The Emerging Markets Forum was created by the Centennial Group as a not-for-profit initiative to bring together high-level government and corporate leaders from around the world to engage in dialogue on the key economic, financial and social issues facing emerging market countries (EMCs).

The Forum is focused on some 70 emerging market economies in East and South Asia, Eurasia, Latin America and Africa that share prospects of superior economic performance, already have or seek to create a conducive business environment and are of near-term interest to private investors, both domestic and international. We expect our current list of EMCs to evolve over time, as countries’ policies and prospects change.

Further details on the Forum and its meetings may be seen on our website at http://www.emergingmarketsforum.org.
Global Meeting of the Emerging Markets Forum

September 25–27, 2011

Airlie Center, Virginia, USA

Co-Chairs:

**Fidel V. Ramos**, Former President of the Republic of Philippines

**Michel Camdessus**, Governor Emeritus, Banque de France and Former Managing Director of the International Monetary Fund (IMF)

**Enrique Garcia**, President and Chief Executive Officer of CAF

**Haruhiko Kuroda**, President of the Asian Development Bank (ADB)

Welcome.......................................................... 4
Preliminary Agenda........................................... 5
List of Participants........................................... 8
Note on Candor and Confidentiality.................. 14
About the Emerging Markets Forum............... 15
Sponsors.......................................................... 17
The Organization Team................................... 18
Helpful Information.......................................... 19
Cultural Program............................................ 21
September 13, 2011

I am very pleased to welcome you to the Sixth Global Meeting of the Emerging Markets Forum, taking place at Airlie Center in Warrenton, Virginia, outside Washington, DC from September 25–27, 2011.

This Program provides information on the agenda as well as logistical information that you will find useful as a participant at the Forum.

The Global Meeting will be the fifteenth meeting of the Emerging Markets Forum—including global and regional forums. This will be the second joint meeting of the Global Forum and Latin America Emerging Markets Forum.

The meeting this year will be structured around the following topics:

- Reform of the International Monetary System: The Palais Royal Initiative
- Review of the State of the Global Economy
- Asia 2050—Long Term Economic and Social Prospects
- Impact of Climate Change on Emerging Markets
- The Role of Europe in the Global Economy
- Creating World Class Education Institutions
- Enhancing Latin America and Asia Economic Links
- Mexico 2042—Long Term Economic and Social Prospects

All of us at the Forum hope that this meeting will again achieve the goal of providing a platform that will enable leaders of the emerging economies to engage in frank and honest discussions about issues of mutual interest.

Again, a very hearty welcome to the Airlie Center and looking forward to an opportunity to greet you personally,

With warm regards,

Harinder Kohli
Founding Director and Chief Executive
All events will take place at Airlie Center.

Sunday, September 25

4:30 – 6:30 pm  
**Update on the Reform of the International Monetary System: The Palais Royal Initiative**

Chair: Horst Koehler, Former President of the Federal Republic of Germany

Presentation: Michel Camdessus, Co-Chair, Emerging Markets Forum; Governor, Emeritus, Banque de France

Discussants: Manuel Marfan, Deputy Governor, Central Bank of Chile; Linah K. Mohohlo, Governor, Bank of Botswana; and Julio Velarde, President, Central Bank of Peru

6:35 – 6:50 pm  
**Traditional Participants’ photo**

7:30 – 10:30 pm  
**Opening Reception and Dinner**

Introduction: Gautam Kaji, Chairman of the Advisory Board, Emerging Markets Forum; Chairman, Centennial Group

Welcome remarks by the Co-Chair: Fidel V. Ramos, Former President of the Republic of the Philippines; Co-Chair, Emerging Markets Forum

Dinner Speaker: A Perspective on Global Diplomatic Challenges  
Jorge Castañeda, Global Distinguished Professor of Politics and Latin American Studies, New York University; Former Minister of Foreign Affairs of Mexico

Monday, September 26

7:30 – 8:15 am  
**Networking breakfast**

8:15 – 9:30 am  
**Session I: Review of the State of the Global Economy**

Chair: Shaukat Aziz, Former Prime Minister, Pakistan

Speaker: Nemat Shafik, Deputy Managing Director, International Monetary Fund (IMF)

