra**  
*India*



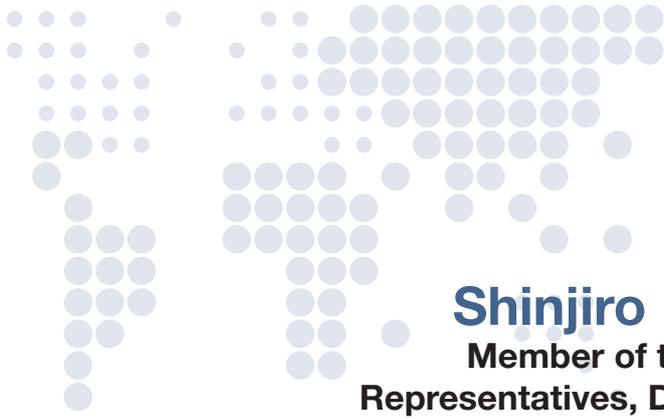
Neha is the co-founder of Greenway Grameen Infra – an organization that designs and markets high immediate impact energy products to rural populations. At Greenway she heads the marketing function. She has previously executed various community led projects in the areas of agro-forestry to primary energy needs to enable climate change mitigation and adaptation. Neha has also been involved conducting need analysis and designing products and has won international awards for her fuel efficient designs. She is an MBA from FMS, Delhi with a B.E. in Production & Industrial Engineering and has undergone training on climate change issues at the Swedish Meteorological and Hydrological Institute. In 2010 she was adjudged as the Brightest Young Climate Leader by Hindustan Times and British Council.



**Takahiro Kikuchi**  
**Manager, Policy Coordination Group,**  
**Corporate Planning Dept. 1,**  
**JX Holdings, Inc.**  
*Japan*



Takahiro Kikuchi is manager of Corporate Planning Department in JX Holdings, Inc., the energy company in Japan. He began to work for Japan Energy Corporation in 1995. In the first 15 years of his career with the company, he was mainly engaged in domestic sales and supply planning of petroleum products. In April, 2010, when JX Holdings, Inc. was established by the merger of Nippon Oil Corporation and Japan Energy Corporation, he was assigned to corporate planning, where he is in charge of activities related with the economic organizations, such as Japan Business Association (KEIDANREN), the World Petroleum Council (the Japanese National Committee) and others.



**Shinjiro Koizumi**  
**Member of the House of**  
**Representatives, Diet of Japan**  
*Japan*



Education

March 2004

Graduated from Kanto Gakuin University Department of Economics

May 2006

Graduated from Columbia University Graduate School of Political Science(MA)

Career

June 2006

Researcher at Center for Strategic and International Studies(CSIS)

June 2007

Part-Time Researcher at Center for Strategic and International Studies(CSIS)

Sept 2007

Secretary to former Prime Minister Junichiro Koizumi

Sept 2009

Elected to the House of Representatives(1st term)

Current Positions

Member of the Committee on Cabinet

Member of the Committee on Rules and Administration

Member of the Council on Political Ethics

Member of the Special Committee on Political Ethics and Election Law

Director, Youth Division, LDP

Deputy, Director,Cabinet Division, LDP

Member, Diet Affairs Committee, LDP

Representatives, Kanagawa 11th Electoral District Branch, LDP



**Kathy Lai**  
**Assistant Chief Executive,**  
**IE Singapore**  
*Singapore*



Ms Kathy Lai was appointed Assistant Chief Executive Officer of International Enterprise (IE) Singapore with effect from 1st of June 2008.

As the government agency driving Singapore's external economy, IE Singapore spearheads the overseas growth of Singapore-based enterprises and promotes international trade. The agency also has a global network in more than 35 locations, with presence in many emerging markets.

Ms Lai's current portfolio of responsibilities comprises of the Trade Promotion Group, Trade Services and Policy Group, Customer Services Group, and International Operations (Americas Group and Europe Group).

Her previous portfolios at IE Singapore include serving as Director for the Corporate Groups (International Trading, Transport & Logistics, Lifestyle and Business Services), International Operations (South Asia Group and Middle East & Africa Group), and Corporate Planning Group which comprises the Strategic Planning and Statistics divisions.

From 1994 to 2000, Ms Lai was stationed at the Singapore Embassy in Washington D.C. as Regional Director and Counsellor for Economics.

Since 2002, Ms Lai has been a Director of IE Singapore Holdings Board. She also sits on SPRING's Board of Directors. She is also a member of the School of Hospitality Advisory Committee at Republic Polytechnic from 2012.

Ms Lai first joined the Ministry of Trade and Industry (MTI) in 1987 as a Statistician in the Department of Statistics.



**Estefanía Laterza**  
**Counselor of the Foreign Service,**  
**Ministry of Foreign Affairs**  
**Paraguay**



#### Overview

Career diplomat skilled in international affairs. More than fifteen years experience in negotiations, organizational development and legal matters, working in Paraguay, Latin America and Europe with public officials, international organizations, academic centers and private-sector actors.

#### Experience

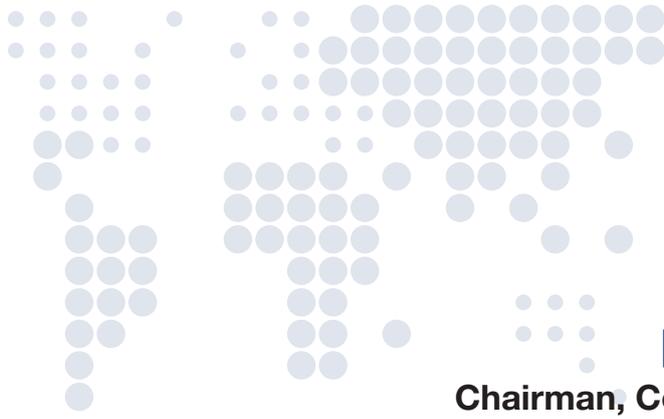
Ministry of Foreign Affairs of Paraguay	1995 – present
Counselor. Paraguay Embassy. Colombia	2012 - present
<i>Deputy, in charge of the political and commercial bilateral agendas</i>	
Deputy National Coordinator for the XXI Iberoamerican Summit. Paraguay	2011
<i>Co-organized the largest international event ever held in Paraguay, attended by 24 heads of State and government and high-ranking officials from Latin America and Europe.</i>	
Secretary General. Paraguay	2010
First Secretary. Paraguay Embassy. Costa Rica	2006 - 2009
<i>In charge of political and commercial agendas.</i>	
First Secretary. Paraguay Mission to the WTO and UN. Geneva, Switzerland	2004 - 2006
<i>Actively engaged in Doha Round negotiations in areas such as trade facilitation, trade and development, intellectual property (TRIPS) and Aid for Trade. Collaborated closely with UNCTAD, UNDP and CEPAL trade-related initiatives. As a part of the Paraguayan delegation, presided the Geneva branch of the Landlocked Developing Countries' Group, leading projects such as international conference organization, negotiating position preparation and proposal making related to the special conditions of the landlocked countries.</i>	
Chief of the Americas' Desk. Paraguay	1996 - 1998
Chief of Cabinet. Deputy Minister of Foreign Affairs' Office. Paraguay	1995 - 1996

#### Education and Licensure

Master of Arts in International Law. <i>Perugia University. Italy</i>	2012
Magister Scientiae in Political Science. <i>Universidad of Costa Rica</i>	2010
Master of Art in <i>Administrative Law. Granada University. Spain</i>	2000
<i>BA in Law and Social Sciences. National University of Asuncion. Paraguay</i>	1997
<i>Graduated in Diplomacy. Diplomatic and Consular Academy. Paraguay</i>	1993

