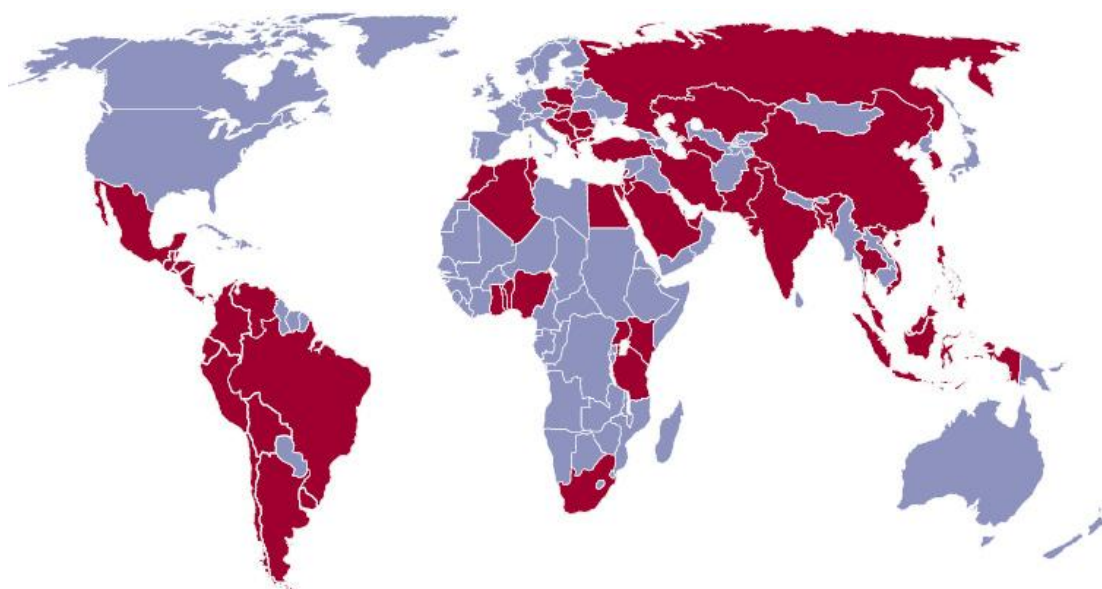


Bringing people together to accelerate growth and well-being in emerging markets



2006 Global Meeting Program

September 20-22, 2006
Jakarta, Indonesia

***International Capital Flows, Domestic Capital Markets,
Growth and Development in Emerging Markets Countries***

~ For Quick Reference ~

Grand Hyatt Hotel

Jalan M. H. Thamrin Kav. 28-30
Jakarta 10350 Indonesia

Hotel Telephone: (+62 21) 390 1234
Hotel Fax: (+62 21) 390 6426

EMF Welcome Desk: Hotel Staff will provide location

EMF Danareksa Meeting Room

Gedung Danareksa Lt 3
Jl. Medan Merdeka Selatan No 14
Jakarta 10110 Indonesia

Telephone: (+62 21) 3509 777 & 888
Fax: (+62 21) 3501 709

EMF Welcome Desk: Ground Floor

EMF Welcome Desk Email:
Indrasari@danareksa.com



As your Hosts for the 2006 Global Meeting of the Emerging Markets Forum, we wish to extend a very warm welcome to you—our distinguished participants—and thank you for taking time from your busy lives to join us here in Jakarta.

This is the Second Annual Meeting for our forum where all of us, as leaders in business and government from Emerging Market countries, will examine the pressing issues of capital flows, trade, energy and infrastructure identified by the Advisory Board, explore those issues that we think are most urgent and suggest approaches that we believe will be most effective in addressing them.

The Forum is designed to give us all an opportunity to share lessons learned in working with market forces—whether those of globalization, international capital flows, domestic markets, trade or development—to meet our mutually shared objective of economic progress in the emerging market countries. It is a unique venue for us as peers to explore these challenges in informal and honest debate and, hopefully, to identify workable approaches around which we can coalesce.

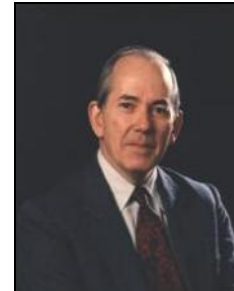
The success of the Forum rests with each of us. The degree to which we each openly engage in the sessions and participate in shaping the outcomes will critically determine success. And to do this means that we have to be familiar with the session themes and underlying papers ahead of our meeting in Jakarta. To this end the Forum office will share with you, before you leave for Jakarta, the papers and summaries of issues for discussion prepared by our session chairs. We hope this will assist in your preparation for the discussions.

We have high expectations that the dialogue we shall share here will, as last year, lead to a high degree of convergence on the crux of the issues, the relative priorities and the likely solutions. We very much hope you will find the debates stimulating, the company of your fellow participants—both in and out of meeting rooms—congenial and productive and that you will, at the end of the meeting, consider the two days spent in Jakarta well worth the effort.

Lin Che Wei

Gautam Kaji

Jakarta Forum Co-Hosts



As with the Forum Co-Hosts, we would like to welcome this august group of leaders in Emerging Markets. As we noted at the First Annual Global Meeting, the Emerging Markets Forum is unique in its focus and in the outcomes it seeks. The concept, objectives and structure of this Forum facilitate our collective ability to bring greater attention to the priorities that will help our Emerging Market Countries become more competitive and prosperous in today's global economy. In so doing, we also help these countries gain stronger, more persuasive voices in the international arena. We are each of us already immersed in these challenges; but that is perhaps why we are also here: to explore with each other what is working, what is not ... and where we can best achieve change within the key themes for consideration at this year's Global Meeting.

Please set aside prepared remarks or speeches; join your peers in rigorous, frank exchanges; and share your thoughts, your concerns and your solutions. Kindly review the outstanding session papers that will frame our dialogue, and accept this unique chance to engage in the vibrant give-and-take that will determine agreement on the actionable steps that we can—and must—each take.