Comments: Jean Daniel Gerber, Chairman of the Board, Swiss Investment Fund in Emerging Markets (SIFEM); Former State Secretary, Secretariat for Economic Affairs (SECO), Switzerland; and Luis Miguel Castilla, Minister of Finance of Peru

9:30 – 11:15 am  
**Session II: Asia 2050—Long Term Economic and Social Prospects**

Chair: Haruhiko Kuroda, President, Asian Development Bank (ADB) and Co-Chair, Emerging Markets Forum

Introduction: Harinder Kohli, Chief Executive, Emerging Markets Forum; President and Chief Executive Officer, Centennial Group, United States; and Rajat M. Nag, Managing Director General, Asian Development Bank (ADB)
Discussants: Yerbol Orynbayev, Deputy Prime Minister and Minister of Finance, Kazakhstan; Katsumi Nakagawa, Chairman, Institute for International Economic Studies, Toyota Motor Corporation (tbc); James Adams, Regional Vice President, East Asia, World Bank (tbc); and Yasheng Huang, Professor, Sloan School of Management, Massachusetts Institute of Technology.

11:15 – 11:30 am Networking break

11:30 – 1:30 pm Session III: Impact of Climate Change on Emerging Markets

Chair: Hiroshi Watanabe, President and Chief Executive Officer, Japan Bank for International Cooperation

Introduction: Cameron Hepburn, Director, Vivid Economics; Senior Research Fellow, London School of Economics

Discussants: Hiroto Arakawa, Senior Special Advisor, Japan International Cooperation Agency (JICA); Rajiv Lall, Chief Executive Officer and Managing Director, Infrastructure Development Finance Company, India; and Beatriz Nofal, President, Eco-Axis, Argentina; and Bindu Lohani, Vice President, Asian Development Bank (ADB)

1:30 – 3:15 pm Working lunch: The Role of Europe in the Global Economy

Introduction: Michel Camdessus, Co-Chair, Emerging Markets Forum; Governor, Emeritus, Banque de France

Speaker: Horst Koehler, Former President of the Federal Republic of Germany

3:15 – 4:30 pm Session IV: Creating World Class Education Institutions

Chair: Shigeo Katsu, President, Nazarbayev University, Kazakhstan

Introduction: Rajat Gupta, Managing Director Emeritus, McKinsey & Company

Comments: Hu Biliang, Dean & Professor of Economics, Beijing Normal University; and Jeffrey Puryear, Vice President, Social Policy, Inter-American Dialogue

4:30 – 4:45 pm Networking break

4:45 – 6:30 pm Session V: Enhancing Latin America and Asia Economic Links

Co-Chairs: Enrique Garcia, President and Chief Executive Officer, CAF; Co-Chair, Emerging Markets Forum; Haruhiko Kuroda, President, Asian Development Bank (ADB) and Co-Chair, Emerging Markets Forum

Introduction: Leonardo Villar, Vice President, Development Strategies and Public Policies, CAF

Discussants: Alejandro Jara, Deputy Director-General, World Trade Organization, Switzerland; Richard Frank, Chief Executive Officer Darby Overseas Investments; Hidehiro Konno, Member of the Board, Mitsubishi Corporation; Former Vice Minister of Trade and Industry, Japan; and Michael Shifter, President, Inter-American Dialogue.
Cultural evening with reception and dinner

Speaker: **Enrique Iglesias**, Secretary General, Ibero-American General Secretariat; Co-Chair, Latin America Emerging Markets Forum

**Tuesday, September 27**

8:00 – 9:15 am  Networking breakfast

9:30 – 11:30 am  **Session VI: Mexico 2042—Long Term Economic and Social Prospects**

Chair: **Enrique Garcia**, President and Chief Executive Officer, CAF; Co-Chair, Emerging Markets Forum

Introduction: **Claudio Loser**, President, Centennial Group Latin America

Discussants: **Santiago Rojas Arroyo**, President, Bancoldex, Colombia; **Santiago Levy**, Vice President for Sectors and Knowledge and Former Chief Economist, Inter-American Development Bank; **Eduardo Perez Motta**, President, Federal Competition Commission (CFC), Mexico; and **Nicolas Mariscal Toroella**, President, Grupo Marhnos, Mexico

Final Comment: **Enrique Iglesias**, Secretary General, Ibero-American General Secretariat; Co-Chair, Latin America Emerging Markets Forum