#### Papers

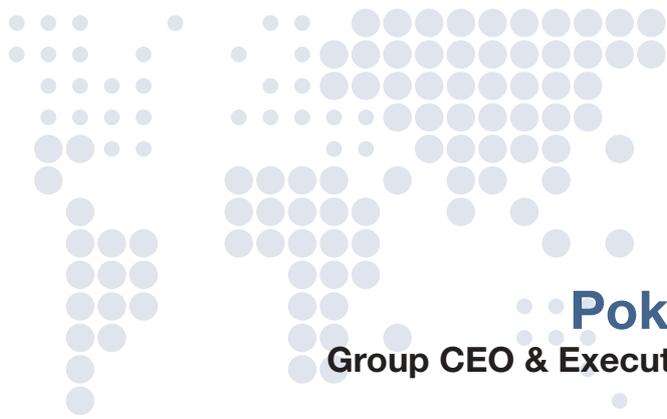
- MERCOSUR-EU negotiations. Scenarios and eventual outcomes. *Revista de la Academia Diplomática y Consular. N 2. Asuncion. 2012.*
- The XXI Iberoamerican Summit. Experience, meaning and legacy for Paraguay. *Revista de la Academia Diplomática y Consular del Paraguay. N 1. Asuncion. 2012.*
- Towards the XXI Iberoamerican Summit. Transformation of the State and development. *Memorandos de política exterior. FLACSO. Costa Rica. 2012.*
- The Landlocked Developing Countries: past, present and future activities in Geneva. Trade, trade facilitation and transport issues for landlocked developing countries. *UNDP. New York. 2009.*



**Ning Liu**  
**Chairman, CompuPacific**  
*China*



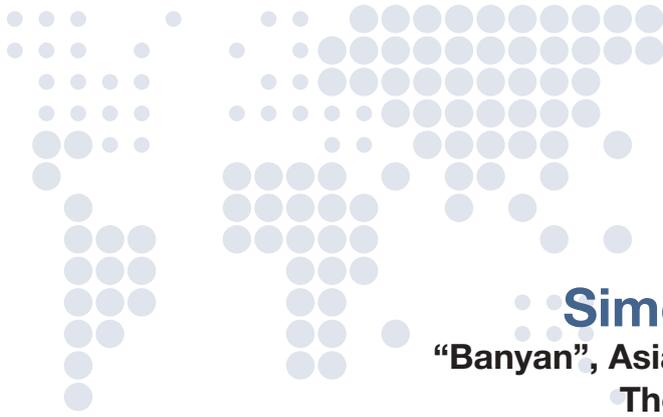
Mr. Michael Liu, as a Chinese-American educated and living in the United States, is the CEO of CompuPacific International, a Michigan, U.S. company and CompuPacific International (Xi'an). Michael travels frequently to coordinate business planning and operations between China operations centers and U.S. offices. CompuPacific (Xi'an) is China's few indigenous business process outsourcing (BPO) firms, with U.S. and Australia sales and project management channels. Michael was recognized as one of the top 100 'Best Returned Overseas Students' in 1998 by the central Chinese government. Currently, he is a member of AIIM(Association of Information and Image Management) and TAWPI(The Association of Work Process Improvement).



**Pok Yen Loi**  
**Group CEO & Executive Director,**  
**CWT Ltd**  
*Singapore*



Mr Loi was appointed Group CEO in January 2005. He is also a Director of the Board. With his extensive experience in strategic and logistics business management, Mr Loi leads the Executive Team in strengthening the Group's businesses and competitiveness for the long-term success of the CWT Group. Mr Loi graduated from the National University of Singapore with a Bachelor of Business Administration (Honours) degree.



**Simon Long**  
**“Banyan”, Asia Columnist,**  
**The Economist**  
*Singapore*



Simon Long is “Banyan”, The Economist’s Asia columnist. He took up this post, based in Singapore, in August 2010. Before that, he had worked in London for four years, as the magazine’s Asia Editor, and for four years prior to that as South Asia Bureau Chief based in Delhi.

He joined The Economist in 1995, as South-East Asia correspondent, based in Bangkok. In 1998 he returned to London as Finance and Economics editor. He had previously spent nine years with the BBC, as an analyst on East Asian affairs based in London, as Beijing correspondent from 1989-1991, and Hong Kong correspondent from 1993. He wrote extensively for the Guardian newspaper, and many other outlets.

In an earlier career as an investment banker, with Morgan Grenfell, he worked in London and Singapore.

He was educated at University College School, London; Trinity College Cambridge,; Beijing Languages Institute; Nanjing University; Fletcher School of Law and Diplomacy, Boston (Harkness Fellow)

#### Publications

Besides journalism and academic articles, he is the author of two book-length EIU studies:

Taiwan, Politics versus Prosperity, and

China to 2000: Reform’s last chance

His book “Taiwan: China’s last frontier” (Macmillan) was published in 1991.



**Donald Low**  
**Vice President,**  
**Economics Society of Singapore**  
**Singapore**



Donald Low is a writer, trainer, and consultant on strategy, economics, complexity and public policy. He currently teaches at and consults with a number of Singapore-based institutions, and has written extensively on inequality and social security reform, what good governance means in the context of a more complex and diverse Singapore, and political and policy reforms in Singapore.

Donald served fifteen years in the Singapore government. In 2011, he helped to establish the Healthcare Leadership College and served as its first executive director. The college was set up to advance good leadership and organisational practices in Singapore's public healthcare system, and to develop deliver leadership and policy programmes for clinician leaders.

Prior to that, Donald founded the Centre for Public Economics as a think-tank at the Civil Service College of Singapore. The centre's mission is to advance economics literacy in the Singapore government. Donald headed the centre for three years, and put in place its training, research and thought leadership programmes.

Donald has also served in various senior positions at the heart of the Singapore government. He was the Director of Fiscal Policy at the Ministry of Finance in 2004-2005 where he oversaw fiscal policy, tax and budget matters. At MOF, he led the development of a permanent wage supplement programme for lower-wage Singaporeans. He was also the Director of the Strategic Policy Office in the Prime Minister's Office in 2006-2007, where he led a number of inter-department scenario planning teams on cross-cutting issues affecting Singapore, including the impact of new media, Islamisation, demographics, climate change, and China.

Donald Low recently co-wrote and edited *Behavioural Economics and Policy Design: Examples from Singapore* (2011) a pioneering book which details how the Singapore government has applied ideas from the emerging field of behavioural economics in the design and formulation of public policies. (<http://www.worldscibooks.com/eastasianstudies/8235.html>). He is currently writing a book on economics, complexity and governance in Singapore.

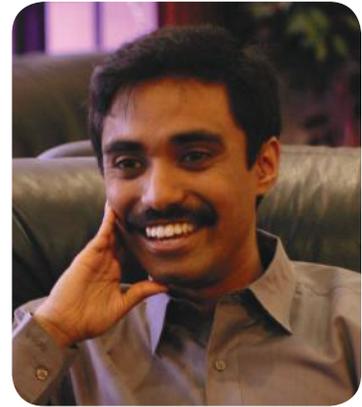
Donald holds a double first in Politics, Philosophy and Economics from Oxford University, and a Masters in International Public Policy from Johns Hopkins University's School of Advanced International Studies. He is currently a Vice President at the Economics Society of Singapore, and served previously on the board of the Central Provident Fund.

Some of Donald's recent writings can be found at the following links:

- <http://heresthenews.blogspot.com/2011/09/governing-in-new-normal.html>
- <http://heresthenews.blogspot.com/2011/12/beware-inequality-trap.html>
- <https://sites.google.com/site/reflectionsingapore/Downhome/Topic1/thefourmythsofinequalityinsingapore>
- [http://www.spp.nus.edu.sg/ips/docs/events/p2012/SP2012\\_Bkgd%20Pa.pdf](http://www.spp.nus.edu.sg/ips/docs/events/p2012/SP2012_Bkgd%20Pa.pdf)
- <https://sites.google.com/site/reflectionsingapore/Downhome/Topic1/whatwentwrong>



**Aaron Maniam**  
**Director, Institute of Policy  
 Development, Civil Service College  
 Singapore**

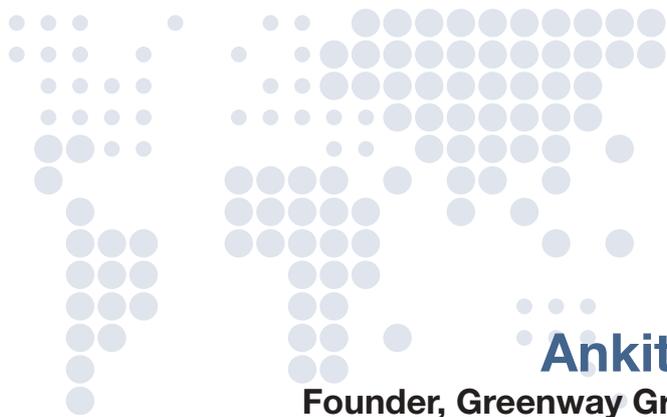


Aaron Maniam was awarded the Singapore Public Service Commission's Overseas Merit Scholarship in 1998, graduating with double First Class Honours in Philosophy, Politics and Economics (PPE) from Somerville College, Oxford University, where he was a Coombs Scholar and held the Mary Somerville prize for academic excellence. In 2002, he received a Master of Arts degree from Yale University in International and Development Economics.