Our thanks again for your commitment to this Forum and our common goals of a better world; our thanks also to our Advisory Board, Lin Che Wei, Gautam Kaji, Harinder Kohli, P.R. Narvekar and the rest of the Emerging Markets Team, our Authors, Intellectual Partners, and Host—Danareksa—and our Sponsors for making the 2006 Global Meeting possible.

Fidel V. Ramos

Michel Camdessus

EMF Co-Chairs



**2006 Global Meeting
September 20-22
Jakarta, Indonesia**

Table of Contents

2006 Global Meeting Program 1

2006 Global Meeting Conference Themes 3

A Note about Candor, Confidentiality and Communications 5

List of Participants 6

EMF Advisory Board 11

The EMF Intellectual Partners, 2006..... 13

EMF 2006 Global Meeting Host 13

Our 2006 Global Meeting Sponsors 14

***At Your Service: The EMF Team* 15**

In the Press..... 17

Helpful Information 20

Communications & IT during your stay 20

Dress Code 20

Security..... 20

Welcome Desks 20

Post-Forum Travel Information 21

Bogor 21

Golf Outing 21

Bali..... 21

Indonesia 22

Jakarta & Map..... 23

EMF 2006 Global Meeting Evaluation Form..... 24



2006 Global Meeting Program

September 20

19:00-20:00 **Cocktail Reception and Welcoming Remarks**
Venue: Headquarters Building of Bank Indonesia
Lin Che Wei and Gautam Kaji, Meeting Co-hosts
President Fidel V. Ramos and Michel Camdessus, Forum Co-Chairs
Dr. Boediono, Coordinating Minister for Economic Affairs
Remarks on behalf of Indonesian Government

20:00-22:00 **Informal Dinner and after-Dinner Networking (Spouses invited)**
Venue: Headquarters Building of Bank Indonesia
Host: Mrs. Miranda S. Goeltom, Senior Deputy Governor, Bank Indonesia

September 21

08:00-09:30 **Session 1: 'Global Imbalances and Alternate Scenarios for Unwinding: Implications for EMCs'**
Chair: Michel Camdessus

09:30-09:45 ***Networking Break: Refreshments***

09:45-11:00 **Session 2: 'Private Capital Flows to Emerging Market Economies: Drivers, Trends and Key Issues'**
Chair: Bimal Jalan

11:00-12:15 **Session 3: 'FDI Flows out of EMCs and Emergence of New EMC-based Global Players in FDI: Recent Developments and Issues'**
Chair: Trevor Manuel

12:30-13:45 **Luncheon**
'Africa-Asia Trade and Investment Flows'
President Mkapa, Chairman Africa Emerging Markets Forum and former President of Tanzania
Chair: Michel Camdessus

14:00-15:30 **Session 4: 'Development of National and Regional Financial Markets: Prospects in Asia and Latin America'**
Chair: Roberto de Ocampo

15:30-16:00 ***Networking Break: Refreshments***

16:00-17:30 **Session 5: 'Trade—Bilateral and Regional versus Global Agreements: Recent Developments in Asia and Latin America'**
Chair: Mari E. Pangestu

18:30-20:00 **A Conversation with President Susilo Bambang Yudhoyono**
Venue: Presidential Palace

20:15-23:00 **Gala Dinner and Cultural Evening (Spouses invited)**
Venue: Historic National Archives Building
Host: Mrs. Miranda S. Goeltom, Chair, Jakarta Oldtown Kotaku



September 22

- 08:45-10:15 **Session 6: 'The New Global Energy Scene: Impact on EMCs as Consumers and Producers, and on Global Finance'**
Chair: L. Enrique Garcia
- 10:15-10:45 ***Networking Break: Refreshments***
- 10:45-12:15 **Session 7: 'Private Finance for Infrastructure and Logistics Development: Experiences and Prospects in Asia, Emerging Europe and Latin America'**
Chair: Pedro Malan
- 12:15-13:15 **Session 8: 'From Talk to Action'**
Chair: Moeen Qureshi
- 13:15-15:30 **Closing Luncheon (Spouses invited)**
Remarks by Minister Sugiharto
Chair: President Fidel V. Ramos
- 15:30-17:30 ***Networking Break: Farewell Cocktails***

September 23 (Optional)

Day Trip outside Jakarta (Bogor), and Golf Outing

Or

Depart for Private Trips to Bali



2006 Global Meeting Conference Themes

As with our first Annual Meeting, the overarching theme of this conference is *Private Capital Flows and Emerging Market Countries*. Within this topic, we shall explore sub-themes selected by our Advisory Board, as reflected in the above Session Titles. The conversations in these Sessions will flow from discussion draft papers written exclusively for our Meeting by leading experts, and will be guided by Session Chairs and Discussants from amongst the Forum participants.

Following the Meeting, the authors will revise their papers based on the Forum feedback. After these are printed, we will forward them to you; we will also make them available on our website. For your reading convenience, all the papers are printed separately.

