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# EMERGING MARKETS FORUM

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## 2012 GLOBAL MEETING

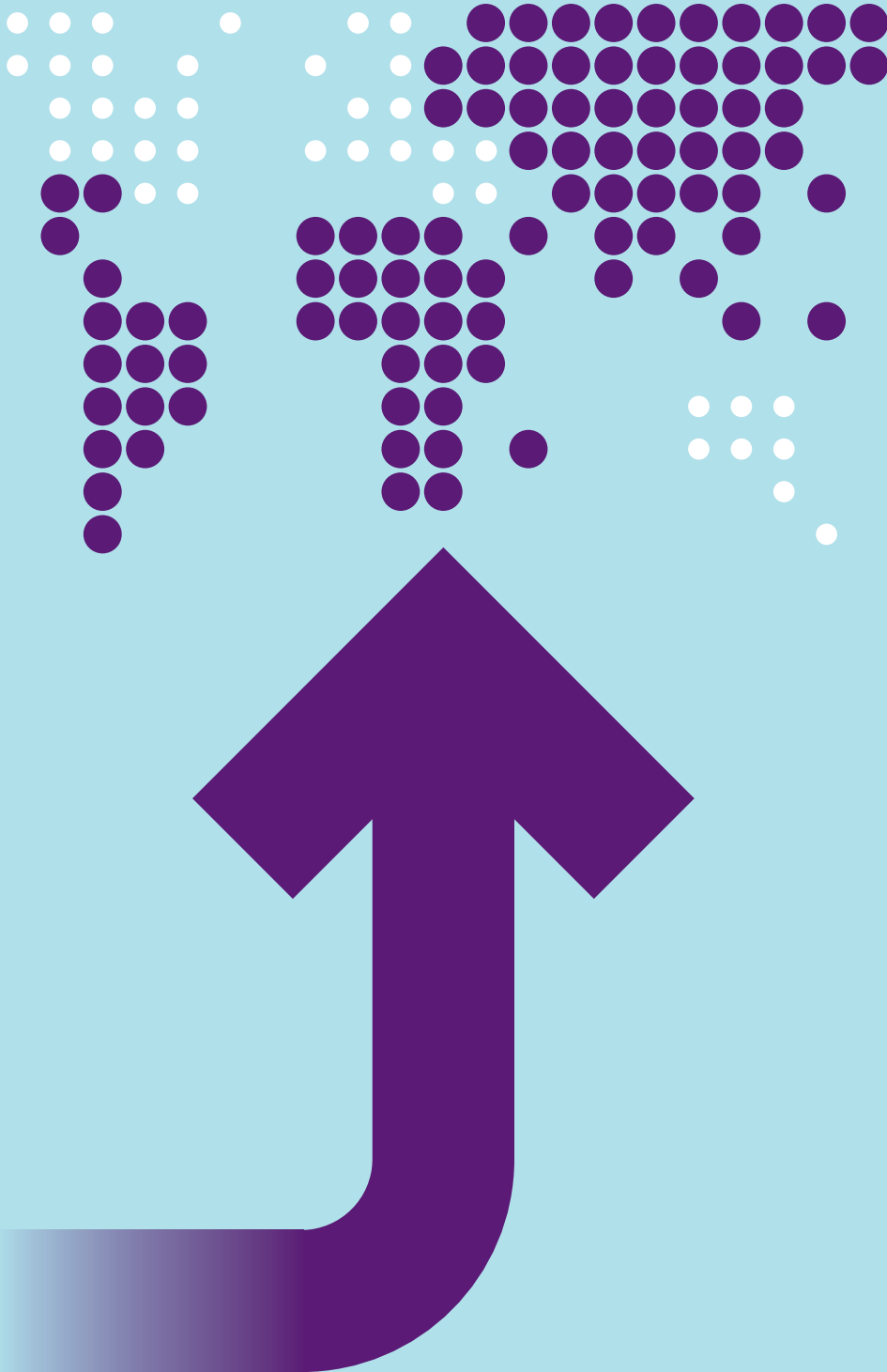
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### Program

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OCTOBER 14-16, 2012

OKURA AKADEMIA PARK HOTEL, CHIBA, JAPAN



**Emerging  
Markets  
Forum**

A nonprofit initiative of the Centennial Group













# Table of Contents

## 2012 Global Meeting of the Emerging Markets Forum October 14–16, 2012

Kazusa Akademia Hall & Okura Akademia Park Hotel • Chiba, Japan



### Co-Chairs:

**Horst Koehler**, Former President of the Federal Republic of Germany

**Fidel V. Ramos**, Former President of the Republic of the Philippines

**Michel Camdessus**, Governor Emeritus, Banque de France and Former Managing Director of the International Monetary Fund (IMF)

**Haruhiko Kuroda**, President of the Asian Development Bank (ADB)

**Enrique Garcia**, President and Chief Executive Officer of CAF - Development Bank of Latin America

### Host:

**Hiroshi Watanabe**, CEO, Executive Managing Director, Japan Bank for International Cooperation

Welcome.....	8
Preliminary Agenda.....	9
List of Participants.....	12
Helpful Information.....	17
Transportation.....	19
About the Global Emerging Markets Forum.....	21
A Note on Candor and Confidentiality.....	23
Sponsors.....	24
The Organization Team.....	26



# Welcome

We are delighted that you are joining us for the **2012 Global Meeting of the Emerging Markets Forum** and it is a great pleasure to welcome you to Okura Akademia Park Hotel.