Aaron joined the Singapore Foreign Service in 2004. He served on the North America Desk (2004-2006) and at Singapore's Embassy in Washington DC (2006-2008), where he covered Congressional outreach and issues relating to the Middle East. He was posted to the Strategic Policy Office (SPO) at the Public Service Division in 2008, where he began working on scenario planning and analysis of long-term trends and emerging issues relevant to Singapore. He was appointed the first Head of the Singapore Government's newly-formed Centre for Strategic Futures (CSF) in January 2010, while retaining his SPO portfolio. In July 2011, he was appointed Director of the Institute of Policy Development at the Civil Service College, which organizes leadership training programmes for public sector talent in Singapore. He continued to serve the CSF as an Associate Fellow until November 2011.

Aaron has also served on inter-agency teams dealing with such cross-cutting issues as Singapore's economic regulation system, how Singapore can be a "reference voice" in Asia and how to manage Singapore's evolving social compact. He speaks regularly on public sector careers and was appointed a Brand Ambassador for the public service in 2010. He teaches and facilitates modules at the Civil Service College on principles of policymaking, security and foreign policy, governance in complex situations and other topics relating to Singapore's public sector. He is a volunteer Adjunct Faculty of the National University of Singapore's Scholars Programme, where he teaches a module called "Leadership in a Complex World"; as well as the Singapore Management University, where he chairs a roundtable on policymaking entitled "New Thinking for New Governance".

Aaron was identified by the US-based Asia Society as one of 200 "Asia 21 Young Leaders" in 2006 and has attended the annual Asia 21 Young Leaders Summit since. In 2008, he was one of 25 "Asia 21 Fellows" selected from across the Asia Pacific. He continues to be active with the Asia 21 community, currently serving as Lead Coordinator of the nearly 100 Fellows nominated to date, and on the Asia 21 Advisory Board. In 2010, he was identified by the Society as one of its inaugural two Next Generation Policy Leaders from across the Asia Pacific, and named a Richard C. Holbrooke Fellow in a new initiative to promote the next generation of Asian and American foreign policy leaders. In January 2011, Aaron was one of eight young leaders named an "Outstanding Young Singaporean" by the Orchid Jayceettes, a local chapter of the Junior Chamber International. In June 2012, he received the Singapore Youth Award, Singapore's highest accolade for youth excellence, from the Prime Minister.



**Ankit Mathur**  
**Founder, Greenway Grameen Infra**  
*India*



Ankit is the co-founder of Greenway Grameen Infra – an organization that designs and markets high immediate impact energy products to rural populations. At Greenway he heads the technology and supply chain functions. Previously, he has been involved in structuring a variety of rural technology led initiatives across India. He has executed assignments in the areas of biomass supply chain development, designing rural market linkages, designing for appropriate scale manufacturing etc. Ankit has also been conducting training programs on market based social interventions at various industries and institutes. He is an MBA from IIM Ahmedabad with a B.E. in Mechanical Engineering and holds a diploma in designing and implementing CSR and sustainability initiatives from the Swedish Institute.

**Tatsunori Matsubara**  
**Deputy Director, Policy and Strategy**  
**Office for Financial Operations, Japan**  
**Bank for International Cooperation**  
*Japan*



#### Profile

Worked for Japan Bank for International Cooperation for more than ten years, primarily on project/ asset/ corporate financing for power and transportation (ship and aircraft) sectors as well as investment in private equity funds.

#### Experiences

April 2002 – Present Japan Bank for International Cooperation (“JBIC”)

October 2008 – December 2009 Mizuho Corporate Bank (Singapore) (Secondment)

May 2012 – Present Deputy Director, Policy and Strategy Office for Financial Operations

- Supervision (from strategic and political viewpoints) of financing operations of JBIC

December 2009 – May 2012 Deputy Director, Investment Banking Department

- Investment in private equity funds

October 2008 – December 2009 Deputy Director, Global Structured Finance Department (Asia), Mizuho Corporate Bank (Singapore) (Secondment from JBIC)

- Project financing for power and natural resources sectors in Asia

July 2007 – October 2008 Senior Strategy Officer, Policy and Strategy Department for International Financial Operations

- Supervision (from strategic and political viewpoints) of financing operations of JBIC

May 2004 – July 2007 Senior Loan Officer, Division 4 (Ship, Aircraft and Satellite), Corporate Finance Department (CFD)

- Structured and corporate financing for ship, aircraft and satellite sectors, including relationship management with shipping companies, shipbuilding companies and satellite operators

April 2002 – April 2004 Loan Officer, Division 1 (Power), Project Finance Department

- Project financing for power (and desalination) projects in Asia and Middle East

#### Education

March 2002 University of Tokyo Graduate Schools for Law and Politics, LL.M. (Civil and Criminal Laws)

March 2000 University of Tokyo, B.A. in Laws



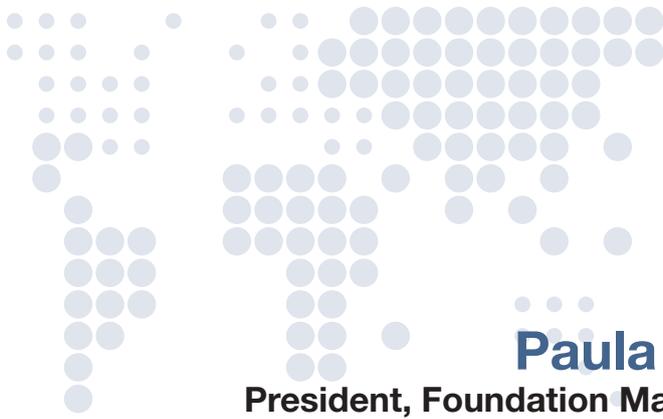
**Rajeev Mecheri**  
**Managing Director,**  
**Mecheri Smart Capital**  
*India*



Rajeev Mecheri is a serial entrepreneur and investor in start-up businesses. With over 18 years of experience in the “Building Technology & Services Industry”, Rajeev & his brother (Anand Mecheri) co-founded “DATS” India’s leading Security, Safety & Building Automation solutions company in addition to establishing successful distribution and manufacturing operations. They founded the “iMetrex Group” and completed the acquisition and transformation of an Irish security technology company, which resulted in the introduction of Industry leading IP based solutions for integrated security management, for the global markets. SIEMENS completed the 100% acquisition of the group in December 2009.

Rajeev Mecheri is currently involved in building up the interests of Mecheri Holdings within India, with a focus on Angel Investment, Manufacturing and Real Estate Development

He is a member of Young Presidents Organization (YPO) and currently the Regional Chair for South Asia Region. He is also a member & founder President of Entrepreneurs Organization, Chennai. Rajeev is a charter member of Tie Chennai and a member of the Chennai Angels. As an exemplary alumnus of AIESEC and was elected as a member of their Global Hall of fame. He is an Alumnus of Loyola College & University of Chicago, Booth School of Business.