The papers that you will be receiving for reading and review prior to the Meeting are the following:

- **Global Imbalances and Capital Flows to Emerging Market Countries**
Author: *Jack Boorman*, Former Counselor to the Managing Director and Former Director, Policy Development and Review Department, IMF
- **Private Capital Flows to Emerging Market Economies: Major Drivers, Recent Developments and Key Issues**
Authors: *V. Sundararajan* and *Harinder Kohli*, Director and Head, Finance Practice and President and CEO of the Centennial Group, respectively
- **Outward Foreign Direct Investment from Emerging Economies: New Players in the World Economy?**
Author: Professor *Heinz Hauser*, Professor and Director of the Swiss Institute for International Economics and Applied Economic Research, University of St. Gallen
- **Building National and Regional Financial Markets: The Asian Experience**
Author: *Andrew Sheng*, Former Chairman of the Hong Kong Securities and Futures Commission and currently Visiting Professor, University of Malaysia and Adjunct Professor, Graduate School of Economic Management, Tsinghua University
- **Development of Financial Markets in Latin America**
Author: *Claudio Loser*, President, Centennial Group Latin America and Senior Fellow, Inter-American Dialogue
- **Evolution of Financial Markets in Asia**
Author: *Eisuke Sakakibara*, former Vice Minister of Finance, Japan, and now Professor, Waseda University



- **Latin American and East Asian Trade Strategies: Lessons, Challenges, and Opportunities**
Author: *Luis Miguel Castilla*, Chief Economist and Vice President of the Andean Development Fund
- **The New Global Energy Scene: Implications for Emerging Market Economies**
Author: *Armando Ribeiro Araujo*, former Secretary of Energy of Brazil and senior staff of the World Bank
- **Private Finance for Infrastructure: Experiences and Prospects in Asia**
Author: *Haruhiko Kuroda*, President of the Asian Development Bank
- **Infrastructure Development and Services in Selected Emerging Market and OECD Countries: Key Indicators**
Author: *Harpaul Alberto Kohli*, Analyst, Centennial Group



A Note about Candor, Confidentiality and Communications

An important measure of this Forum's success is the extent to which it produces actionable conclusions. We realize that such conclusions will depend in part upon the candor of our debates and, in turn, that your willingness to be candid will depend on the extent to which the debates take place in a secure and confidential environment. We want to stress that nothing said in any discussion will under any circumstances be attributed to any individual.

We will have done our part to facilitate openness and ask you to do the same. The structure of this Forum is unique: there will be neither speeches nor PowerPoint presentations in the Sessions; Authors will be present, but only to respond to the conversation; Session Chairs will be brief in their remarks, and the Chairs and Discussants together will give just enough input to stimulate our conversation. The design is informal with the expectation that this will generate lively exploration and exchange of ideas on tough issues, among peers, and will conclude with action-oriented outcomes. The guidelines are simple: no prepared remarks; observe the Camdessus Code of "Conversation not Monologue"; and share your thinking and your solutions.

Now, assuming that our conclusions lead to actionable propositions, we shall want to share them with larger audiences. We are taking two steps to allow us to do this without jeopardizing candor or confidentiality. We want you to know about these steps.

First, we have asked Ms. Tina Pimentel to prepare an account of our proceedings. She will attend the Forum and will record the proceedings, for accuracy only. The recordings will not be used for any other purpose. We intend to publish this account on the EMF website. Her account will also be the basis for a press release about the Forum. As promised, nothing said on the website or in the press release will be attributed to any individual.

Second, we have invited experienced journalists from three leading newspapers, one international (the *Financial Times*) and two Indonesian (*Jakarta Post* and *Kompas*), to join the Forum with a view to writing about it. Again, they have all agreed to observe the rule that nothing said in our debates will be attributed to any individual.

The 2006 "Class" Photo: We are arranging for a Forum group photograph. We have also arranged for a photographer to take pictures throughout the Forum. These pictures will be mementos for your personal use; we may use them in future EMF brochures, but for no other purpose.

We hope that you will find these arrangements satisfactorily consistent with our commitment to protect your privacy and ensure the confidentiality of our proceedings.



List of Participants

Burhanuddin Abdullah

Governor, Bank Indonesia
Indonesia

Paul Acquah

Governor, Bank of Ghana
Ghana

Cyrus Ardalan

Vice Chairman, Barclays Capital
United Kingdom

Alberto Carrasquilla Barrera

Ministro de Hacienda
Colombia

Muhammad Chatib Basri

Director for Research, LPEM FEUI
Indonesia

Varun Bery

Managing Director & Co-Founder, TVG
Telecom Venture Group
Hong Kong, China

Manu Bhaskaran

Chief Executive, Centennial Asia Advisors
Singapore

Mario Blejer

Head of Research, Bank of England;
Former Governor, Central Bank of
Argentina
United Kingdom

Dr. Boediono

Coordinating Minister for Economic Affairs
Indonesia

Jack Boorman

Former Counselor to the Managing
Director and Former Director, Policy
Development & Review Department, IMF
United States

George Richard Bottomley

Vice President, SGS S.A.
Indonesia

Michel Camdessus

Co-Chair, Emerging Markets Forum;
Governor Emeritus, Banque de France;
Former Managing Director, IMF
France

Luis Miguel Castilla

Vice Presidente de Estrategias de
Desarrollo, Corporación Andina de
Fomento
Venezuela

Victor Chu

Chairman and CEO, First Eastern
Investment Group
Hong Kong

Roberto de Ocampo

Former President, Asian Institute of
Management and Former Minister of
Finance
Philippines

**Ambassador Marcos Caramuru De
Paira**

Ambassador, Embassy of Brazil to
Malaysia
Brazil

Michael Dooley

Partner, Cabezon Capital;
Former Special Advisor, Deutsche Bank
United States

L. Enrique Garcia

Executive President, Corporación Andina
de Fomento
Venezuela

Edwin Gerungan

President Commissioner, Bank Mandiri
Indonesia

Miranda S. Goeltom

Senior Deputy Governor, Bank Indonesia;
Chairperson, Jakarta Oldtown Kotaku
Indonesia

**Krishna Guha**

Financial Times
United States

Toyoo Gyohten

President, Institute for International
Monetary Affairs; Former Vice Minister of
Finance
Japan

Heinz Hauser

Professor, Swiss Institute for International
Economics & Applied Economic Research,
University of St.Gallen
Switzerland

Fred Herren

Senior Executive Vice President, SGS SA
Switzerland

Paul Hugentobler

Member, Executive Committee, Holcim
Group
Switzerland

Ishrat Husain

Chairman, National Reforms Commission;
Former Governor, National Bank of
Pakistan & Former Chief Economist East
Asia, World Bank
Pakistan