This Global Meeting of the Emerging Markets Forum will be its seventeenth meeting—including global and regional forums. Considering the current fragile state of the global economy, we realize how useful it is to bring top officials of international institutions, high level government figures, and corporate leaders together to engage in informal dialogue in a neutral and intimate setting on the key economic, financial and social issues facing emerging market countries and to try to develop actionable conclusions.

This Program provides the preliminary meeting agenda as well as key logistical information that you may find useful while participating in the Forum.

The meeting is structured around the following main themes:

- Stocktaking of the Global Economy—Four Perspectives (Global Markets, International Monetary Fund, Japanese and African Perspectives)
- Implications of the Global Slowdown for Emerging Market Economies—Enhancing Resilience
- Post 2015 Global Agenda
- Reform of the Global Financial Architecture



The Emerging Markets Forum is pleased to provide a platform for you to share with your peers from over 30 countries— from Africa, Asia, Europe, Latin America, and North America—your perspective on how to address these issues. It is our hope that participants will continue these discussions following the conclusion of the meeting in efforts to advocate the ideas proposed at the Forum in your organizations and countries. As a result, we are confident that we can reach our goal of facilitating sustainable growth and development in emerging market economies.

Together with the Forum Co-Chairs and staff, we look forward to greeting you personally here at the Okura Akademia Park Hotel and Kazusa Akademia Hall.

Yours Sincerely,

**Harinder Kohli**

Founding Director and Chief Executive  
Emerging Markets Forum

**Hiroshi Watanabe**

CEO, Executive Managing Director  
Japan Bank for International Cooperation





# Agenda

As of October 12, 2012

*All events will take place at the Kazusa Akademia Hall and Okura Akademia Park Hotel*

## Sunday, October 14

11:00 am – 4:00 pm

Registration

*Participants can visit the EMF Registration and Information Desk in the lobby of the Okura Akademia Park Hotel to pick up their name badges and Forum materials.*

*Transportation options to reach Okura Akademia Park Hotel are listed in the transportation section of the Program on pages 19–20*

4:00 pm – 6:15 pm

### Session I: Stocktaking of the Global Economy—Ties That Bind Us

Chair: **Michel Camdessus**, Co-Chairman, Emerging Markets Forum

**Global Markets**—**Martin Wolf**, Chief Economics Commentator, Financial Times

**International Monetary Fund (IMF)**—**Siddharth Tiwari**, Director, Strategy, Policy, and Review Department, International Monetary Fund

**Japanese Perspective**—**Shigemitsu Sugisaki**, Vice Chairman, Goldman Sachs Japan Co., Ltd.

**African Perspective**—**Linah Mohohlo**, Governor, Bank of Botswana

06:30 – 7:00 pm

Traditional Japanese Music Performance

07:15 – 8:00 pm

Opening Reception

Introduction of Host: **Gautam Kaji**, Chairman of the Advisory Board, Emerging Markets Forum; Chairman, Centennial Group

Welcome Remarks: **Hiroshi Watanabe**, CEO, Executive Managing Director, Japan Bank for International Cooperation

Welcome Remarks: **Fidel V. Ramos**, Co-Chairman, Emerging Markets Forum; Former President of the Republic of the Philippines

08:00 – 10:00 pm

Dinner

Dinner Speaker: **Hiroshi Tomono**, Representative Director, President and COO, Nippon Steel & Sumitomo Metal Corporation

## Monday, October 15

7:30 am – 8:15 am

Breakfast

8:30 am – 10:30 am

### Session II: Implications of the Global Slowdown for Emerging Market Economies—Enhancing Resilience



Chair: **Hiroshi Watanabe**, CEO, Executive Managing Director, Japan Bank for International Cooperation

Presentation: **Jack T. Boorman**, Member of Advisory Board, Emerging Markets Forum

Discussants: **Carlo Cottarelli**, Director, Fiscal Affairs Department, International Monetary Fund (IMF); **Alejandro Jara**, Deputy Director-General, World Trade Organization; **Toyoo Gyohten**, President, Institute for International Monetary Affairs; Former Vice Minister of Finance of Japan; **Caleb M. Fundanga**, President, Institute for Finance and Economics; Former Governor, Bank of Zambia; **Cyrus Ardalan**, Vice Chairman, Barclays Capital

10:30 am – 10:45 am

Coffee Break

10:45 am – 12:30 pm

### **Session III: The Asian Perspective**

Chair: **Hidehiro Konno**, Member of the Board, Mitsubishi Corporation; Former Vice Minister of Trade and Industry of Japan

Presentation: **Rajat M. Nag**, Managing Director General, Asian Development Bank (ADB)

Discussants: **Arun Shourie**, Former Minister of Telecommunications, Commerce and of Privatization of India; **Katsuhiko Nakagawa**, Chairman, Institute for International Economic Studies, Former Vice Chairman, Toyota Motor Corporation; Former Vice Minister for International Affairs, MITI; **Andrew Sheng**, President, Fung Global Institute; Chief Advisor, China Banking Regulatory Commission; **Masood Ahmed**, Director, Middle East and Central Asia Department, International Monetary Fund (IMF)