**Paula Moreno**  
**President, Foundation Manos Visibles**  
*Colombia*

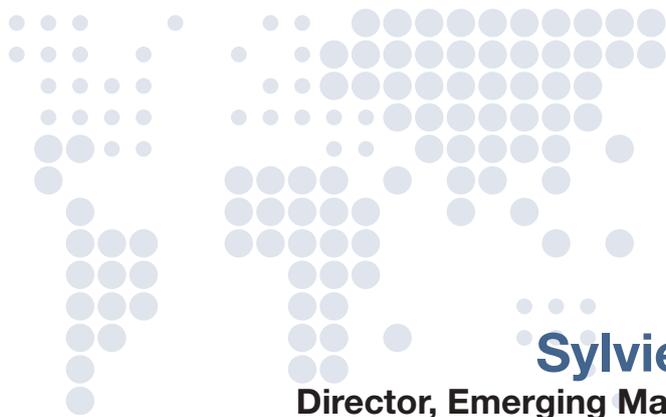


Paula is an industrial engineer with a Master's Degree in Management Studies from the University of Cambridge and was a United States Fulbright scholar for the program of urban and regional planning at the Massachusetts Institute of Technology (MIT), where her research was on at-risk youth and urban planning. Ms. Moreno has also served as associate researcher at the Center for Latin American Studies at the University of Cambridge and as an advisor and consultant to the *Autonoma* University and the University of the Andes.

She was the youngest minister in the history of Colombia and the first Afro-Colombian woman to hold a ministerial office. In 2010 she was selected by the Council of the Americas as one of the most influential young leaders in the region for her work on effectively understanding diversity. Paula has received several awards such as "*Unita Black Well award*" from the Black Mayors Association of America, recognizing her as one of the most influential Afrodescendants leaders in the world. She was also awarded the Cruz de Boyaca, the highest distinction of the Colombian government and the Aztec Eagle Order, the highest honor from the government of Mexico.

Paula has been project manager, coordinator and advisor for several international organizations including IADB, UNCTAD, PAHO, PADF, ACDI VOCA, Chemonics and OSF. For more than 6 years, Paula has supported the work of several grassroots organizations such as the Network of Afro-Colombian women KAMBIRI and the community councils of Timbiquí, Guapí, as well as several youth networks. She proposed and founded the MLK program with the United States Embassy in Colombia since 2004.

She is currently serving as president of the Visible Hands Corporation and as advisor to the Faculty of Management at the University of the Andes.



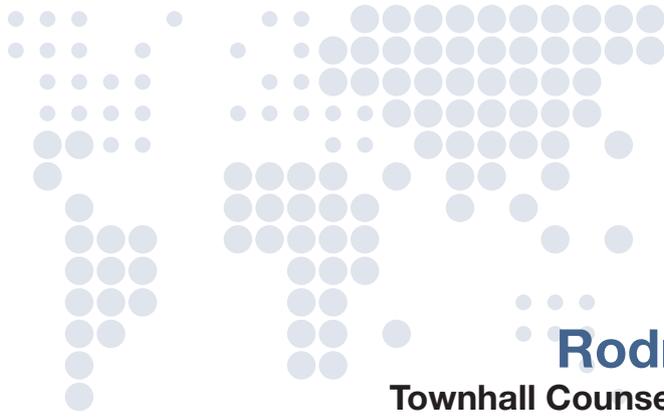
**Sylvie Naville**  
**Director, Emerging Markets Forum**  
*France*



Specialized in strategic communication and project management, Sylvie Naville joined the Emerging Markets Forum in February 2007 to lead the management of the Forum's activities. Former Associate Director for Latin America at the World Economic Forum, she was responsible for strategy, activities and community building in the region. She worked for more than 15 years with this international organization, involved in the Mercosur Economic Summit and other business activity in Latin America.

From 2001, in addition to the involvement of business, academia, media and political leaders, she took the initiative of enlarging the participation of civil society in the Latin America Summits. Before that, she was in charge of institutional relations in Spain and Southern/Eastern Europe, and responsible for the Engineering and Construction Industries.

She graduated in Philosophy and Literature and has a Master's Degree in Foreign Languages Applied to Business and Commerce from the University Jean Moulin Lyon III, together with Diplomas from the Spanish Chamber of Commerce and the Italian Chamber of Commerce in Paris. She is certified in English by the Cambridge University.



**Rodrigo Paz**  
**Townhall Counsellor of Tarifa**  
*Bolivia*



President of the City Council of the City of Tarija  
Capital of the Department of Tarija

Higher Education:

Graduated from American University, Washington DC – U.S.

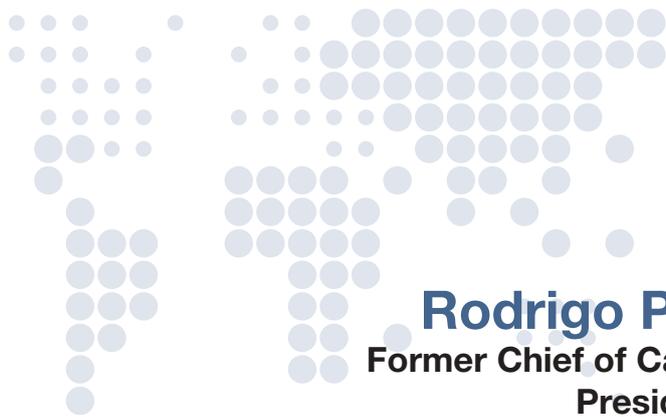
- International Relations with a Major in Economics

Masters Degree from Universidad Complutense, Madrid - Spain

- Public Management, Media and Communication

Work experience in the public and private sector:

- Head of Commercialization of the Private company: Sociedad Boliviana de Cemento
- Commercial Representative of Bolivia to the Embassy of Bolivia in Madrid – Spain
- Commercial Representative of Bolivia to the Bolivian Mission of the World Trade Organization (WTO)
- Elected Congressman twice in two different opportunities (periods between 2002 – 2010) by the Department of Tarija to the National Congress of the Republic of Bolivia
- President of the Commission : Participación Popular at the National Congress
- President of the Commission : Human Development at the National Congress
- Elected during the 2010 Elections : Chairman of the City Council of the City of Tarija



**Rodrigo Peñailillo**  
**Former Chief of Cabinet of the**  
**President of Chile**  
*Chile*



Rodrigo Julián Peñailillo Briceño, is a commercial engineer, Master in Political Science at the Universidad Complutense de Madrid.

Former Governor of the province of Arauco, in the government of President Lagos, and was Chief of Staff of the Presidency in the government of President Michelle Bachelet.

**Academic-**

His secondary studies were conducted at a high school municipalized Coronel (commune that illustrious son named him).

In 1991 admitted to study Industrial Engineering at the University of KwaZulu-Natal, but after a year moved to Commercial Engineering at the same university, career which he graduated in 1997.

**Political Life**

**Youth Leadership:**

The year 1989 entered the ranks of PPD Youth Punjab region.

In 1993 he began his political career college managing to be part of the Student Commercial Engineering. In late 1995, becomes President of the Student Federation of the University of Bío-Bío, Concepción headquarters, a position he held for two consecutive terms and that led him to represent all traditional universities in the south the table of the Confederation of Students of Chile, Confech, which in 1997 is an important part of the discussion of the draft framework law for higher education.

In 2000 he was elected as national president of Youth PPD.

**Public Service:**

In 1998 made his professional practice Corporation Production Development in Santiago. Then he joined the Foundation Chile 21, performing various tasks until in February 2000 began working in the Secretariat for Regional Development

In late December 2001, President Ricardo Lagos Escobar appointed him governor of the province of Arauco, is currently the youngest to assume a position of these features (27 years old).

Among the most important achievements of his administration are known implementation of public security policies, an outstanding job with all the mayors of the province and the implementation of "Indigenous Development Area" (ADI), which generated significant relationships the Mapuche people to the point that when he left the governorship (January 2005) to join the command Bachelet, almost all its leaders were to despedirlo.<sup>4</sup>

In January 2006 Michelle Bachelet appointed him his chief of staff at La Moneda.