11:30 – 12:00 pm  Networking break

12:00 – 1:00 pm  **Session VII: Forum Conclusions and Moving Forward**

Chair: **Michel Camdessus**, Co-Chair, Emerging Markets Forum, Governor, Emeritus, Banque de France

Comments: **Harinder Kohli**, Chief Executive, Emerging Markets Forum; President and Chief Executive Officer, Centennial Group, United States

1:00 – 2:30 pm  Closing lunch
List of Participants
As of September 16, 2011

Khagani Abdullayev**
Deputy Governor, Central Bank of Azerbaijan
Azerbaijan

Paul Acquah**
Former Governor, Bank of Ghana
Ghana

James Adams*
Vice President, East Asia and Pacific, World Bank
United States

Masood Ahmed**
Director, Middle East and Central Asia Department, International Monetary Fund (IMF)
United States

Aktoty Aitzhanova**
Advisor to the Deputy Prime Minister
Kazakhstan

Aleksi Aleksishvili**
Chairman of the Board, Policy and Management Consulting Group (PMCG); Former Minister of Finance
Georgia

Hirotō Arakawa**
Senior Special Advisor, Japan International Cooperation Agency (JICA)
Japan

Jennifer Arencibia**
Executive, Vice Presidency of Development Strategies and Public Policies, CAF
Venezuela

Mahmood Ayub**
Former Director, Central Asia Region, United Nations Development Programme (UNDP)
United States

Shaukat Aziz**
Former Prime Minister
Pakistan

Hendrik Barkeling**
Director, Office of Former Federal President Horst Köhler
Germany

Erik Bethel**
Managing Partner, SinoLatin Capital
China

Hu Biliang**
Dean & Professor of Economics, Beijing Normal University
China

Maria Eugenia Brizuela de Avila**
Former President, Banco Salvadoreño; Corporate Sustainability Regional Director, HSBC Latin America
El Salvador

Inés Bustillo**
Director, ECLAC-UN Commission for Latin America and the Caribbean Washington Office
United States

Michel Camdessus**
Co-Chairman, Emerging Markets Forum; Governor Emeritus, Banque de France; Former Managing Director, International Monetary Fund (IMF)
France

Jorge Castañeda**
Former Minister of Foreign Affairs of Mexico; Global Distinguished Professor of Politics and Latin American Studies, New York University
Mexico

Luis Miguel Castilla**
Minister of Finance of Peru
Peru

Maria del Rosario Cordoba**
President, National Council on Competitiveness; Former Director, Revista Dinero
Colombia

Jose L. Cuisia Jr.**
Ambassador of the Republic of the Philippines to the United States; Former AIG Country Head and President and Chief Executive Officer, Philippine American Life and General Insurance Company
Philippines

Alexandr Dauranov**
Vice Chairman, National Analytical Center, Government of Kazakhstan
Kazakhstan

** confirmed, * interested
Roberto de Ocampo**
Chairman of the Board of Advisors, RFO Center for Public Finance and Regional Economic Cooperation; Former President, Asian Institute of Management; Former Minister of Finance Philippines

Kemal Dervis*
Vice President, Global Economy and Development Program, Brookings Institution United States

Adeyemi Dipeolu**
Chief of Staff, United Nations Economic Commission for Africa (UNECA) Ethiopia

Antonio Estrany y Gendre**
President, Consejo Interamericano de Comercio y Produccion Argentina

José Fajgenbaum**
Director, Centennial Group Latin America Argentina

Hervé Ferhani**
Principal, Centennial Group; Former Deputy Director Monetary and Capital Markets Department, International Monetary Fund France

Marco Ferroni**
Executive Director, Syngenta Foundation for Sustainable Agriculture Switzerland

Richard Frank**
Chief Executive Officer, Darby Overseas Investments; Former Managing Director, World Bank United States

Ali Gara**
Head of the Governor’s Office, Central Bank of Azerbaijan Azerbaijan

L. Enrique Garcia**
President & Chief Executive Officer, CAF Venezuela

Jean Daniel Gerber**
Chairman of the Board, Swiss Investment Fund in Emerging Markets (SIFEM); Former State Secretary, State Secretariat for Economic Affairs (SECO); Former Dean of the Board of Directors, World Bank Switzerland

Vinod K. Goel**
Head of the Global Knowledge and Innovation Practice, Centennial Group; Former World Bank Official United States