1:00 pm – 2:30 pm

Lunch

Introduction: **Fidel V. Ramos**, Co-Chairman, Emerging Markets Forum; Former President of the Republic of the Philippines

Lunch Speaker: **Yukihisa Fujita**, Former Senior Vice Minister of Finance of Japan; Ex-Chairman, Committee on Financial Affairs and Ex-Chairman, Special Committee on North Korean Abduction Issues and Related Matters

Lessons From Japanese Experiences in Dealing with Deflation and Low Growth

2:30 pm – 4:15 pm

### **Session IV: The Latin American Perspective**

Chair and Presentation: **Enrique Garcia**, President and Chief Executive Officer, CAF - Development Bank of Latin America

Discussants: **Guillermo Perry Rubio**, Professor, University of Los Andes; Former Minister of Finance and Public Credit of Colombia; **Beatriz Nofal**, President, Eco-Axis; **José Juan Ruiz Gómez**, Chief Economist and Manager of the Research Department, Inter-American Development Bank; **Henrique Meirelles**, Chairman of the Board, J&F Holding; Former Governor, Central Bank of Brazil

4:15 pm – 4:30 pm

Coffee Break



4:30 pm – 7:15 pm

### Session V: Post 2015 Global Agenda—Roundtable Conversation

Chair: **Bindu Lohani**, Vice President, Knowledge Management and Sustainable Development, Asian Development Bank (ADB)

Speaker: **Horst Koehler**, Former President of the Federal Republic of Germany

Discussants: **Michel Camdessus** Co-Chairman, Emerging Markets Forum (Disparities); **Enrique Garcia**, President and Chief Executive Officer, CAF - Development Bank of Latin America; **Hiroto Arakawa**, Vice President, Japan International Cooperation Agency (JICA); **Gautam Kaji**, Chairman of the Advisory Board, Emerging Markets Forum; Chairman, Centennial Group; **Cameron Hepburn**, Director, Vivid Economics; Senior Research Fellow, London School of Economics (Climate Change); **Callisto E. Madavo**, Visiting Professor, Africa Studies Program, School of Foreign Service, Georgetown University (Long Term Aspects of Africa); **Vinod Thomas**, Director-General of Independent Evaluation, Asian Development Bank (ADB) (Quality of Growth)

7:30 pm – 10:30 pm

Cocktail Reception and Dinner

## Tuesday, October 16

7:30 am – 8:15 am

Breakfast

8:30 am – 10:15 am

### Session VI: Reform of the Global Financial Architecture—Roundtable Conversation

Chair: **Haruhiko Kuroda**, President, Asian Development Bank (ADB)

Discussants: **Michel Camdessus**, Co-Chairman, Emerging Markets Forum; **Jack T. Boorman**, Member of Advisory Board, Emerging Markets Forum; **Toyoo Gyohten**, President, Institute for International Monetary Affairs; **Werner Hermann**, Director, Swiss National Bank; **Guillermo Ortiz**, Chairman, Grupo Financiero Banorte; **Manuel Marfan**, Deputy Governor, Central Bank of Chile

10:15 am – 10:45 am

Coffee Break

10:45 am – 11:15 am

### Next Steps

Chair: **Enrique Garcia**, President and Chief Executive Officer, CAF - Development Bank of Latin America

11:15 am – 11:30 am

### Vote of Thanks

Chair: **Hiroshi Watanabe**, CEO, Executive Managing Director, Japan Bank for International Cooperation

12:00 pm and 12:30 pm

Shuttle buses depart from Okura Akademia Park Hotel for Narita Airport, Haneda Airport and Tokyo City



# List of Participants

As of October 12, 2012

**Paul Acquah**

African Center for Economic Transformation (ACET);  
Former Governor, Bank of Ghana  
Ghana

**Yushi Adachi**

Executive Director, Daiwa Securities Co. Ltd.  
Japan

**Theodore Ahlers**

Senior Associate, Centennial Group  
United States

**Fakhruddin Ahmed**

Former Prime Minister  
Bangladesh

**Masood Ahmed**

Director, Middle East and Central Asia Department,  
International Monetary Fund (IMF)

**Yuichi Akai**

Executive Managing Director  
Daiwa Securities Co. Ltd.  
Japan

**Aleksi Aleksishvili**

Chairman of the Board, Policy and Management  
Consulting Group (PMCG); Former Minister of Finance  
of Georgia  
Georgia

**Hiroto Arakawa**

Vice President, Japan International Cooperation  
Agency (JICA)  
Japan

**Cyrus Ardalan**

Vice Chairman, Barclays Capital  
United Kingdom

**Jennifer Arencibia**

Executive, Vice Presidency of Development Strategies  
and Public Policies, CAF - Development Bank of Latin  
America

**Hidehiko Asai**

Managing Executive Officer, Sumitomo Mitsui Trust  
Bank, Limited  
Japan

**Seigo Baba**

Advisor to Mr. Hiroshi Watanabe, Japan Bank for  
International Cooperation  
Japan

**Erik Bethel Gonzalez**

Partner, SinoLatin Capital  
China

**Jack T. Boorman**

Member of Advisory Board, Emerging Markets Forum;  
Former Counselor and Former Director of Policy  
Development and Review Department, International  
Monetary Fund (IMF)  
United States