**Eduardo Porcarelli**  
**Director, National Council for**  
**Investment Promotion (CONAPRI)**  
*Venezuela*



PHD mention: Political Sciences (2009 UCV) PHD, mention: Law (UCV, 2003). Specialist in Politics and international law (UCV) 1993. Lawyer (USM) 1991. Master's studies in Foreign Affairs, Instituto de Altos Estudios Diplomáticos "Pedro Gual". He has served as: Legal Manager of Conapri, General Director of Foreign Trade at the Ministry of Production and Trade, Chief Director of the Foreign Trade Bank (BANCOEX), Trade Lawyer in: PDVSA-CVP-Lagoven (1997-2000) Ministry of industry and Commerce and the Foreign Trade Institute (1994-1997) He has been consultant to the WTO, UNCTAD and the Andean Community. He has been head of Venezuela Technical Trade Team before different forums and negotiations on investment and trade matters: WTO, CAN, FTAA, Mercosur, G-3, Central America and the rest of ALADI countries. He is currently a Professor at the Graduated Law and Politics School at the Universidad Central de Venezuela (UCV) in: "Trade negotiations", "Globalization", "International Economic Relations", "Theory of Integration", "Integration law", "Mercosur", "International politics" and "International Economic Law". He is a visiting Professor at the Universidad Simón Bolívar in: "Latin American integration" and "Globalization" in the master's program in political science. Professor of International Affairs at IESA. He currently serves as Executive Director of the National Council for Investment Promotion (CONAPRI)



**Charles Quek**  
**Executive Director,**  
**HSL Constructor Pte Ltd**  
*Singapore*



Mr. Charles Quek is currently an Executive Director of HSL Constructor Pte Ltd.

HSL is a fully integrated marine civil engineering and construction company with the capabilities to support every stage of the project life cycle, from inception to beyond completion. Over the years, without losing focus on its core business in marine civil engineering, HSL has expanded its services to include a wide range of civil engineering as well as ground engineering works. Built on unparalleled standards of business ethics and integrity, the company embarks on strategic partnerships whereby its services complement international clients and partner businesses with innovation solution driven services. HSL has a total staff strength of 800 out of which 89 are graduates of local and foreign universities.

As the Executive Director, Charles is primarily responsible for the overall strategic direction and success of the organization. He also ensures that project teams achieve agreed upon financial goals while maximizing opportunities to achieve the mission of the organization.

Charles represents the organization in key relationships with major clients, statutory bodies, trade associations and the community at large. He also mentors, guides and coaches division heads and other direct reports in order to expand their capabilities and build management depth in the organization. One of his biggest challenges is to ensure that the right leaders with the right skills are available to develop and execute strategies. In addition, Charles oversees the successful implementation of the performance management programme in order to link individual performance to organization goals and direction.

Being the leader with a bird's eye view, Charles works with all department heads to establish and implement corporate operating systems, policies and procedures that achieve the directives and strategies set by the board of directors. He must also creatively manage and allocate human capital and other resources in support of these directives and establish measurements to monitor financial health of the project teams.

In HSL, Charles initiated the formation of the Corporate Social Responsibility Committee to look into various ways where the organization and its employees can contribute to carbon offset projects as well as in social causes like contributing to charitable organizations in financial and non-financial ways.

#### Association

2002 - Present

Name of Association: Association of Process Industry (ASPRI)

Position: Held positions as Secretary & Treasurer for the past 10 years.

Current position (from 2012 – 2014): President



**Maximiliano Raide**  
**President,**  
**“Young Leaders” AMERICAS**  
*Chile*



He studied Law at the Universidad de los Andes. He has written columns of opinion for major Chilean newspapers (La Segunda, El Mercurio, La Tercera), magazines (Revista Capital, Revista Poder y Negocios) and online news (Diario El Mostrador). In 2006 he was selected “Emprendedor del Año” by Revista Caras Ego (Televisa) and the “young leader that has built the most impressive network” by Revista Capital, with a profile written by the influential journalist Héctor Soto. In 2009 he received the award of the Chilean Police (PDI) in recognition for his leadership and entrepreneurial achievements.

Maximiliano founded the network “Young Leaders”(www.joveneslideres.cl) five years ago, an institution of young professionals that counts today with 30,000 members in Latin America. It aims at becoming a referent, space of encounter and source of opportunities through public, social, entrepreneurial and sportive projects.

In 2009 Max founded “Tardes & Noches”, (www.tardesyoches.com) the first network and platform focused on the ABC1 segment of Latin America.

Since 2011 He is the National Advisor of the Chilean Government in Communications and Estrategis for the Chilean CENSO 2012.



**Alejo Ramírez**  
**General Secretary, Ibero-American  
 Youth Organization (OIJ)**  
*Argentina*



Alejo Ramirez is the Secretary General of the Ibero-American Youth Organization (OIJ), international organization multigubernamental created in 1992 to promote cooperation in the youth field between public institutions of the 22 Ibero-American countries. The OIJ is headquartered in Madrid and a regional office in Buenos Aires.

Ramirez was born in Temperley, Buenos Aires, Argentina, and is 37 years old. He is Professional journalist (Graph-Technical Institute, 1998) and He has a degree in social communication (UCES, 2001) specializing in corporate communication. It also has postgraduate studies in film semiology (School of Journalism, 1999) and on youth and employment (FLACSO, 2009). Between 2002 and 2003 he was assistant professor of sociology matter UCES and public opinion.

As a journalist he worked in media in Buenos Aires (La Union, Week-End and Olé), created and led the magazine Cine-qua-non and he worked in various radio programs.

Since 1999 is linked to public youth policies, as Communications Director of the Secretariat for Youth of the Province of Buenos Aires, until 2002, where it held the Youth Card Bonaerense program, action that reached more than half a million young people from Argentina's largest province.

Between 2003 and 2006, he was Coordinator of International Relations at the National Direction of Youth in Argentina, where different instances promoted cooperation and exchanges between institutions like UNICEF, ECLAC, SEGIB, FLACSO, UNESCO, with youth agencies both nationally, provincial and municipal governments, and civil society organizations and think tanks, among others.

In that period, the organization stands III Regional Course on Democracy for Young Leaders MERCOSUR, with the OAS and the Senate of the Nation (2004), his role as Country Director for Development Marketplace South Cone, organized by the World Bank, UNICEF and the Ministry of Social Development (2005), and the attendance at the meeting of plenipotentiaries to sign the Ibero-American Convention on Youth Rights, in the Spanish city of Badajoz (2005).

Since March 2006 he holds the position of Director of the Regional Technical Office for the Southern Cone OIJ, where coordinated actions of cooperation and promotion of public youth policies in the five countries in the region and throughout Latin America. Its main activities of development cooperation, highlighting the implementation of institution building in Uruguay (2008), Paraguay (2009) and Chile (2010). Likewise, in political terms, was in charge of Brazil formal admission as a member of the OIJ (2010), the relationship with Mexico on the World Youth Conference (2010) and the signing of agreements with countries, cities and Latin American universities.

In the 4 years as Regional Director, attended and organized many activities, summits, conferences, seminars and high-level meetings on the theme Youth and participated in all Ibero-American Summits of Heads of State and Government, since 2006.

In December 2010, in the city of Santo Domingo, Dominican Republic, was elected by the Ibero American Youth Ministers like as Secretary General of the OIJ for 2011-2015.



**Eugenio Ravinet**  
Former Secretary General,  
Ibero-American Youth Organization  
Chile



In 1992 he joined to the prestigious Faculty of Law, University of Chile, he specialized in constitutional law and political law.

During his tenure in higher education was Secretary General of the Federation of Students of the University of Chile, DATE (in two periods 1995-1996 and 1997-1998) and founder of the Student Federation of Chile (CONFECH). He became a recognized student leader who with other leaders led the reconstruction of Chilean student movement. He later served as advisor to the former President of the Republic of Chile, Patricio Aylwin (1995-1998), in its Foundation (Justice and Democracy), and Senate President Andres Zaldivar (1998-1999). He was Executive Secretary of the Political Committee of the Presidential Campaign of President of Chile, Ricardo Lagos (1999).

At age 26, is appointed by the President of Chile as Secretary of State for Youth, becoming the youngest Head of a Public Service in the State of Chile since the return of democracy to this day. From there conducted three historical initiatives. He built the first Intersectoral Plan for Youth, a leading tool in the coordination of public policies, created the National Youth Centre, a center of knowledge that changed the way to address youth issues and launched a bold plan beneficial to digital literacy more than 300,000 young people.

Eugenio Ravinet a degree in Law from the University of Chile, Master in Management Public for the Institute Ortega y Gasset, attached to the Universidad Complutense de Madrid and during 2009-2010 he studied for PhD in International Relations and Law International in the same academic institution.