Manuel González**
Former Minister of Trade of Costa Rica; Partner, Facio & Cañas Costa Rica

Rajat Gupta**
Managing Director Emeritus, McKinsey & Company United States

Masayuki Hamamatsu**
Advisor and Secretary for the CEO, Secretariat Group, Corporate Planning Department, Japan Bank for International Cooperation (JBIC) Japan

Donald Hanna**
Managing Director, Fortress Investment Group United States

Oscar Hendrick**
Senior Advisor to the Executive Director (Argentina, Chile, Bolivia, Paraguay, Peru and Uruguay), International Monetary Fund United States

Cameron Hepburn**
Director, Vivid Economics; Senior Research Fellow, London School of Economics United Kingdom

Werner Hermann**
Director, Swiss National Bank Switzerland

Marco V. Herrera**
President, Grupo Public Mexico

** confirmed, * interested
Yasheng Huang**
Professor of International Management, Massachusetts Institute of Technology Sloan School of Management
United States

Ishrat Husain**
Director, Institute of Business Administration; Former Governor, State Bank of Pakistan; Chief Economist East Asia, World Bank
Pakistan

Emin Huseynov**
Executive Director, Center for Research and Development, Central Bank of Azerbaijan
Azerbaijan

Oh-Seok Hyun*
President, Korea Development Institute
Korea

Enrique V. Iglesias**
Secretary General, Ibero-American General Secretariat; Co-Chairman, Latin America Emerging Markets Forum; Former President, Inter-American Development Bank
Spain

Naoko Ishii**
Deputy Vice Minister of Finance for International Affairs, Ministry of Finance
Japan

Oraz Jandosov**
Director, RAKURS Center for Economic Analysis; Former Finance Minister; Former Governor, Central Bank of Kazakhstan
Kazakhstan

Abdoulie Jannah**
Secretary General and Executive Secretary, United Nations Economic Commission for Africa (UNECA)
Ethiopia

Alejandro Jara**
Deputy Director-General, World Trade Organization
Switzerland

Alexandre Jetzer-Chung**
Senior Advisor for Government Relations, Member Emeritus of the Board of Directors, Novartis International AG
Switzerland

Gautam Kaji**
Chairman of the Advisory Board, Emerging Markets Forum; Chairman, Centennial Group; Former Managing Director, World Bank
United States

Ousmane Kane**
Vice Chairman, African Iron Ore Group; Former Minister of Finance
Mauritania

Shigeo Katsu**
President, Nazarbayev University
Kazakhstan

Farida Khambata**
Global Strategist, Cartica Capital
United States

Homi Kharas**
Senior Fellow, Global Economy and Development, Brookings Institution
United States

Miguel Alberto Kiguel**
President, Nuverse Financial Advisors
Argentina

Caio Koch-Weser**
Vice Chairman, Deutsche Bank; Former State Secretary, Ministry of Finance of Germany
United Kingdom

Horst Koehler**
Former President of the Federal Republic of Germany
Germany

Harinder Kohli**
Chief Executive, Emerging Markets Forum; President and Chief Executive Officer, Centennial Group
United States

Hidehiro Konno**
Member of the Board, Mitsubishi Corporation; Former Vice Minister of Trade and Industry
Japan

Shinji Kowase**
General Manager, Corporate Strategy & Research Department, Mitsubishi Corporation
Japan

** confirmed, * interested
Haruhiko Kuroda**
President, Asian Development Bank (ADB)

Maria Pilar L’Hotellerie-Fallois Armas**
Associate Director General for International Affairs,
Banco de España
Spain

Rajiv Lall**
Chief Executive Officer and Managing Director,
Infrastructure Development Finance Company
India

Junky Lee*
Senior International Economic Advisor to the Minister
of Strategy and Finance, Ministry of Strategy and
Finance
Korea

Santiago Levy**
Vice President for Sectors and Knowledge and Former
Chief Economist, Inter-American Development Bank;
Former Deputy Minister of Finance, Ministry of Finance
and Public Credit of Mexico
United States

Johannes F. Linn**
Senior Resident Fellow, Emerging Markets Forum
United States

Bindu Lohani**
Vice President, Finance and Administration, Asian
Development Bank (ADB)

Claudio Loser**
President, Centennial Group Latin America; Visiting
Fellow, Inter-American Dialogue
Argentina