**Michel Camdessus**

Co-Chairman, Emerging Markets Forum; Governor  
Emeritus, Banque de France; Former Managing  
Director, International Monetary Fund (IMF)  
France

**José Augusto Correa**

President and Founder, Crival Holdings Ltd.  
Brazil

**Carlo Cottarelli**

Director, Fiscal Affairs Department, International  
Monetary Fund (IMF)

**Partha Das Gupta**

Principal Advisor, Agronomy, Syngenta Foundation  
India  
India

**Roberto De Ocampo**

Chairman of the Board of Advisors, RFO Center for  
Public Finance and Regional Economic Cooperation;  
Former President, Asian Institute of Management;  
Former Minister of Finance of the Philippines  
Philippines

**Juan José Echavarría**

Member of the Board and Co-Director, Central Bank of  
Colombia  
Colombia

**Herve Ferhani**

Director and Global Head of the Financial Sector  
Practice, Centennial Group; Former Deputy Director  
Monetary and Capital Markets Department,  
International Monetary Fund (IMF)  
France

**Yukihisa Fujita**

Former Senior Vice Minister of Finance of Japan;  
Ex-Chairman, Committee on North Korean Abduction  
Issue and Related Matters  
Japan

**Caleb M. Fundanga**

President, Institute for Finance and Economics; Former  
Governor, Bank of Zambia  
Zambia

**L. Enrique Garcia**

President and Chief Executive Officer, CAF -  
Development Bank of Latin America; Co-Chairman,  
Latin America Emerging Markets Forum

**Manuel González**

Partner, Facio & Cañas; Former Minister of Trade of  
Costa Rica  
Costa Rica

**Toyoo Gyohten**

President, Institute for International Monetary Affairs;  
Former Vice Minister of Finance of Japan  
Japan

**Cameron Hepburn**

Director, Vivid Economics; Senior Research Fellow,  
London School of Economics  
United Kingdom

**Werner Hermann**

Director, Swiss National Bank  
Switzerland

**Koki Hirota**

Director General, Southeast Asia and Pacific  
Department, Japan International Cooperation Agency  
(JICA)  
Japan

**Austin Hu**

Partner, GL Capital Group  
China

**Tazuko Ishikawa**

Research Officer, International Economic Analysis  
Division, Country Credit Department, Japan Bank for  
International Cooperation  
Japan

**Alejandro Jara**

Deputy Director-General, World Trade Organization

**Gautam Kaji**

Chairman of the Advisory Board, Emerging Markets  
Forum; Chairman, Centennial Group; Former Managing  
Director, World Bank  
United States

**Akylbek A. Kamaldinov**

Ambassador of Kazakhstan to Japan  
Kazakhstan

**Ousmane Kane**

Vice Chairman, African Iron Ore Group; Former Minister  
of Finance of Mauritania  
Mauritania

**Shigeo Kashiwagi**

Professor, Graduate School of Business and  
Commerce, Keio University; Former Executive Director,  
International Monetary Fund (IMF)  
Japan

**Shigesuke Kashiwagi**

Senior Managing Director, Corporate Office, Nomura  
Holdings, Inc.  
Japan

**Shigeo Katsu**

Rector, Nazarbayev University; Former Regional Vice  
President, World Bank  
Kazakhstan

**Yasuyuki Kawasaki**

Managing Director and General Manager, Planning  
Department, International Banking Unit, Sumitomo  
Mitsui Banking Corporation  
Japan

**Homi Kharas**

Senior Fellow, Brookings Institution  
United States

**Boo Hock Khoo**

Vice President of Operations, Credit Guarantee and  
Investment Facility (CGIF)  
Japan

**Iwao Kimura**

General Manager, Overseas External Affairs Division,  
Toyota Motor Corporation  
Japan



**Naohiro Kitano**

Deputy Director, JICA Research Institute, Japan  
International Cooperation Agency (JICA)  
Japan

**Horst Koehler**

Former President of the Federal Republic of Germany;  
Former Managing Director, International Monetary Fund  
(IMF)  
Germany

**Harinder Kohli**

Founding Director and Chief Executive, Emerging  
Markets Forum; President and Chief Executive Officer,  
Centennial Group  
United States

**Shuichi Kondo**

Managing Director, Head of Global Markets, SMBC  
Nikko Securities Inc.  
Japan

**Hidehiro Konno**

Member of the Board, Mitsubishi Corporation; Former  
Vice Minister of Trade and Industry of Japan  
Japan

**Muneo Kurauchi**

Senior Managing Executive Officer, Bank of Tokyo-  
Mitsubishi UFJ  
Japan

**Haruhiko Kuroda**

President, Asian Development Bank (ADB); Co-  
Chairman, Emerging Markets Forum

**Johannes Linn**

Senior Resident Fellow, Emerging Markets Forum;  
Former Regional Vice President, World Bank  
United States

**Bindu Lohani**

Vice President, Knowledge Management and  
Sustainable Development, Asian Development Bank  
(ADB)

**Claudio Loser**

President, Centennial Group Latin America; Visiting  
Fellow, Inter-American Dialogue  
Argentina

**Callisto E. Madavo**

Visiting Professor, Africa Studies Program, School  
of Foreign Service, Georgetown University; Former  
Regional Vice President (Africa), World Bank  
Zimbabwe