He was elected by the plenary of the Ministers of the XII Ibero-American Conference of Youth, for the period 2005-2011, as Ambassador to the Kingdom of Spain. Leading the consolidated OIJ way for the signing of the Iberoamerican Convention of Rights on Youth (CIDJ), the only treaty in the world that recognizes youth as a specific subject of rights and considered by many lawyers as the World Charter Young. It was thanks to the staff effort Ravinet that the countries of the Latin American Community of persuaded to sign an agreement on Human Rights and unpublished and now in operation.

In addition, under his management got that 2008 be declared by the Heads and State of Government, the Ibero-American Year of Youth, as a way to draw attention to the importance that should be to the 150 million young people who living in the region, so it was that last theme of the Summit of Heads of State and Government held in El Salvador in 2008 took the theme "Youth and Development." At the same meeting approved the Ibero-American Youth Plan, a supra-regional work plan with recommendations and specific goals to be met by each country.

The successful experience of Latin American Year of Youth, was crowned with the UN decision to declare the International Youth Year in 2010 and celebrating World Youth Conference on 11 August that same year Mexico.

In his status as Secretary General of the Ibero-American Youth Organization led the process of construction of public youth policies and action plans on youth, in countries like Nicaragua, Honduras, Colombia, El Salvador, Dominican Republic and Uruguay. He is editor of the Latin American Youth Report, prepared by the OIJ and ECLAC in 2004 and 2008.

He has lectured at various universities and think tank in the Iberoamerican region related youth issues and in its diversas areas such as employment, sexual health, education, technology, public safety and sports. Until 2040 he taught in the Masters of Public Policy University Applied King Juan Carlos in Madrid, in the public policy issue of Youth.

Since April 2011 an independent consultant to public policy issues of youth and international relations. In that capacity he has served as consultant to various public institutions of Ecuador, Chile, Dominican Republic and Argentina, as well as international organizations like the UN Development Programme (UNDP) and the Corporacion Andina de Fomento (CAF).



**Armando Regil**  
**President and Founder, IPEA - The**  
**Agora Institute for Strategic Thinking**  
**Mexico**



Armando was born in Mexico City on February 7, 1985. He studied International Business at Tec de Monterrey and Economics and Public Policy at Georgetown University. Founder & President of *Instituto de Pensamiento Estratégico Ágora A.C. IPEA (Agora Institute for Strategic Thinking)*, the first Mexican think tank that identifies, trains and connects young leaders with decision makers empowering them to become real agents of change. IPEA is a national catalyst and reference point in the generation of ideas and innovative strategies that lead to the solving of sensitive, complex problems.

Armando is very active influencing public opinion, policy making and decision making in Mexico. In 2006 he published his first book about leadership for young entrepreneurs: *La respuesta eres tú (You are the answer)*. In 2012 he published his second book: *Un millón de jóvenes por México (One million youth for Mexico)*.

He has become the youngest columnist in the most important business magazine *Expansión* and one of the most respected newspapers *El Economista*. Member of the World Economic Forum – Global Shapers Community, Mexico City Hub and leader of the youth social movement: *One million youth for Mexico*.

**Victor Rico**  
**Advisor to the Office of the President**  
**of CAF, CAF - Development Bank of**  
**Latin America**  
**Venezuela**



Victor Rico studied Economics at the *Universidad Católica Boliviana*. He received a Master's Degree in Foreign Affairs from the *Universidad de Belgrano* in Buenos Aires, and an advanced degree regarding the European Monetary System from The London School of Economics.

In the professional field, Rico performed as General Integration Director and Sub-secretary of the same portfolio in the Ministry of Foreign Affairs. He also served as the Vice Minister for Economic Foreign Affairs and Vice-Chancellor of Bolivia. Afterwards he was entrusted with the position of Consul General- Ambassador in Santiago, Chile, where he remained until 2005.

He was Bolivia's Chief Negotiator regarding the Free Trade Agreements with MERCOSUR and Mexico, as well as the Plenipotentiary Representative at the Council of Ministers for Foreign Trade of the Andean Community of Nations (CAN). In the latter, he rose to the General Director position.

In the academic arena, he was professor of the Foreign Trade Master's Degree at the *Universidad Católica de Bolivia* and imparted numerous conferences in Latin America as well as in Europe. It is also worth mentioning that he has also published various articles related to Bolivia's regional integration and foreign policy in several academic journals and periodicals. He also performed consulting for the Inter American Development Bank (IDB) and the Andean Development Corporation (CAF).

In September 2005, he was designated by the Secretary General of the Organization of American States-OAS to the Secretariat for Political Affairs as Director of the Department for Sustainable Democracy and Special Missions. In this role, he led activities related to political analysis as well as the implementation of technical-political initiatives or special missions formulated by the Secretary General of the OAS, in response to the requests of the associated countries such as the Mission to Support the Peace Process in Colombia (MAPP/OAS).

On May 2008, he was designated as the Personal Representative of the Secretary General in the Good Services Mission between Colombia and Ecuador.

On May 1st, 2009, he was promoted by the Secretary General of the OAS as the Secretary for Political Affairs, a role that he dutifully performed until February 2012.

Since March 2012, Victor Rico is the Corporate Director for Institutional Development and Special Affairs at CAF.



**María Paula Romo**  
**Member of Parliament**  
*Ecuador*

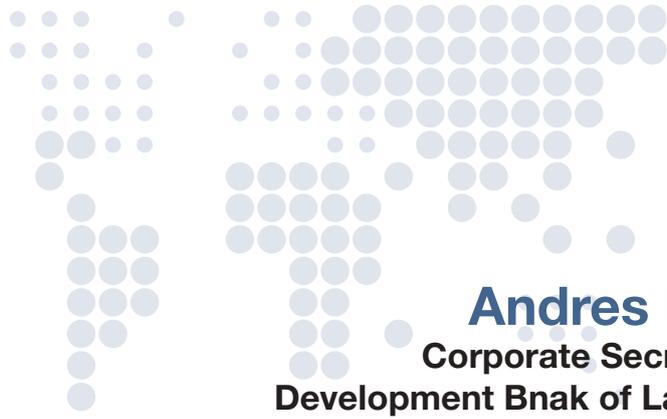


María Paula Romo is an Assembly member in Ecuador. Eight years ago, along with other young intellectuals, María Paula founded “Ruptura de los 25”, a progressive political movement that is now registered to run for national elections.

In 2007, María Paula was elected as an Assembly woman for the Constitutional Assembly. In 2009, she was one of the most voted candidates to run for the Assembly in Ecuador. She represents the capital's province, Pichincha, and was President of the Special Commission of Justice and State Structure of the National Assembly from August 2009 until July 2011.

María Paula holds a Master in Governance and Public Administration with Subspecialties in Philosophy and Latin American Studies. She is also specialized in Gender Studies.

She is a feminist and a lawyer. She is devoted to justice issues and very much active in civil rights movements. María Paula has served as Professor in the most prestigious universities in Ecuador.



**Andres Rugeles**  
**Corporate Secretary, CAF -**  
**Development Bnak of Latin America**  
*Venezuela*



Andres Rugeles is the Corporate Secretary of CAF.

Previously, he served as Chief of Cabinet of the Minister of Foreign Affairs of Colombia, Chief of Cabinet of the Secretary General of the Andean Community, Alternate Director for Latin America and the Caribbean at the Ministry of Foreign Affairs, and diplomat in the Embassy of Colombia in The Netherlands.

He graduated in international political economy at the London School of Economics (LSE) and did his undergraduate studies in political science, majoring in economy and Latin American Studies, at Los Andes University in Bogota, Colombia.



**José Tomás Sánchez**  
**Former Secretary,**  
**Ministry of Public Affairs**  
*Paraguay*



2012-Present Public Function Secretary. Public Function Ministry.

Paraguayan Representative. Latin American Council for Management and Development. (CLAD).

2009-2012 Cabinet's General Director. Public Function Ministry.

Planning Director (planning, monitoring, evaluation, research) and Communications Director.

Alternate Representative for Paraguay. Latin American Council for Management and Development (CLAD).

2007-2009 Semillas para la Democracia (Seeds for Democracy). Citizen Participation Director.

National and International Project Coordinator. Institutional Communications Coordinator. Asunción, Paraguay.