Mohamad Ikhsan

Special Advisor, Coordinating Minister for
Economic Affairs
Indonesia

Sri Mulyani Indrawati

Minister of Finance
Indonesia

Bimal Jalan

Member of Parliament and Chairman,
National Center for Applied Economy
Research; Former Governor, Reserve
Bank of India
India

Rolf Jeker

Chairman, Swiss Export Promotion Board;
Former Senior Executive Vice President,
SGS SA
Switzerland

Gautam Kaji

Chairman, Centennial Group; Former
Managing Director, World Bank
United States

Shigeo Kashiwagi

Executive Director, International Monetary
Fund
United States

Caio Koch-Weser

Vice Chairman, Deutsche Bank;
Former State Secretary, Ministry of
Finance and Former Managing Director,
World Bank
Germany

Harinder Kohli

Chief Executive, Emerging Markets
Forum; President and CEO, Centennial
Group
United States

Hidehiro Konno

Chairman and CEO, Nippon Export and
Investment Insurance; Former Vice
Minister of Trade and Industry
Japan

Anne O. Krueger

Special Advisor to the Managing Director;
Former First Deputy Managing Director,
IMF and Former Chief Economist, World
Bank
United States

Haruhiko Kuroda

President, Asian Development Bank;
Former Vice Minister of Finance, Japan
Philippines

**Rajiv Lall**

CEO and Managing Director,
Infrastructure Development Finance
Company
India

Eli Levin

Chairman, E.L. International Holdings BVI
Ltd.
Israel

Li Shan Tong

Director General, Development Research
Centre of the State Council
China

Lin Che Wei

President Director, PT Danareksa
(Persero)
Indonesia

Bindu Lohani

Director General, Asian Development
Bank
Nepal

Claudio Loser

President, Centennial Group Latin
America;
Former Director, Western Hemisphere,
IMF
Argentina

Tim Mackay

President Director, PT Holcim Indonesia
Tbk
Indonesia

Pedro Malan

Chairman and Board of Directors,
Unibanco; Former Minister of Finance and
Former Governor of Central Bank of Brazil
Brazil

Trevor Manuel

Minister of Finance, National Treasury
South Africa

Agus Martowardojo

President Director, PT Bank Mandiri Tbk
Indonesia

President Carlos Mesa

Former President of the Republic of
Bolivia
Bolivia

President Mkapa

Chairman, Africa Emerging Markets
Forum;
Former President of Tanzania; Member,
Blair Commission for Africa
Tanzania

Mohammad Jafar Mojarrad

Vice Governor for Foreign Exchange and
Banking Affairs, Central Bank of Iran
Iran

Rajat Nag

Director General, Asian Development
Bank
Philippines

Nirmal Narvekar

President, Colombia Investment
Management Company
United States

P. R. Narvekar

Vice Chairman, Centennial Group; Former
Deputy Managing Director, IMF
United States

Hadi Nejadhosseini

Deputy Minister for International Relations,
Ministry of Petroleum
Iran

Xavier Nogales

Director, Centennial Group Latin America;
Former Minister of Economy, Minister of
Hydrocarbons and Central Bank Governor
Bolivia

**Mari E. Pangestu**

Minister of Trade
Indonesia

Praful Patel

Vice President, South Asia Region, World Bank
United States

Kristina Persson

Deputy Governor; Member of the Executive Board, Riksbank
Sweden

Moeen Qureshi

Chairman, Emerging Markets Partners Global;
Former Senior Vice President, World Bank; and Former Executive Vice President, IFC
Pakistan

Raghuram Rajan

Economic Counsellor and Director of Research, International Monetary Fund
United States

President Fidel V. Ramos

Chairman, Ramos Peace & Development Foundation
Chairman, Emerging Markets Forum;
Former President of the Philippines
Philippines

Arwin Rasyid

President Director, Telkom Indonesia
Indonesia

Ambassador Jorg Reding

Head, Economic Development Cooperation Directorate, State Secretariat for Economic Affairs, SECO
Switzerland

Martin Redrado

Governor, Central Bank of Argentina
Argentina

Eisuke Sakakibara

Professor, Waseda University;
Former Vice Minister of Finance
Japan

Juan Alberto Sevilla

CEO, Saludas Insurance Group
Ecuador

Honorable Ebrahim Sheibani

Governor, Central Bank of Iran
Iran

Andrew Sheng

Chief Advisor, China Banking Regulatory Commission; Former Chief Executive, Hong Kong Securities and Futures Exchange Commission
Malaysia

Arun Shourie

Member of Parliament; Former Minister of Telecommunications and of Privatization
India

Yap Tjay Soen

Member, Board of Commissioners, PT Bank Mandiri
Indonesia

Krishna Srinivasan

Chief Executive Officer, ISGNovasoft Technologies
India

Cynthia Steer

Managing Director and Chief Research Strategist, CRA Rogers Casey
United States

Sugiharto

Minister of State Owned Enterprises
Indonesia

V. Sundararajan

Director, Centennial Group
United States



Woonki Sung

Representative Director,
Darby Hana Infrastructure Fund
Management Co., Ltd.
Korea

Gyorgy Szapary

Deputy Governor, Magyar Nemzeti Bank
Hungary

Margarito B. Teves

Secretary, Department of Finance
Philippines

Usha Thorat

Deputy Governor, Reserve Bank of India
India

Masao Uno

Chief Advisor to the President, Asian
Development Bank
Philippines

Makoto Utsumi

President and CEO, Japan Credit Rating
Agency Ltd.; Former Vice Minister of
Finance
Japan

Zaha Rina Zahari

Head, Exchange, Kuala Lumpur Stock
Exchange BHD
Malaysia

Shengman Zhang

Vice Chairman, Citigroup New York;
Former Managing Director, World Bank
China



EMF Advisory Board

The substantive agenda and direction of the Forum is guided by an exceptional Advisory Board made up of senior leaders from the private and public sectors and academia. The Advisory Board is chaired by Gautam Kaji, Chairman of the Centennial Group. Members of the Advisory Board are:

W. Bowman Cutter

Mr. Cutter is Managing Partner of the venture capital firm Warburg, Pincus. He previously held senior positions at Coopers & Lybrand. In the United States Government, he served as Deputy Assistant to President Clinton for Economic Policy and as Executive Associate for Budget of the Office of Management and Budget under President Carter. He is a chairman of the Board of CARE and a co-Chair of the Aspen Forum. Mr. Cutter was educated at Harvard University, Oxford University (where he was a Rhodes Scholar) and Princeton University's Woodrow Wilson School of Public and International Affairs.