**Manuel Marfan\***

Deputy Governor, Central Bank of Chile  
Chile

**Henrique Meirelles**

Chairman of the Board, J&F Holding; Former Governor,  
Central Bank of Brazil  
Brazil

**Carlos Mesa**

Former President of the Republic of Bolivia; President,  
Fundacion Comunidad  
Bolivia

**Hiroshi Minoura**

Deputy President and Member of the Board, Head  
of the International Banking Unit, Sumitomo Mitsui  
Banking Corporation  
Japan

**Linah K. Mohohlo**

Governor, Bank of Botswana  
Botswana

**Rajat M. Nag**

Managing Director General, Asian Development Bank  
(ADB)

**Mitsuhiro Nagahama**

Deputy President, Mizuho Corporate Bank, Ltd.  
Japan

**Katsuhiro Nakagawa**

Chairman, Institute for International Economic Studies  
and Former Vice Chairman, Toyota Motor Corporation;  
Former Vice Minister for International Affairs, MTI  
Japan

**Sylvie Naville**

Director, Emerging Markets Forum  
France

**Kiyoshi Nishimura**

CEO, Credit Guarantee and Investment Facility (CGIF)  
Japan

**Toshiro Nishizawa**

Director General, Japan Bank for International Cooperation  
Japan

**Beatriz Nofal**

President, Eco-Axis  
Argentina

**Guillermo Ortiz**

Chairman, Grupo Financiero Banorte; Member, Palais Royal Initiative; Former Governor, Banco de Mexico  
Mexico

**Yerbol Orynbayev**

Deputy Prime Minister  
Kazakhstan

**Maika Oshikawa**

Head, Asia and Pacific Desk, Institute for Training and Technical Co-operation, World Trade Organization (WTO)

**Shotaro Oshima**

Special Representative, Government of Japan  
Japan

**Guillermo Perry Rubio**

Professor, University of Los Andes; Former Minister of Finance and Public Credit of Colombia  
Colombia

**Fidel V. Ramos**

Former President of Republic of the Philippines; Chairman, Ramos Peace and Development Foundation; Co-Chairman, Emerging Markets Forum  
Philippines

**Changyong Rhee**

Chief Economist, Asian Development Bank (ADB)

**Germán Ríos**

Director, Strategic Affairs, Europe Office, CAF - Development Bank of Latin America

**Tania Roediger-Vorwerk**

Director Policy Planning and Strategy, Federal Ministry for Economic Cooperation and Development  
Germany

**Andres Rugeles**

Corporate Secretary, CAF - Development Bank of Latin America

**José Juan Ruiz Gómez**

Chief Economist and Manager of the Research Department, Inter-American Development Bank

**Tomoyuki Saisu**

Chief Advisor to the President, Asian Development Bank (ADB)

**Kazu Sakai**

Director General, Strategy and Policy Department, Asian Development Bank (ADB)

**Andrew Sheng**

President, Fung Global Institute; Chief Advisor, China Banking Regulatory Commission; Former Chairman, Hong Kong Securities and Futures Exchange Commission  
Malaysia

**Arun Shourie**

Former Minister of Telecommunications, Commerce and of Privatization  
India

**Anil Sood**

Senior Advisor, Emerging Markets Forum; Former Vice President, Strategy and Resource Management, World Bank  
United States

**Shigemitsu Sugisaki**

Vice Chairman, Goldman Sachs Japan Co., Ltd.  
Japan

**Ryuta Suzuki**

Senior Investment Specialist, Credit Guarantee and Investment Facility (CGIF)  
Japan

**Marcus Svedberg**

Chief Economist, East Capital Asset Management AB  
France

**Tsukasa Takasawa**

General Manager, Global Trade Finance Division, Mizuho Corporate Bank, Ltd.  
Japan

**Keiichiro Takeda**

Managing Executive Officer, Mitsubishi UFJ Trust and Banking Corporation  
Japan

**Joal Teitelbaum**

President, South America Integration Routes Committee-CRIAS  
Brazil

**Tatsuhiko Terada**

Head of Financial Markets Team, Mitsubishi Corporation  
Japan

**Vinod Thomas**

Director-General of Independent Evaluation, Asian Development Bank (ADB)

**Siddharth Tiwari**

Director, Strategy, Policy, and Review Department, International Monetary Fund (IMF)

**Hiroshi Tomono**

Representative Director, President and COO, Nippon Steel & Sumitomo Metal Corporation  
Japan

**Ippei Tsuruga**

Research Officer, Research Programme Division, JICA Research Institute, Japan International Cooperation Agency (JICA)  
Japan

**Akira Umezawa**

Deputy General Manager of Global Planning Division, Bank of Tokyo-Mitsubishi UFJ  
Japan

**Makoto Utsumi**

President and Chief Executive Officer, Japan Credit Rating Agency Ltd.; Former Vice Minister of Finance of Japan  
Japan

**César Vallejo**

Member of the Board and Co-Director, Central Bank of Colombia  
Colombia

**Hiroshi Wago Rojas**

Executive Regional Representative, Proexport Colombia  
Japan

**Hiroshi Watanabe**

CEO, Executive Managing Director, Japan Bank for International Cooperation  
Japan

**Yoshihiro Watanabe**

Advisor, The Bank of Tokyo-Mitsubishi UFJ; Managing Director, Institute for International Monetary Affairs  
Japan