2006 Institute of Economy and Environmental Rights (IDEA). Institutional Communications Coordinator. Asunción, Paraguay.

2006 FM Trinidad Radio 90.1 FM. Radio Host of "Sinergia" (Synergy). Asunción, Paraguay.

2005 Global Childhood. Global Agency. News Department Member. Asunción, Paraguay.

2005 Amnesty International, Paraguay. Media Coordinator. Asunción, Paraguay.

2005 Asunción Radio 1250 AM. Radio Broadcaster, Judicial Power, Paraguayan Presidency and others. Radio Host "Sinergia" (Synergy) Asunción, Paraguay.

2004 Caritas Radio "Catholic University" 680 AM. Radio Broadcaster for the Nation's Senate Radio Host "Nudos des-nudos." Asunción, Paraguay.

2003 TAM Airlines. Airport Security. Asunción, Paraguay.

#### Research

2009 "Paraguayan Agricultural Workers are Poor because They are Ignorant." Mass Media building of the hegemonic discourse in Paraguay about the struggle for land. Research sponsored by the Latin American Social Science Council (CLACSO). Regional Scholarship Program. Initial Level Research Project Competition about State, Democracy and Social Classes in Latin America and the Caribe. CLACSO-ASDI for Researchers from Latin America and the Caribe.

#### Published Essays

2010 "Paraguayan Agricultural Workers are Poor because They are Ignorant." The legitimate discourse of print media and the struggle for land. Published by "Criminalization of Agricultural Worker Struggle", 1st Edition. Social Research Base. Asunción, Paraguay.

2009 Lugo and the Gap. From Stroessner's Dictatorship to April 20, 2008. In Paraguay con pronóstico abierto (Paraguay , Latin America in Movement Magazine. April 2009.



**Rithy Sear**  
**Chairman**  
**WorldBridge Group**  
**Cambodia**



In August 2009: He has honorary been nominated as OKNHA by His Majesty Royal Highness King Sihamony. (The term OKNHA is a high honorary title in civil and business society given to a nobleman or high official by the King in the Kingdom of Cambodia)

From 1990: Logistics Officer of the United Nation Transitional Authority on Cambodia (UNTAC).

1993: As a manager of Circle Freight

In 1996: Established and own a business company of "Worldbridge International (Cambodia) Limited. (Legally registered number Co 0901/94p on August 08, 1994)

With successfulness of the business operation since then a number of foreign companies have been shared, joined, and cooperated under and with the Worldbridge International (Cambodia) Ltd. such as:

Empire Logistics Co., Ltd., HBR Group, TN Cambodia, Thai Cargo, TechNet work, Indo-Trans Logistics, CEVA logistic, NRG Media, USG, SSG Security, F&B (Ashima), Cash- U-Up.

**Executive Duties:**

Under 20 years of his directorship and talented-skill management, with assistance by his collages, he has gained successful achievement to:

1. Develop and implement quality management strategy and plans, including resource, systems, timescales, financials, to support, contribute to, and integrate within the company's annual business plan and long-term strategy.
2. Develop and maintain systems to establish standards relating to activities and products.
3. Develop and maintain systems to measure performance against established standards.
4. Monitor performance (in relevant areas) according to agreed standards and take necessary action to communicate/advise/assist according to performance levels.
5. Monitor and inform/communicate/apply standards created/maintained by external bodies, and integrate within internal quality management systems.
6. Establish and implement necessary communication strategy for the improvement and awareness of quality issues across all departments.
7. Plan and manage departmental activities in accordance with agreed budgets and timescales.
8. Report as necessary on changes in standards (internally and externally initiated) and on performance against standards.
9. Liaise and co-operate with quality management and standards bodies. Manage staff according to company standards (appraisals, discipline, training, development, etc).
10. Manage departmental performance against agreed targets and budgets, and within policies and standards.
11. Liaise with customers and suppliers where necessary (where impacting/affected by quality issues)
12. Contribute to executive policy and strategy.
13. Execute the responsibilities of a company according to lawful and ethical standards, as referenced in local and international requirement (whatever director policy and standards document you might use).



**Cathrine Stevens**  
**Director of People and Performance,**  
**Restless Development**  
*United Kingdom*



Cathrine Stevens is a Director at Restless Development and has been on the Senior Management Team for 3 years where her broad role includes overseeing performance of 4 Country Programmes in Africa and Asia. She has over 14 years' hands-on experience of founding, developing and directing local, national and international programmes which engage and support young people, including 8 years at The Prince's Trust – the UK's largest charity working with disadvantaged young people.

At Restless her experience spans 6 years and 11 countries, including running operations in Tanzania where she was overseeing a national youth-led programme focused on sexual reproductive health & rights and youth livelihoods.

Cathrine has worked with global donors and governments on young people & development and was Chair of the DFID-Civil Society Working Group on Youth for 2 years. Her expertise includes development of policy & practice resources on youth (including in 2009 leading on the publication of 'Youth Participation in Development: A Guide for Development Agencies & Policy Makers'), capacity building of others in youth issues, adding technical capacity to donors and governments and directly supporting young leaders to meaningfully contribute to and lead dialogue with senior leaders.

Mostly recently Cathrine was invited to join the Steering Committee for the 2012 Ibrahim Forum - led by the Mo Ibrahim Foundation and being held in Dakar in November 2012, the Forum will bring together Heads of State, donors, development partners and young people to focus on the challenge of Youth Employment in Africa.



**Oliver Stuenkel**  
**Professor, Getulio Vargas Foundation**  
*Brazil*



Oliver Stuenkel is an Assistant Professor of International Relations at the Getúlio Vargas Foundation (FGV) in São Paulo, where he coordinates the São Paulo branch of the School of History and Social Science (CPDOC), the International Relations minor at undergraduate level and the executive program in International Relations. He is also a non-resident Fellow at the Global Public Policy Institute (GPPi) in Berlin. His research focuses on rising powers; specifically on Brazil's, India's and China's foreign policy and on their impact on global governance. He currently coordinates a research project on emerging powers and the future of global liberal order.

He regularly writes op-eds for newspapers, including the Global Times (China), Today's Zaman (Turkey), Mail and Guardian (South Africa), Times of India, The Asian Age, The Hindu (India) and Folha de São Paulo, O Globo and Estado de São Paulo (Brazil).

His work experience includes teaching assistantships at Harvard University and projects with the German Technical Cooperation (GTZ) in Fiji and the Mercosur Secretariat in Uruguay. He was a Visiting Professor at the University of São Paulo (2010) and at the School of International Studies at Jawaharlal Nehru University (JNU) in New Delhi (2011, 2012), and a school teacher in rural Rajasthan in India (2006). In March 2012, he was part of the Brazilian delegation to the track II meeting in preparation for the 4th BRICS Summit in New Delhi.

Oliver speaks German, Dutch, French, Hindi, Italian, Spanish, Portuguese, English and basic Urdu. He holds a B.A. from the Universidad de Valencia in Spain, a Master in Public Policy from the Kennedy School of Government at Harvard University, where he was a McCloy Scholar, and a PhD in political science from the University of Duisburg-Essen in Germany.