Kemal Dervis

Mr. Dervis is the Administrator of the United Nations Development Program. He has been a Member of the Turkish Parliament, a Fellow of the Center for Global Development and Minister of Economic Affairs of Turkey (2001-02). At the World Bank (1978-2002), he served as Vice President for Europe, Middle East and North Africa, Vice President for Poverty Reduction and Economic Management and in other senior positions. Mr. Dervis has taught at Bilkent University, Princeton University and the Middle East Technical University. He was educated at Princeton University and at the London School of Economics. His publications include General Equilibrium Models for Development Policy.

Heinz Hauser

Professor Hauser is the head of Swiss Institute of International Economics and Applied Economic Research, and Professor of Economics at the University of St. Gallen, Switzerland. He has been a driving force for establishing the Program in International Affairs and Governance at the University of St. Gallen. As a leading authority on international economic and business management issues, he has published widely on these subjects.

Rolf Jeker

Dr. Jeker is a former Senior Executive Vice President and member of the Executive Board of Société Générale de Surveillance and Under Secretary for Foreign Economic Relations, Switzerland. He is Chairman of the Swiss Export Promotion Board, former President of the Swiss Chamber of Commerce, a member of numerous public-private committees in Switzerland, and a Board member of a number of private companies. He has worked in over 90 countries and has a PhD in Economics and Business Management from the University of St. Gallen.

Gautam Kaji (Chairman)

Mr. Kaji is Chairman of the Centennial Group and a board member of several companies. When he left the World Bank in 1997, he was Managing Director for Operations in Asia and Africa, Chairman of the Operations Committee, co-Chair of the Private Sector Development Group (which encompasses the work of the Bank and its private sector affiliates, MIGA and IFC) and a member of the Bank's Executive Committee; he had previously served as Regional Vice President for East Asia and the Pacific and in other senior positions. Before joining the Bank, Mr. Kaji worked in the private sector in India, Hong Kong, the UK and the USA. He was educated at the Wharton School of Finance at the University of Pennsylvania.

Harinder Kohli

Mr. Kohli is President and CEO of the Centennial Group, Chairman of Centennial Group Latin America and a board member of several private corporations in Asia and the USA. Mr. Kohli worked at the World Bank for 25 years where he was Director of the Maghreb and Iran Department, Director of the Technical Department for Europe and Central Asia and Director of the Information, Technology and Facilities Department. He has written widely on Public Private Partnerships for infrastructure development and financial development. Before joining the Bank, Mr. Kohli worked in the private sector in India and France. He was educated at Punjab University and Harvard Business School.

Pedro Malan

Mr. Malan is Chairman of Unibanco. He was Minister of Finance of Brazil from 1995-2003, having previously been President of the Central Bank of Brazil, Special Adviser and Chief Foreign Debt Negotiator in the Ministry of Finance and Professor of Economics at the Pontifica Universidade Catolica de Rio de Janeiro. He served as an Executive Director at the World Bank Group; an Executive Director of the Inter-American Development Bank; and Director of the Center for Transnational Enterprises and Director of the Department of International Economics and Social Affairs at the United Nations. Mr. Malan was educated at the Pontifica Universidade Catolica de Rio de Janeiro and the University of California at Berkeley.

Roberto de Ocampo

Mr. de Ocampo, Chairman or member of the board of numerous private companies in Asia, recently retired as the President of the Asian Institute of Management. He was Secretary of Finance of the Republic of Philippines from 1994 to 1998 and served as Chairman of the APEC Finance Ministers and the ASEAN Finance Ministers. Previously, he was Chairman and CEO of the Development Bank of the Philippines and has been Chairman of many financial institutions and high level councils in the Philippines. Mr. de Ocampo was educated at the University of Michigan and the London School of Economics.

Andrew Sheng

Mr. Sheng is the former Chairman of the Securities and Futures Commission (SFC) of Hong Kong. Trained as an Economist and a Chartered Accountant, he held various managerial positions at Bank Negara Malaysia (Central Bank of Malaysia) and the World Bank between 1976 and 1993, and was the Deputy Chief Executive, Hong Kong Monetary Authority from 1993 to 2003. He has published widely on monetary and financial issues, and is currently writing a book on the lessons of the 1997 Asian Financial Crisis.

The EMF Intellectual Partners, 2006



The University of St. Gallen (HSG) in Switzerland is one Europe's leading business schools, offering a full range of undergraduate, graduate and executive programmes in management, economics, law and international affairs. HSG instills in all of its students the importance of cross-functional approaches to today's complex business and development issues. The St. Gallen Management Model, a systemic analytical framework pioneered in the sixties, has won international acclaim.

One of the analytical papers for the Global 2006 Meeting is being prepared by Professor Heinz Hauser, head of the University's Swiss Institute for International Economics and Applied Economic Research. Dr. Hauser is also a member of the Emerging Market Forum Advisory Board.