Callisto Madavo**
Visiting Professor, Africa Studies Program, School of
Foreign Service, Georgetown University
United States

Manuel Marfan**
Deputy Governor, Central Bank of Chile
Chile

Nicolas Mariscal Toroella**
President, Grupo Marfnos
Mexico

Vivek Mehra**
Managing Director and Chief Executive Officer, SAGE
Publications India Pvt. Ltd.
India

Carlos Mesa**
Former President of the Republic of Bolivia
Bolivia

Rakesh Mohan*
Consulting Professor, Stanford University; Former
Deputy Governor, Reserve Bank of India
India

Linah K. Mohohlo**
Governor, Bank of Botswana
Botswana

Marcilio Marques Moreira**
Principal, Conjuntura & Contextor Consultoria
Empresarial Ltda; Former Minister of Finance
Brazil

Abul Maal Muhith*
Minister, Ministry of Finance
Bangladesh

Rajat M. Nag**
Managing Director General, Asian Development
Bank (ADB)

Katsuhiro Nakagawa**
Chairman, Institute for International Economic Studies,
Toyota Motor Corporation
Japan

Prabhkakar Narvekar**
Vice Chairman, Centennial Group; Former Deputy
Managing Director, International Monetary Fund (IMF)
United States

Sylvie Naville**
Director, Emerging Markets Forum
France

Beatriz Nofal**
President, Eco-Axis
Argentina

** confirmed, * interested
Makoto Okawara**
Senior Vice President, Industrial Finance, Logistics & Development Group, Mitsubishi International Corporation
Japan

Tatsuo Okazaki**
Project General Manager, Overseas External Affairs Division, Toyota Motor Corporation
Japan

Ngozi Okonjo-Iweala*
Managing Director, World Bank
United States

Yerbol Orynbayev**
Deputy Prime Minister
Kazakhstan

Djoomart Otorbaev**
Senior Adviser, Investment Climate for Enterprises, European Bank for Reconstruction and Development; Former Deputy Prime Minister
Kyrgyz Republic

Alejandro Pardo**
Executive Regional Representative, Proexport Colombia
United States

Anthony J. Pellegrini**
Director, Infrastructure and Urban Development Practice, Centennial Group; Co-founder, International Association of Development Funds
United States

Michael Penfold**
Director, Public Policies and Competitiveness, CAF Venezuela

Eduardo Perez Motta**
President, Federal Competition Commission (CFC) Mexico

Guillermo Perry Rubio**
Visiting Professor, Harvard University; Former Minister of Finance and Public Credit of Colombia
Colombia

Jeffrey Puryear**
Vice President, Social Policy, Inter-American Dialogue
United States

Atiur Rahman*
Governor, Central Bank of Bangladesh
Bangladesh

Fidel V. Ramos**
Chairman, Ramos Peace and Development Foundation; Chairman, Emerging Markets Forum; Former President of the Philippines
Philippines

Hossein Razavi**
Senior Associate, Centennial Group; Former Director, Infrastructure and Energy, World Bank
United States

Armando Regil**
President and Founder, IPEA—The Agora Institute for Strategic Thinking
Mexico

Santiago Rojas Arroyo**
President, Bancoldex Colombia

Anthony Rowley**
Senior Correspondent, Emerging Markets
United Kingdom

Andres Rugeles**
Corporate Secretary, CAF Venezuela

Tomoyuki Saisu**
Chief Advisor to the President, Asian Development Bank (ADB)

Kazu Sakai**
Director General, Strategy and Policy Department, Asian Development Bank (ADB)

Nemat Shafik**
Deputy Managing Director, International Monetary Fund (IMF)
United States

Ashok Sharma**
Senior Director, Office of Regional Economic Integration, Asian Development Bank (ADB)