**Analía Tello**  
**Deputy Chief of Staff,**  
**Ministry of Finance**  
*Argentina*



#### EDUCATION

1999 - 2004 B.A in Economics, City of La Plata  
 National University of La Plata  
 2006 Specialization in Finance, City of Buenos Aires  
 National University of Rosario  
 2007 Master in Finance, City of Buenos Aires  
 National University of Rosario

#### JOB EXPERIENCE

April 2007 – Issuance of a bond in the international capital market for US\$ 400 million.  
 I participated in the development of a Fiscal Framework for direct lending with Multilateral Agencies.  
 I participated in the preparation of a Management Report on Public Debt in the Province of Buenos Aires.  
 I elaborated internal reports about debt, finances in the Province, and lines of credit with Multilateral Agencies.  
 October 2008- November 2010. Advisor for the Secretary of Finance at the Ministry of Economy and Finance of Argentina.  
 I assisted the Secretary of Finance in the administration of the public debt.  
 I advised the Secretary of Finance in order to define the financial policies to be applied at the National Treasury.  
 I was in charge of monitoring the Financial Programming of the National Treasury.  
 I was in charge of attending meetings with investors, banks, rating agencies and other market actors.  
 I elaborated presentations for the Secretary of Finance and the Undersecretary of Financing.  
 December 2010- November 2011. General coordination. Secretary of Finance at the Ministry of Economy and Finance of Argentina.  
 I assisted the Secretary of Finance in all the tasks entrusted to him.  
 I coordinated the staff of Advisors at the Office of the Secretary of Finance.  
 I was in charge of communicating with organizations aimed to financial services development.  
 I communicated with organizations in charge of implementing credit policies and measures.  
 December 2010- present. Director of the Board of Directors of the Trust Fund for the Reconstruction of Companies.  
 April 2011- present. Regular Director on behalf of the State of TRANSPA S.A.  
 December 2011- present. Vice Chief of Staff at the Ministry of Economy and Finance of Argentina.  
 I am in charge of dealing with international issues within the Ministry of Economy and Finance.  
 I participated as Deputy in G 24 summits.  
 I coordinate the Advisors team at the Ministry of Economy and Finance when it comes to international issues.  
 I am in charge of articulating the Ministry of Economy and Finance with different organizations and ministries that play an important role in the international politics.  
 I advise the Minister of Economy on issues like foreign trade and international politics.  
 I participate on behalf of the Minister of Economy and Finance in G20, Mercosur and Multilateral Agencies meetings as well as in international forums.  
 January 2012. 2011- present. Technical Coordinator of the Working Group on Financial Integration of the Union of South American Nations (UNASUR).



**Jianying Wang**  
**Chairman and CEO,**  
**Leveking Bio Engineering Limited**  
**China**



From Sep.1994 to Dec.2000, Wang Jianying established Shantou Xiongying Technology Co., Ltd. which focused on aquatic feed formulations and additive products. This business got great success for many years, its developed the tilapia aquaculture production in the southern part of China

From Mar.2001 to present, established Shenzhen Leveking Bio-engineering Co., Ltd. which incorporates enzyme R&D, Manufacture and Marketing.

With Wang jianying's leadership, Leveking has become a High-Tech biotechnology enterprise. As the first lipase manufacturer and exporter in China, its project 'Enzymatic deinking agent' has achieved a great success in the paper industry and its application of biotechnology reached a new high level in the paper industry. Leveking is the first enterprise which use Lipase in feed industry. Leveking has become the first class in the field of lipase and enzymatic deinking agent.

Devoted to the transfer of science and technology into application market, and building a platform, on which technology has been successfully apply to the market, with all resources intergrating,LEVEKING has accumulated rich experience in the industrialization of bio-technology.

Wang jianying led the expertise team to realize commercialization of the national scientific and technological achievements---"new enzyme --- lipase". They developed a series of lipase products in paper-making, food and feed industries,. The products have been very popular in the domestic and international market.

As the widely-recognized expert in the field of bio-engineering in China, Wang jianying is proficient in aquatic animal nutrition and enzyme , good at organizing and leading a team to research and develop new products, and integrating & running various resources effectively. After more then ten years' hard work, with Mr. Wang'jianying's leadership, LEVEKING has become the first -class enterprise in the field in China.

#### Current Position

Chairman of the board of Shenzhen Leveking Bio-engineering Co.,Ltd.

#### Education Background

Jan. 1993 -Aug. 1994

Master Degree of Science

Asian Institute of Technology in Thailand

1981-1985

Bachelor Degree of Science

Major of Microbiology and biochemistry, Department of Biology, Hebei University



## Participants without Profiles

**Natalie Choo\***

Divisional Director, Americas Group  
IE Singapore  
*Singapore*

**Chunsheng Li\***

Deputy Director  
People's Publishing House  
*China*

**Jun Pan\***

Managing Partner  
Broad Resources Investment Management Co., Ltd.  
*China*

**Barathan Pasupathi\***

CEO  
Jetstar Airways  
*Singapore*

**Ning Tang\***

CEO  
Creditease  
*China*

**Carolina Valente\***

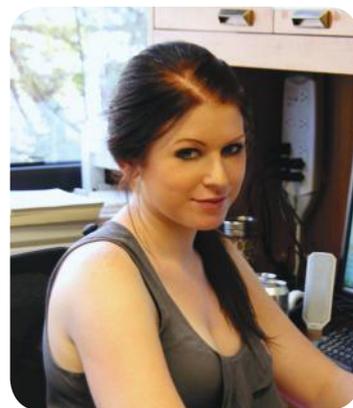
Executive Director  
Pacta Consulting  
*Brazil*

**Elías Rodríguez Zavaleta\***

Congressman, Government of Peru  
*Peru*



**Charlotte Hess**  
**Forum Manager and Finance Manager**  
**Emerging Markets Forum**  
*United States*



Charlotte Hess grew up outside of Philadelphia and moved to Washington, DC in 2005 to attend the George Washington University, where she graduated magna cum laude with a degree in Economics. She currently works at Centennial Group and the Emerging Markets Forum as Finance Manager and Forum Manager, where she carries a wide range of responsibilities related to project and financial management as well as planning and coordination for the Forum.

**Katy Grober**  
**Deputy Forum Manager**  
**Emerging Markets Forum**  
*United States*



Katy Grober is a 2009 graduate of George Washington University, where she earned a BA in Political Science. In addition to her work as a Project Assistant at Centennial Group, she also works as Deputy Forum Manager for the Emerging Markets Forum.



**Harpaul Kohli**  
**Manager, Information Analytics,**  
**Centennial Group**  
*United States*



Harpaul Kohli is the Manager of Information Analytics at the Centennial Group, where he also manages the Forum's technology, works as a research assistant, and has developed an integrated database of over 67 million country-level data points. He has also managed and directed the development of the Centennial Index of Financial Development and Strength, which applies advanced statistical techniques to over 160 indicators to measure and compare — for 177 countries — seventeen aspects of their financial systems. For each country, for every year since 1997 it presents scores for two apex indices (Development and Strength) and fifteen subindices, including Soundness, Openness, Depth, and Transparency. He is also a Microsoft Certified Technology Specialist.

He earned a degree with honors in Mathematics and Philosophy from Harvard University, where he served as president of both the Society of Physics Students and of the Math Club.

Now, Harpaul is pursuing his MBA part-time at Georgetown University, with an emphasis on conflict resolution and financial markets. In high school he placed first in mathematics in the Washington, DC, area. At Harvard, he also led programs for the Institute of Politics, served as a teaching assistant for a mid-level math course, performed onstage with Hollywood stars, and was elected a class vice president for life by the vote of his classmates.

He worked as a press staffer in three state primary elections for the Wesley Clark for President campaign, and then worked for UBS and the John Kerry campaign. He had previously interned in the United States Congress and worked in a prison in Ecuador.

**Yanbei Yao**  
**Adviser, Emerging Markets Forum**  
*China*



Yanbei Yao joined the Centennial Group in 2004. She carries a wide range of responsibilities related to analysis, research, business development and project and financial management. She has covered a number of countries, including China, Singapore, Malaysia and the Philippines.

Prior to joining Centennial, Yanbei held the position of General Counsel at HUABO Investment & IT Inc. in Shanghai, China with responsibility for providing advice and expertise in Investment, Financial Management, International Contract Law, Commercial Law, International Law, Civil Law, Property Law, Labor Law, Internet Commercial Law and Intellectual Property Law and Contract Negotiation.

Yanbei holds a Master of Business Administration degree from Indiana State University (2004) and a Bachelor of Law (LLB) from Shanghai University, Shanghai, China (2000).



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The Emerging Markets Forum was created by the Centennial Group as a not-for-profit initiative to bring together high-level government and corporate leaders from around the world to engage in dialogue on the key economic, financial and social issues facing emerging market countries (EMCs).

The Forum is focused on some 70 emerging market economies in East and South Asia, Eurasia, Latin America and Africa that share prospects of superior economic performance, already have or seek to create a conducive business environment and are of near-term interest to private investors, both domestic and international. We expect our current list of EMCs to evolve over time, as countries' policies and prospects change.

Further details on the Forum and its meetings may be seen on our website at <http://www.emergingmarketsforum.org>

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