**Ludger Wocken**

Advisor to Former Federal President Horst Koehler  
Germany

**Martin Wolf**

Chief Economics Commentator, Financial Times  
United Kingdom

**Zhanat Yertlessova**

Free-Lance Adviser to the Prime Minister of the Republic of Kazakhstan; Chairman of the Board, National Analytical Center, JSC Republic of Kazakhstan  
Kazakhstan

**Siu Fung Yiu**

Senior Economist, ASEAN+3 Macroeconomic Research Office (AMRO)  
Singapore

**Yutaka Yokoyama**

Managing Director, Daiwa Securities Co. Ltd.  
Japan



# Helpful Information

## **Accommodation and Meeting Location**

### **Okura Akademia Park Hotel (accommodations and dining)**

Tel: +81-438-52-01111

Fax: +81-438-20-5205

Address: 2-3-9 Kazusakamatari Kisarazu Chiba 292-0818 Japan

Website: <http://www.okura.com/hotels/akademiapark/>

### **Kazusa Akademia Hall (conference center)**

Tel: +81-438-20-5555

Fax: +81-438-20-5139

Website: <http://www.kap.co.jp/english/info.html>

The Okura Akademia Park Hotel is a seven-story, full-service hotel set in Kisarazu City's Kazusa Hills, on the east coast of Tokyo Bay, close to metropolitan Tokyo. Adjacent to the Kazusa Akademia Center, a conference and research facility, Okura Akademia Park Hotel offers hotel guests comfortable accommodations combined with an excellent level of service. Just an hour from Tokyo's Narita Airport and 30 minutes from Haneda Airport, Okura Akademia Park Hotel is within easy access of many Chiba attractions and is a 15-minute drive from Kisarazu Station.

A block reservation with special rates has been made with the hotel for participants' accommodations.

## **Registration**

Upon arrival at the hotel, participants will be able to register at the Emerging Markets Forum desk on October 14. Participants will receive the final program, the participants' profiles and printed copies of the background papers as well as their badge.

## **Program and Participants List**

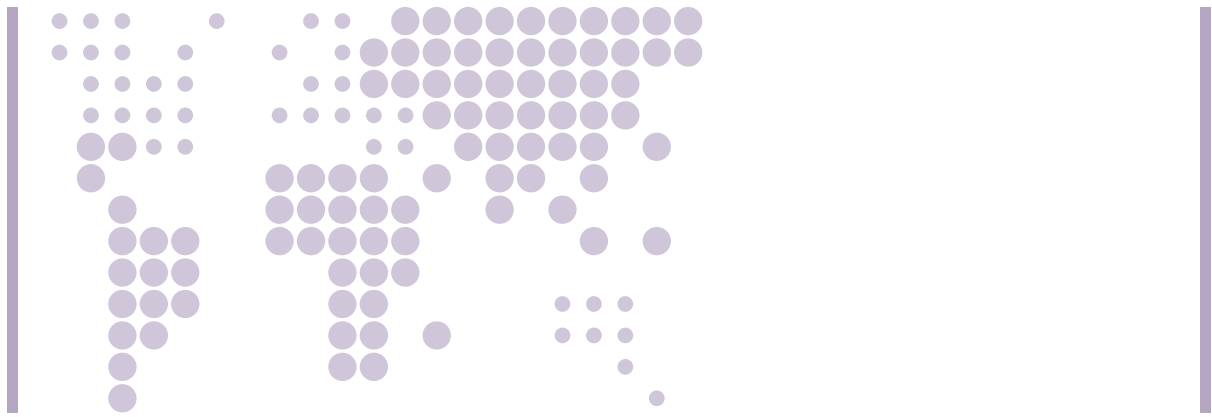
The program has been designed to allow maximum interaction among participants. Each session will be chaired by a moderator who will ensure that the debate remains focused and integrates as many comments and reactions as possible from participants. To facilitate the discussions, participants will receive background papers related to the issues on the agenda via e-mail at least one week before the start of the Forum. The final list of participants and profiles with photos will also be available during registration.

## **Badges**

At registration all participants will receive a badge with their name, company and country of residence. To access all activities and for security reasons, participants are asked to wear their badges throughout the meeting. This will also help participants get to know each other.

## **Language**

English is the official language of the Forum.



### **Meals**

All lunches and dinners will take place at the hotel. For logistical reasons, we ask participants and spouses to confirm their participation in official meals by completing the online registration form.

### **Dress Code**

We suggest business casual wear for all sessions. Participants are welcome to wear more formal or national dress in the evening for dinner.

### **Transportation**

Just an hour from Tokyo's Narita Airport and 30 minutes from Haneda Airport, Okura Akademia Park Hotel is within easy access of many Chiba attractions and is a 15-minute drive from Kisarazu Station.

### **Cultural Program**

A traditional Japanese music performance will take place during the evening of October 3, prior to the Opening Reception.

### **Visa Information**

Participants are requested to make their own arrangements if a visa is required to travel to Japan.