The Asian Institute of Management (AIM) is consistently listed as among the top three business schools in Asia and leads in the Asian region's socio-economic transformation by offering unique educational opportunities and cross-cultural experiences to citizens from developing and developed economies worldwide. Students are continually exposed to relevant situations drawn from the experiences of organizations in Asia through case-method learning and hands-on field preparation. AIM's Roberto F. de Ocampo (RFO) Centre for Public Finance and Regional Economic Cooperation is our intellectual partner.

Mr. Roberto de Ocampo, recently retired President of AIM and now head of the RFO Centre, is a member of the Advisory Board of the Emerging Markets Forum.

EMF 2006 Global Meeting Host



Founded in 1976 as a state-owned investment management company, PT Danareksa (Persero) is today a leading investment bank in Indonesia with key business in investment banking, equity & debt capital market, investment management and treasury.

Our 2006 Global Meeting Sponsors

No meeting of this nature can take place without the support of generous sponsors. We thank these organizations for making the EMF 2006 Global Meeting possible.



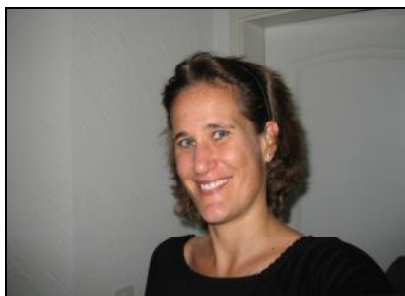
MS Management
Services AG



At Your Service: The EMF Team

The EMF Team Members are here to assist you with your stay, travel arrangements, telecommunications needs or in any other way. We can be reached online and by phone in Washington, DC, until September 12, 2006. In Jakarta, you will find us at the EMF Help Desks located on the Club Floor at the Grand Hyatt Hotel and on the ground floor of the Danareksa Building where we shall be meeting; or you can reach us by phone or email. We are here to help!

The International Team



Ghislaine Weder

Program Manager
 Swiss Tel: (41)79 64 41 293
 Email: g.g.weder@gmail.com



Yanbei Yao

Conference Coordinator
 U.S. Tel: (1) 202 393 6663
 Email: yanbei@centennial-group.com



Harpaul Kohli

Database Manager
 U.S. Tel: (1) 202 393 6663
 Email: harpaul@centennial-group.com



Carrie Hunter

Editor
 U.S. Tel: (1) 301 320 0616
 Email: carrie@centennial-group.com

The Jakarta Team



David Agus

Head, Danareksa Team
Jakarta Tel: (62) 81 81 48 911
Email: david.agus@danareksa.com



Indrasari Halim

Coordinator, Jakarta Team
Jakarta Tel: (62) 81 679 3875
Email: indrasari@danareksa.com



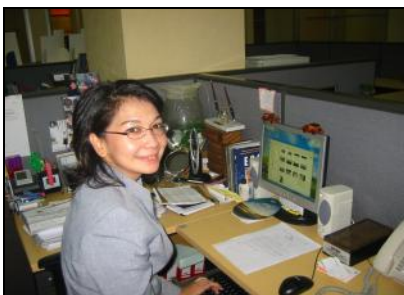
Yunita Nababan

Hotel Arrangements
Jakarta Tel: (62) 81 29 41 7812
Email: yunita@danareksa.com



T. Muhyil Rgina

Coordinator, Transportation
Jakarta Tel: (62) 85 51 07 19 67
Email: muhyil@danareksa.com



Susanti Sahid

Coordinator, Spouses Program
Jakarta Tel: (62) 81 29 47 47 94
Email: susanti@danareksa



Tina Pimentel

2006 Global Meeting Reporter
Email: tina.pimentel@gmail.com

In the Press

Economics focus

Middle-age spread

Dec 14th 2005 From The Economist print edition

More mature relations with foreign creditors are benefiting emerging markets

EMERGING markets are alternately courted by foreign capital and savagely rejected by it. Many of the luminaries who assembled on December 9th-11th at Templeton College, Oxford for the first annual meeting of the Emerging Markets Forum bear the scars of this torrid relationship. The forum—chaired by Fidel Ramos, former president of the Philippines, and Michel Camdessus, once managing director of the IMF—brings together veterans from ministries, markets and multilaterals, in a room where no one is trying to sell a bond or secure a bail-out.

Not that emerging markets are struggling to do either these days. Mexico's government has already raised the foreign money it needs for 2006 and 2007. It can now borrow almost as cheaply as its northern neighbour. The spread on its debt—the premium it must offer investors above the yield paid on American Treasuries—is little more than a percentage point. Last month, spreads on J.P. Morgan's index of emerging-market bonds (the EMBI Global) fell below 2.3 percentage points, the lowest on record (see chart). According to economists at Goldman Sachs, countries such as Brazil are borrowing at margins not seen since Britain was the world's banker and gold its standard of value.





Why are spreads so narrow? The commonplace answer is “global liquidity”. With interest rates so low for so long, yields in the rich world have grown flat, stale and unprofitable. Investors have sought higher rewards on chancier investments farther afield. Their custom has pushed up the price on emerging-market debt and narrowed the spread. In 2001 two IMF economists calculated that a 1% fall in American ten-year yields subtracted 0.78% from the spread demanded by buyers of emerging-market bonds in the secondary market.

But Treasury yields are no longer falling. The ten-year rate is now back near its 2002 average, and yet spreads on emerging-market debt are still 4.9 percentage points below theirs. In a recent study, Mike Buchanan and Mónica Fuentes, two economists at Goldman Sachs, calculated that “virtually none” of the narrowing of spreads since the end of 2002 can be explained by the search for yield.

What, then, can explain it? Faster growth, lower inflation and tighter public finances in most emerging markets (outside central Europe) have played a role. Also important is a greater appetite for risk among investors. But 27% of the compression in spreads, reckon Mr Buchanan and Ms Fuentes, is due to a change in the “investor base”, a shift in who the buyers are, not just in their willingness to pay.