Michael Shifter**
President, Inter-American Dialogue
United States

** confirmed, * interested
<table>
<thead>
<tr>
<th>Name</th>
<th>Position</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Anoop Singh**</td>
<td>Director, Asia and Pacific Department, International Monetary Fund (IMF)</td>
<td>United States</td>
</tr>
<tr>
<td>Anil Sood**</td>
<td>Senior Advisor, Emerging Markets Forum; Former Vice President, Strategy and Resource Management, World Bank</td>
<td>United States</td>
</tr>
<tr>
<td>Shigemitsu Sugisaki**</td>
<td>Vice Chairman, Goldman Sachs Japan Co., Ltd.</td>
<td>Japan</td>
</tr>
<tr>
<td>Marcus Svedberg**</td>
<td>Chief Economist, East Capital Asset Management AB</td>
<td>France</td>
</tr>
<tr>
<td>Hideharu Tachibana**</td>
<td>Senior Representative, Japan International Cooperation Agency (JICA) USA Office</td>
<td>United States</td>
</tr>
<tr>
<td>Ernesto Talvi**</td>
<td>Executive Director, CERES</td>
<td>Uruguay</td>
</tr>
<tr>
<td>Joal Teitelbaum**</td>
<td>President, South America Integration Routes Committee</td>
<td>Brazil</td>
</tr>
<tr>
<td>Shohei Terakawa**</td>
<td>Overseas External Affairs Division, Toyota Motor Corporation</td>
<td>Japan</td>
</tr>
<tr>
<td>Edwin M. Truman**</td>
<td>Senior Fellow, Peterson Institute for International Economics</td>
<td>United States</td>
</tr>
<tr>
<td>Makoto Utsumi**</td>
<td>President and Chief Executive Officer, Japan Credit Rating Agency Ltd.; Former Vice Minister of Finance</td>
<td>Japan</td>
</tr>
<tr>
<td>Julio Velarde**</td>
<td>President, Central Bank of Peru</td>
<td>Peru</td>
</tr>
<tr>
<td>Mauro Vieira**</td>
<td>Ambassador of Brazil to the United States</td>
<td>Brazil</td>
</tr>
<tr>
<td>Leonardo Villar**</td>
<td>Vice President, Development Strategies and Public Policies, CAF</td>
<td>Venezuela</td>
</tr>
<tr>
<td>Hiroshi Watanabe**</td>
<td>President and Chief Executive Officer, Japan Bank for International Cooperation</td>
<td>Japan</td>
</tr>
<tr>
<td>Tsunehiko Yanagihara**</td>
<td>Senior Vice President and General Manager, Washington Office, Mitsubishi International Corporation</td>
<td>Japan</td>
</tr>
<tr>
<td>Aidar Zhiyenbekov**</td>
<td>Assistant to the Deputy Prime Minister</td>
<td>Kazakhstan</td>
</tr>
</tbody>
</table>
An important measure of this Forum’s success is the extent to which it produces actionable conclusions. We realize that such conclusions will depend in part upon the candor of our debates and, in turn, that your willingness to be candid will depend on the extent to which the discussions take place in a secure and confidential environment. We want to stress that nothing said in any discussion will under any circumstances be attributed to any individual.

We will have done our part to facilitate openness and ask you to do the same. The structure of this Forum is unique: there will be neither speeches nor PowerPoint presentations in the Sessions; Authors will be present, but only to respond to the conversation; Session Chairs will be brief in their remarks, and the Chairs and Discussants together will give just enough input to stimulate our conversation. The design is informal with the expectation that this will generate lively exploration and exchange of ideas on tough issues, among peers, and will conclude with action-oriented outcomes. The guidelines are simple: no prepared remarks; observe the Camdessus Code of “Conversation not Monologue”; and share your thoughts and your solutions.

Now, assuming that our conclusions lead to actionable propositions, we shall want to share them with larger audiences. We are taking two steps to allow us to do this without jeopardizing candor or confidentiality. We want you to know about these steps.

First, we have asked a scribe to prepare an account of our proceedings. He/She will attend the Forum and will record the proceedings, for accuracy only. The recordings will not be used for any other purpose. We intend to publish this account on the EMF website in a summarized version. This account will also be the basis for a press release about the Forum. As promised, nothing said on the website or in the press release will be attributed to any individual.

Class Photo: We are arranging for a Forum group photograph. We have also arranged for a photographer to take pictures throughout the Forum. These pictures will be mementos for your personal use; we may use them in future EMF brochures.

We trust that you will find these arrangements consistent with our commitment to protect your privacy and ensure the confidentiality of our proceedings.
About the Emerging Markets Forum

Background

The Emerging Markets Forum (EMF) was created in 2005 to bring together high-level government and corporate leaders as well as top officials of international institutions for a dialogue on key economic, financial and social issues facing emerging markets, and to reach actionable conclusions on the key economic, financial and social issues facing emerging market countries. The Forum is a not-for-profit initiative, and is funded by various international institutions and private corporations from both developing and developed countries. The Swiss government provided seed funding for its first meeting at Oxford.