# Transportation to and from Okura Akademia Park Hotel

## Estimated time to Okura Akademia Park Hotel

From Tokyo	50 minutes
From Haneda Airport	30 minutes
From Narita Airport	60 minutes

### FROM TOKYO

#### Option 1: EMF Shuttle

*Due to road closures for the Annual Meetings, participants should gather at Hotel Okura (2-10-4 Toranomon, Minato-ku Tokyo 105-0001, Japan). An EMF staff member will be at Hotel Okura to assist participants with finding the exact pick-up location.*

Sunday, October 14	Stop 1: <b>Hotel Okura</b>	12:15–12:30 pm
	Stop 2: <b>Haneda Airport</b>	1:00–1:15 pm
	End: <b>Okura Akademia Park Hotel</b>	2:00 pm

#### Option 2: Public Transportation (Bus)

Tokyo Station to Kazusa Arc (60 minutes, approx. JPY1,600/US\$20)

#### Option 3: Taxi

50 minutes, approx. JPY 20,000 to 23,000 (US\$255–300)

### FROM HANEDA AIRPORT

#### Option 1: EMF Shuttle (see stop 2 above)

#### Option 2: Public Transportation (Bus)

*Depart:* Haneda Airport to Kisarazu Station (35 minutes, approx. JPY 1,200/US\$15)

*Transfer:* Kisarazu Station to Kazusa Arc (20 minutes, approx. JPY 450/US\$2)

#### Option 3: Taxi

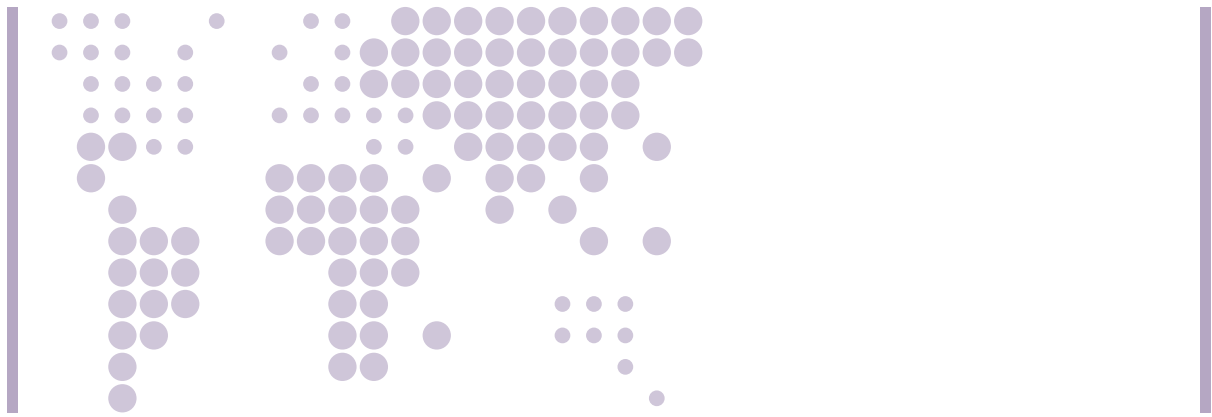
30 minutes, approx. JPY 17,000 to 20,000 (US\$215–255)

### FROM NARITA AIRPORT

#### Option 1: Shuttle

Saturday, October 13      Evening, exact time to be determined

Sunday, October 14      Early afternoon, exact time to be determined



### **Option 2: Public Transportation (Bus)**

*Depart:* Narita Airport to Kisarazu Station (90 minutes, approx. JPY 1,800/US\$22)

*Transfer:* Kisarazu Station to Kazusa Arc (20 minutes, approx. JPY 450/US\$2)

### **Option 3: Taxi**

60 minutes, approx. JPY 20,000 to 23,000 (US\$255–300)

## **POST-FORUM TRANSPORTATION**

Tuesday, October 16	Shuttle to Narita Airport	12:00 pm
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	Shuttle to Haneda Airport and Tokyo City	12:30 pm
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Participants returning to Tokyo can use the public bus system from Kazusa Arc to Tokyo Station

For private cars, please speak with the front desk at Okura Akademia Park Hotel and they will assist you with making a pick-up

# About the Emerging Markets Forum

## Background



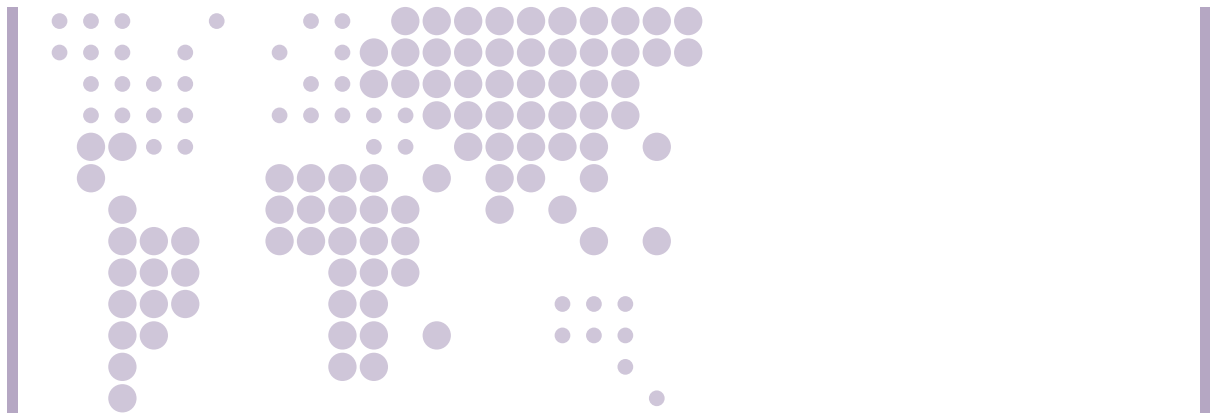
The Emerging Markets Forum (EMF) is a non-profit initiative created in 2005 with the objective of bringing top officials of international institutions, high level government figures, and corporate leaders together to engage in dialogue on the key economic, financial and social issues facing emerging market countries and subsequently develop actionable conclusions for these issues. The Forum also aims to facilitate greater private capital and trade flows to and among emerging market economies.