Out of my class

Emerging markets, it seems, are appealing to a different class of suitor these days. Traditionally the preserve of adventurous cosmopolitans and reckless opportunists, these markets have now claimed a place in some of the more staid and parochial portfolios. In the first half of the year institutional investors, such as pension funds, allocated \$7.3 billion to strategic investments in emerging markets, according to the IMF, a 73% increase over the first half of 2004. Funds dedicated to emerging markets have enjoyed large inflows of money, even as their traditional rivals—junk-bond funds—have suffered heavy outflows.

At the Emerging Markets Forum, the private-sector participants pointed out that this broader class of investors has changed the nature of the courtship between buyers and issuers. Whereas in the past, foreign creditors sought only a short-term commitment; the new money seems prepared to stick around. Panama, Peru and Brazil have all succeeded in exchanging near-dated securities for longer-dated instruments this year. Poland had the audacity to issue a 50-year bond.

By tradition, foreigners have also demanded repayment in hard currency. But as this dollar- and euro-denominated debt has grown more expensive, international investors have been drawn to local alternatives. Overseas buyers hold more than a fifth of Turkey's lira bonds, according to the IMF, and almost a quarter of Poland's zloty securities. Uruguay, Colombia and Brazil have all issued international bonds in their own money. Last month, Mexico sold warrants that gave holders of its dollar bonds the option to switch into peso debt in a year's time. Currency risk, after all, has an upside as well as a downside.



Will these new suitors prove faithful? Goldman's Mr Buchanan and Ms Fuentes are optimistic. It takes time and money to get to grips with a new asset class, they note, and these costs are irrecoverable. Thus investors' new commitment to emerging-market debt should outlive the circumstances that first motivated it. As rich-world interest rates return to more normal levels, the search for yield becomes less pressing and foreign investors will prove more demanding. But the Goldman economists argue that "a moderate sell-off in emerging markets would not see all this new money rushing back to its old haunts."

The Emerging Markets Forum, however, concluded on a more wistful note. The relationship between emerging markets and global capital may be more stable than it was. But it is also less rewarding than it should be. However strong the flow of private capital from abroad, the forum noted, it continues to be more than matched by public flows in the opposite direction. Emerging economies will add more than \$400 billion to their foreign-exchange reserves this year, according to some estimates, and their net exports of capital will near \$200 billion. Rich-world investors have shown themselves willing to buy emerging-market assets at high prices, in local currencies and at lengthy maturities. Yet the flow of capital out of poorer countries is greater than the flow in. The challenge for emerging markets, the forum-goers concluded, is not only to seduce and tame overseas capital, but also to put their own savings to better use at home.



Helpful Information

Communications & IT during your stay

For any communications needs, including phone and internet, please see our staff at the Welcome Desks. We anticipate providing special Intranet access through our EMF Hosting services.

Dress Code

We suggest business casual wear for all sessions and jacket and tie for men at dinners. However, for the visit with President Susilo Bambang Yudhoyono, dress will be formal suits for men and long dresses for women.

Please note that the average high temperature for Jakarta in September ranges from 77 F-90 F or 25 C-33 C. Though it is the time of year with the least amount of rain and average humidity around 70%, rain is certainly always possible.

Security

We have selected our 2006 Global Meeting Hotels and Meeting Venues for their secure features. The Danareksa Meeting Facilities are located amidst highly secure government buildings in Jakarta. The Hyatt Hotels also maintain very tight security. Additionally, all Forum Participants and their Spouses will be transported between venues and locales by special shuttle buses. If you have any concerns, please contact us for further details.

Welcome Desks

Grand Hyatt Hotel: Hotel Staff will provide location
Danareksa Building: Ground Floor Level



Post-Forum Travel Information

Bogor



flickr

On September 23, there will be a day outing to Bogor or to a nearby island. A tour bus will be available for the day and will depart from the Grand Hyatt Hotel.

The bus will take participants to highlights of Bogor, including the world famous Botanic Gardens and the gardens surrounding the Presidential Palace. For those who wish to visit the island, further details will be available at our Welcome Desks.

The tour will bring participants back to the Grand Hyatt. Please check with our staff at the EMF Welcome Desks for further information about this outing.

Golf Outing



jiha.org

There is a famous golf course in Bogor, named Gunung Geulis. For participants who would like to test their game on this lovely course, we will arrange for you to be dropped off at the course.

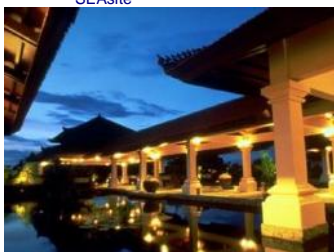
Please take the bus leaving for Bogor from the Grand Hyatt. The bus will bring you back to the Hotel. For further information and to make reservations for a day of golf, please see our staff at the EMF Welcome Desks.

Bali



SEASite

Participants bound for Bali will enjoy the comfort and location of the Grand Hyatt Bali. Air and hotel reservations can be made through EMF Transportation Staff, if you have not already done so. We have been given very favorable rates (\$105.00 US) at the hotel for Ocean View Rooms, with the possibility of an extended stay.



© Grand Hyatt Bali

Participants will enjoy the many delights of this largely Hindu island, with its unique culture and crafts, breathtaking vistas and iconic rice fields. Participants are on their own, to decide whether to experience a temple festival, explore the arts and crafts, visit museums, hike the rainforests, or snorkel the famous reefs.

*A Guide to Indonesia and Jakarta
from your Hosts at Danareksa*

Indonesia

Indonesia is a nation of islands consisting of almost 18,000 islands in the South East Asian Archipelago, with Jakarta as its capital city. Indonesia is the world's largest archipelagic nation, and is bordered by the nations of Papua New Guinea, East Timor, and Malaysia. With a population of over 200



million, it is the world's fourth most populous country and has the world's largest Muslim population. Roughly 6,000 of its islands are inhabited; Java is the most populated. Indonesia is known as the emerald of the equator, with 45% of the country covered in forests. Its islands are scattered around the equator, giving the country a tropical climate.