The objective of the Forum is to facilitate greater private capital and trade flows to and between emerging market economies. The major themes of the recent meetings included: impact of the global financial crisis on different groups of emerging market economies; trade and investment; international financial flows; private sector participation in infrastructure development; and climate change.

While emerging market economies vary in size, history, resource endowments and income, they share many common aspirations and challenges. They have much to learn from each other to achieve their goal of faster economic growth and social progress in an era of rapid globalization. Finally, the emerging market economies and international business community have a shared interest in issues related to trade and investment specific to these economies for which a dedicated forum had not previously existed. The Emerging Markets Forum fills this void.

The Emerging Markets Forum differs from other seemingly similar forums as:

- Its agenda is driven by the priorities of emerging market countries themselves;
- It is predicated on the belief that sustainable development, job creation and poverty alleviation ultimately depend mainly (though not exclusively) on long-term growth and on joint efforts of the private sector and governments;
- The participants have actual experience as top political leaders and in policy formulation as well as in top executive positions in private sector;
- Its meetings are small enough (60-80 participants) to permit candor and intensive dialogue, and yet large enough to incorporate diversity of views;
- Its deliberations are grounded in substantive papers written by experts who have real life experience in policy formulation; and
- It is focused on practical actions designed to resolve selected priority issues.
The permanent co-chairs of the Global Forum are Former President Fidel Ramos of the Philippines; Michel Camdessus, Former Managing Director of the International Monetary Fund (IMF); Haruhiko Kuroda, President of the Asian Development Bank; and Enrique Garcia, President and Chief Executive Officer of CAF.

So far, EMF has had fourteen meetings (five global and nine regional). Past Forum meetings have attracted current heads of governments of Indonesia, Colombia and Vietnam, and former heads of government of Bangladesh, Bolivia, Canada, Ecuador, Mexico, Mozambique, Pakistan, Philippines, Tanzania and Switzerland.

The Governors/Presidents of the Central Banks of the country concerned hosted most of the meetings. From amongst the economic policy makers, the Forum has been attended by current and former ministers of finance, economy, industry and trade and central bank governors from some 35 countries in Asia, Europe, Africa and Latin America, as well as top officials of international organizations including IMF, World Bank, Asian Development Bank (ADB), African Development Bank (AfDB), European Bank for Reconstruction and Development (EBRD), Japan Bank for International Cooperation (JBIC), Inter-American Development Bank (IDB), UNDP as well as heads of UN Economic Commissions for Latin America and Africa.

Typically between thirty and forty percent of the participants are CEOs or Directors of major private companies and banks from both developed and developing countries. Finally, a select group of heads of independent think tanks and research institutions, leading journalists and opinion makers are invited.

For more information on Emerging Markets Forum Activities, please see our brochure at: http://www.emergingmarketsforum.org/EMF%20Brochure%20August%202029%20final.pdf
The Emerging Markets Forum is a not-for-profit initiative and depends on contributions from sponsors to make the meetings possible. We would like to thank the following sponsors for believing in our mission and continuously supporting the Forum.

Sponsors

CAF Development Bank of Latin America
Mitsubishi Corporation
Syngenta Foundation for Sustainable Agriculture
IDFC Private Equity
Centennial International Group
Holcim
Bancoldex

Publishing Partner
SAGE
The Organization Team

Sylvie Naville
Director
Emerging Markets Forum, France
Tel: 0033 6 81 56 90 30
sylvie@emergingmarketsforum.org

Harpaul Kohli
Manager, Information Analytics
Centennial Group, USA
Tel: 001 202 393 66 63
harpaul@centennial-group.com

Drew Arnold
Economic Analyst
Centennial Group, USA
Tel: 001 202 393 66 63
drew@centennial-group.com

Charlotte Hess
Deputy Forum Manager and Finance Manager
Emerging Markets Forum, USA
Tel: 001 202 393 66 63
charlotte@centennial-group.com

Natasha Mukherjee
Associate Editor, Global Journal of Emerging Market Economies
Centennial Group, USA
Tel: 001 202 393 66 63
natasha@centennial-group.com