EMF realized that emerging market economies can learn much from each other in this era of rapid globalization, helping them achieve their goals of faster economic growth and social progress. While emerging market economies vary greatly in size, resource endowments and income, they share many aspirations and face similar challenges in realizing these visions. Previously, emerging market economies and the international business community lacked a forum dedicated to bringing people together to discuss their shared interests. EMF filled this void.

Major themes of recent meetings include: the impact of the global financial crisis on different groups of emerging market economies; trade and investment; international financial flows; private sector participation in infrastructure development; and climate change. The Swiss government provided seed funding for its first meeting, and EMF is now funded by various international institutions and private corporations from both developing and developed nations. EMF differs from seemingly similar forums as it:

- Has an agenda driven by the priorities of emerging market countries;
- Is predicated on the belief that sustainable development, job creation and poverty alleviation ultimately depend mainly, although not exclusively, on long-term growth and joint efforts of the private and public sector;
- Draws together participants with first-hand experience: top political leaders, policy formulators, and private sector executives;
- Holds meetings small enough (70–90 participants) to permit candor and intense dialogue, and yet is large enough to incorporate diverse viewpoints;
- Grounds its deliberations in substantive papers written by field experts with first-hand experience in policy formulation; and
- Focuses on practical actions designed to resolve priority issues.





The permanent Co-Chairmen of the Global Forum are Fidel Ramos, former Philippine President; Horst Koehler, former President of the Federal Republic of Germany; Michel Camdessus, former Managing Director of the International Monetary Fund (IMF); Haruhiko Kuroda, President of the Asian Development Bank; and Enrique Garcia, President and Chief Executive Officer of CAF - Development Bank of Latin America.

EMF has hosted sixteen meetings, six global and ten regional, to date. Past Forum gatherings have attracted current heads of governments from a number of nations, including Indonesia, Colombia, and Vietnam, and former heads of state from Bangladesh, Bolivia, Canada, Ecuador, Mexico, Mozambique, Pakistan, Philippines, Tanzania, and Switzerland.

In addition, economic policy makers, current and former Ministers of Finance, Economy, Industry, and Trade as well as Central Banks' Governors of some 40 countries in Asia, Europe, Africa, and Latin America have participated in the Forum. Top officials of international organizations including the IMF, World Bank, Asian Development Bank (ADB), African Development Bank (AfDB), European Bank for Reconstruction and Development (EBRD), Japan Bank for International Cooperation (JBIC), Inter-American Development Bank (IDB), UNDP and UN Economic Commissions for Latin America and Africa have also joined the dialogue. Typically about one-third of the participants are CEOs or Directors of major companies and banks from developed and developing nations. Finally, a select group of heads of independent think-tanks and research institutions, leading journalists and opinion-makers are invited.

For more information on EMF activities, please see our brochure at: <http://www.emergingmarketsforum.org/downloads/EMF%20Annual%20Report%20October%202012%200920%20FINAL.pdf>



# A Note about Candor, Confidentiality and Communications

An important measure of this Forum's success is the degree to which it produces actionable conclusions. We realize that such conclusions will depend in part upon the candor of our debates and, in turn, that your willingness to be candid will, in turn, be contingent on the extent to which the discussions take place in a secure and confidential environment. We want to stress that nothing said in any discussion will under any circumstances be attributed to any individual.

We have done our part to facilitate openness and ask you to do the same. The structure of this Forum is unique: there will be few speeches or PowerPoint presentations in the Sessions; Authors will be present, but only to respond to the conversation; Session Chairs will be brief in their remarks, and the Chairs and Discussants together will give just enough input to stimulate our conversation. The design is informal with the expectation that this will generate lively exploration and exchange of ideas on tough issues among peers, and will conclude with action-oriented outcomes. The guidelines are simple: no prepared remarks; observe the Camdessus Code of "Conversation not Monologue"; and share your thoughts and your solutions.

Now, assuming that our conclusions lead to actionable propositions, we shall want to share them with larger audiences. We are taking two steps to allow us to do this without jeopardizing candor or confidentiality. We want you to know about these steps. First, we will provide an account of our proceedings. The proceedings will be recorded for accuracy only and will not be used for any other purpose. We intend to publish this account on the EMF website in a summarized report. This account will also be the basis for a press release about the Forum. As promised, nothing said on the website or in the press release will be attributed to any individual.

Participants' Photo: We are arranging for a Forum group photograph, which will be distributed to all participants as memento for personal use. We have also arranged for a photographer to take pictures throughout the Forum. We may use these pictures in future EMF brochures, but for no other purpose.







## Sponsors

The Emerging Markets Forum is a not-for-profit initiative and depends on contributions from sponsors to make the meetings possible. We would like to thank the following sponsors for believing in our mission and continuously supporting the Forum.



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