The politics of Indonesia takes place in a framework of a presidential representative democratic republic, whereby the President of Indonesia is both the head of state and head of government, as well as the head of a multi-party system. The President of Indonesia is directly elected for five-year terms. Executive power is exercised by the government. Legislative power is vested in both the government and the two People's Representative Councils. The Judiciary is independent of the executive and the legislature. The 1945 constitution provided for a limited separation of executive, legislative, and judicial power. The governmental system has been described as "presidential with parliamentary characteristics."

Major agricultural products include palm oil, rice, tea, coffee, spices and rubber. Big industries in Indonesia are petroleum and natural gas, textiles, apparel and mining. Indonesia's major trading partners are Japan, the United States, Singapore, Malaysia and Australia. The country has extensive natural resources outside Java, including crude oil, natural gas, tin, copper and gold. Indonesia's imports commodities include machinery and equipment, chemicals, fuels and food. Its GDP in 2005 was Rp 2,730 Trillion.

Indonesia is a diverse country, with many different religions and cultures living side-by-side. Islam is Indonesia's main religion; with more than 80% of Indonesians as declared Muslims, Indonesia is the most populous Muslim-majority nation in the world. The remaining population is Christian, Hindu and Buddhist. Indonesia has approximately 300 ethnic groups, each with cultural differences that have shifted over the centuries. One example is the Borobudur Temple, which, though built by the Sailendra—a Javanese dynasty—is a mix of Hinduism and Javanese cultures. Indonesia has also imported other cultural elements with Arabic, Chinese, Malay and even European influences.



Borobudur Temple

Art forms in Indonesia have been influenced by several cultures. The famous Javanese and Balinese dances, for example, contain aspects of Hindu culture and mythology. Also well-known are the Javanese and Balinese wayang kulit shadow theatre shows, portraying several mythological events. Several islands are famous for their batik, ikat and songket cloth.

Jakarta & Map

Jakarta, the capital and main gateway to the country, is located 28 km from the Soekarno-Hatta International Airport – about 40 minutes by car. Located on the northwest coast of the island of Java, it has an area of 661.52 km². Jakarta consists of five regions: North Jakarta, Central Jakarta, South Jakarta, East Jakarta and West Jakarta. Jakarta's rapid growth into a metropolitan city of nine million is a reflection of the recent economic, political, social and industrial development of the nation. Jakarta has tropical climate with range of temperature around 23°C -32°C.



National Archives Building



Bank Indonesia Building



Istana Negara



Danareksa Building



Grand Hyatt

Istana Negara

Istana Negara is located on Jalan Merdeka, Jakarta. Istana Negara is used for state events.

Bank Indonesia Building

The central bank of Indonesia is Bank Indonesia.

Grand Hyatt Jakarta

Grand Hyatt Jakarta is a five-star deluxe hotel located in Jakarta's prime downtown business district.

Danareksa

The Danareksa Headquarters building is located centrally, and just a short distance from other EMF Meeting venues.

National Archive Building

The National Archive Building, built in 1760, was the palace of Governor General Reinier de Klerk.

EMF 2006 Global Meeting Evaluation Form

We would greatly appreciate it if you would take a moment to give us some feedback about your experience. This will help us make improvements in the EMF meetings in future years.

Name (optional): _____

Organization or Country (optional): _____

Overall Rating of Forum:	Poor ←————→ Outstanding				
Did the Forum meet your expectations?	1	2	3	4	5
Forum Format	1	2	3	4	5
Forum Organization	1	2	3	4	5
Please comment briefly on your ratings.					
How do you judge the overall effectiveness of the Sessions relative to Forum objectives?					
Session Papers	1	2	3	4	5
Session Dialogues	1	2	3	4	5
Session Outcomes	1	2	3	4	5
Please comment briefly on your ratings.					
How did we do on networking?					
Networking Opportunities	1	2	3	4	5
Overall Mix of Participants	1	2	3	4	5
Please comment briefly on your ratings.					
How effective was the organization of the Forum?					
Pre-Forum Communications	1	2	3	4	5
Transportation	1	2	3	4	5
Hotel	1	2	3	4	5
Meeting Room	1	2	3	4	5
Meals	1	2	3	4	5
Post-Meeting Travel	1	2	3	4	5
EMF Staff assistance	1	2	3	4	5
Please comment briefly on your ratings.					

<p>Which aspects of the Meeting did you consider contributed the most towards the broad achievement of its objectives? The least?</p>	
<p>What changes would make future Forum Meetings more effective? Kindly make specific suggestions.</p>	
<p>Was the selected theme and focus of this Meeting the best, considering the objectives and mission of the Forum?</p>	
<p>Do you feel you will be in a position to pursue the Action Agenda set by this Forum? If so, how will you do this? If not, why?</p>	
<p>Would you come again? If so, which month of the year is most suited to your schedule? Please also specify dates to avoid.</p>	
<p>Do you have any further comments on the Forum, Forum objectives and outcomes? On the organization of the Meeting?</p>	

Thank you for providing your frank feedback.

Please hand this form to any of the EMF Staff, or fax or mail it back to:

Ms. Yanbei Yao
 Emerging Markets Forum
 The Watergate Office Building
 2600 Virginia Avenue, N.W., Suite 201
 Washington, D.C. 20037

Tel: (1) 202 393 6663
 Fax: (1) 202 393 6556

(Inside back cover)



Further details on the Forum and its meetings may be seen on our website at: <http://www.emergingmarketsforum.org>

We would be pleased to respond to any questions you may have and can be reached at: info@emergingmarketsforum.org

The Watergate Office Building, 2600 Virginia Avenue, N.W. Suite 201
Washington, DC 20037, USA. Tel: (1) 202 393 6663 Fax: (1) 202 393 6556