Ali Hassan Ayub
Assistant Forum Coordinator
Centennial Group, USA
Tel: 001 202 393 66 63
ali@centennial-group.com

Katy Grober
Forum Coordinator
Centennial Group, USA
Tel: 001 202 393 66 63
katy@centennial-group.com

Aaron Szyf
Policy Analyst
Centennial Group, USA
Tel: 001 202 393 66 63
aaron@centennial-group.com

Sam Silva
Assistant Forum Coordinator
Centennial Group, USA
Tel: 001 202 393 66 63
samuel@centennial-group.com
Helpful Information

Accommodation and Meeting Location

Airlie Center
Tel: +1 (540) 347 13 00
Fax: +1 (540) 347 59 57
Address: 6809 Airlie Road, Warrenton, Virginia 20187, USA
Website: www.airlie.com
Contact Person: Lydia Ferguson
Senior Conference Planning Manager
Tel: +1 (540) 341 32 70
Email: lferguson@airlie.com

Check-In and Registration

Upon arrival at Airlie Center, participants should check in at the front desk to receive their room key. Participants will only need to provide their name to retrieve their reservation. Participants are also requested to check in at the EMF registration and information desk, which will be set up in the main Airlie House. They will receive the final program, participants’ profiles booklet, background papers, as well as their badges.

Program

The program has been designed to allow maximum interaction among participants. Each session will be run by a chair who will ensure that the debate remains focused and integrates as many comments and reactions as possible from participants.

Background Papers

The papers that have been prepared for the sessions were put together by a team of experts in their respective fields. These papers will form the basis of the discussion that will take place during the sessions.

Participants

The final list of participants and profiles with photos will be available during registration.

Badges

At registration all participants will receive a badge with their name, company and country of residence. Participants are asked to wear their badges throughout the meeting.

Language

English is the official language of the Forum.
Meals
All meals will take place at Airlie Center.

Dress Code
We suggest business casual wear for all Forum sessions.

Transportation
Participants are requested to make their own arrangements by taking a taxi to and from Airlie Center.

For those participants who are already in Washington on September 25th, there will be a shuttle to transport participants from downtown DC to Airlie Center. An EMF staff member will be stationed outside of the IMF Headquarters, at 700 19th Street, Northwest. Any participants interested in taking the shuttle can meet there where they will be directed to the nearby pick-up location of the shuttle. Participants are requested to kindly notify EMF staff prior to the meeting if they are interested in using this complimentary shuttle to Airlie Center.

For participants requiring a taxi upon their departure from Airlie Center, EMF will have a form available when registering at Airlie. We request that you fill out this form with your flight departure information and return it to the front desk of Airlie Center at your earliest convenience so that a taxi can be arranged for transportation from Airlie Center at the conclusion of the Forum.
Cultural Program

Please note that participation in these extra curricular activities is for spouses and accompanying persons, and must be indicated by participants themselves ahead of the conference.

Sunday, September 25th
Relax and enjoy the extensive grounds at the Airlie Center, with its woods, meadows, ponds and wetlands. Explore nature trails and visit the butterfly garden and resident apiary.

Monday, September 26th
A visit to the nation’s capital, Washington, DC—and the world-renowned National Gallery of Art. Tour of the National Gallery’s art collections with Dr. Harry Cooper, Curator of Modern and Contemporary Art. Lunch at Zaytinya in the Penn Quarter. Tour of the US Capitol, including the Crypt of the Capitol, the Rotunda and the National Statuary Hall.

Tuesday, September 27th
After breakfast at Airlie, a nature walk through Airlie grounds. An optional outdoor meditation session with a private instructor will also take place after breakfast.
The Emerging Markets Forum was created by the Centennial Group as a not-for-profit initiative to bring together high-level government and corporate leaders from around the world to engage in dialogue on the key economic, financial and social issues facing emerging market countries (EMCs).

The Forum is focused on some 70 emerging market economies in East and South Asia, Eurasia, Latin America and Africa that share prospects of superior economic performance, already have or seek to create a conducive business environment and are of near-term interest to private investors, both domestic and international. We expect our current list of EMCs to evolve over time, as countries’ policies and prospects change.

Further details on the Forum and its meetings may be seen on our website at http://www.emergingmarketsforum.org